

Austria	Sw. 20	Indonesia	Rp 3100	Philippines	Pt 20
Belgium	Fr. 450	Iraq	Rs 5.50	Portugal	Esc 100
Canada	C\$1.00	Italy	L 1,000	S. Africa	R 5.00
Cyprus	CDS 75	Jordan	Le 500	Finland	Fr. 4.10
Denmark	Dkr 9.50	Kuwait	Frs 500	Greece	Dr 2.75
Egypt	Dr 9.50	Lithuania	Li 30.00	Iceland	Fr. 3.00
Finland	Fr. 7.50	Norway	Nkr 1.50	Irish	Fr. 2.20
France	Fr. 8.50	Paraguay	U.S. 45	Sweden	Sw. 2.00
Germany	DM 2.25	Malta	Mt 1.25	Tunisia	MT 3.00
Hong Kong	HK 12	Mauritius	Rs 0.00	Venezuela	Bs 1.00
Iceland	Fr. 15	Netherlands	Nkr 1.50	Yemen	Dr 0.50
India	Rs 1.00	Malta	Ps 1.00	Zambia	Z 1.00
Japan	Yen 100	Mauritius	Rs 0.00	Zimbabwe	Ps 1.00
Malta	Ps 1.00	Netherlands	Nkr 1.50	Zimbabwe	Ps 1.00
Spain	Pt 100	Malta	Ps 1.00	Zimbabwe	Ps 1.00
Switzerland	Fr. 2.00	Netherlands	Nkr 1.50	Zimbabwe	Ps 1.00
U.S.A.	US. 1.00	Malta	Ps 1.00	Zimbabwe	Ps 1.00

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,195

Friday March 27 1987

The Thatcher years:  
policy errors and  
unemployment, Page 6

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## World news

## Business summary

## Kinnock criticises Thatcher line on US

Neil Kinnock, the British Labour opposition leader, yesterday launched an outspoken attack on Prime Minister Margaret Thatcher's "special relationship" with President Ronald Reagan.

On the eve of his meeting with the President, Mr Kinnock said he wanted to put what he described as the "subordinate relationship between Britain and the US on a more positive footing and to re-establish the habit of frankness" which existed before Mrs Thatcher came to office.

Mr Kinnock's attack coincided with the publication of an opinion poll showing that his party is now less popular than the Liberal-Social Democrat alliance. Page 7

## Greek warning

Greece warned that it would defend its national rights after Turkey announced it would explore for oil in the disputed Aegean Sea. Prime Minister Andreas Papandreou held emergency talks with government officials. Page 2

## Beirut fighting

Fighting flared around Bourj al-Baajneh refugee camp, southern Beirut, after Palestinian women demonstrated against a sniper-infested "path of death" they used to buy food outside the beleaguered settlement. Palestinian sources said six women were killed by Shia Muslim Amal militia. Germans killed, Page 4

## Butter sale

The sale of 121,500 tonnes of EEC butter to the Soviet Union - at a subsidy of more than \$3,000 per tonne - was approved in Brussels. Page 2

## 1,000 hostages

Two suspected leftist rebels held nearly 1,000 schoolchildren and teachers hostage for seven hours at a school in San Salvador before releasing them and surrendering to soldiers.

## SA "to free priest"

South African authorities are ready to release a priest imprisoned without charge last June, according to news agency reports. Father Jean-François Bill could be freed by today. The reports said.

## Senate attacks tariffs

US Senate unanimously approved a bill for immediate retaliation unless the EEC drops plans to tax vegetable oil and urged measures against Canada's tariff on corn.

## AIDS incubation

The incubation period of the killer disease AIDS may be as long as 15 years, not five years as generally believed, a London doctor said. Legal warning. Page 8

## Tax evasion plea

Former US Treasury Secretary Robert Anderson pleaded guilty to income tax evasion charges and illegally running an offshore bank. He admitted evading taxes on \$127,500 of undeclared income.

## Oyster disease

Irland's IRI 1m (\$1.4m) oyster industry has been hit by bivalve disease which causes the oysters to open when being cleaned, graded or transported - although it poses no threat to human consumption. Movement of stocks from one region to another was banned.

## Fishy business

State prosecutors in Hamburg said they were investigating a West German government research ship whose crew members were suspected of illegally catching sea food and selling it to restaurants, smuggling Russian vodka and dealing in scrap metal. Page 30

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## BP offers \$7.4bn for remainder of Standard Oil shares

BY MAX WILKINSON IN LONDON

PHILIPPINES Finance Minister Jaime Ongpin said he was very close to an agreement on the rescheduling of his country's \$9.3bn of commercial bank debts after four weeks of tough and sometimes acrimonious negotiations in New York. Page 18

WALL STREET: The Dow Jones industrial average closed up 2.10, or 21.50, Page 38

TOKYO: Fresh interest in large capital stocks and issues connected with domestic demand and AIDS kept equities higher but enthusiasm waned in late trading. The Nikkei average added 33.6 to 21,553.70. Page 38

Australia: All ordinary index

AUSTRALIAN share markets were record by their sixth consecutive

yearly index-linked issues gained

up to 1% points. Equity losses were

eased by BP's bid for Standard Oil's

100 index ended 5.1 lower at \$71.9

while the Ft Ordinary index was off

8.1 at 1,514.2. Details. Page 34

GOLD: fell \$2.00 to \$411.75 on the

London bullion market. It also fell

in Zurich to \$411.75 (Sfr 1,95). Page 30

DOLLAR closed in New York at DM

1.3200; SF 1.5775; FF 4.0885; and

Yen 149.75. It rose in London to DM

1.3275 (DM 1.3265); to FF 4.0755

(FF 4.0750); to SF 1.5285 (SF

1.5280); but remained unchanged at

Y149.10. The dollar's exchange rate

index was unchanged at 182.5. Page 31

STERLING closed in New York at £1.6015. It fell in London to £1.6060

(\$1.6070); but rose to FF 4.27 (FF 4.2625), and remained unchanged at

Y239.50. SF 2.45 and DM 2.850.

The pound's exchange rate index

remained unchanged at 72.1. Page 31

GENERALE Bank: Belgium's largest

commercial banking group, increased its profits by almost 20 per cent last year in spite of foreign

earnings being reduced by the

weakness of the dollar and sterling. Page 30

LAFLANGE Copper, the French

basic metals group, boosted net

profits last year by 35 per cent to

FF 15.8bn (\$247m). Sales fell 10 per cent but would have shown a 5 per cent rise if adjusted for the fall of

the dollar and the sale of subsidiaries. Page 30

GUINNESS: international drinks

and leisure group, is combining its

Arthur Bell's and Distillers' busi-

nesses sales and marketing operation

from July under the name Arthur

Bell Distillers. Page 30

LINDE: Italy's largest state holding

group, is seeking £1500m (\$1.2bn)

of government funding for invest-

ments in high technology compa-

nies and in infrastructural projects

in the south of the country. Page 30

LINDE, the West German engi-

neering and industrial gases group,

lifted domestic group profits sharply

last year and intends to pay an in-

creased dividend. Page 30

## GROWING IN THE SHADOW OF A GIANT

Governor Rafael Colon wants to give Puerto Rico an identity distinct from the US, its benefactor. But the economy comes first. Survey, section III

Nuclear power: Argentina moves into the market ..... 4

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breaking up ..... 17

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faster than metal ..... 38

## Moscow allows building group to collapse

By Patrick Cockburn in Moscow

THE SOVIET Government has for the first time allowed a construction company with a workforce of 2,000 in Leningrad to go bankrupt according to the state newspaper Tass.

With plans to let unprofitable and inefficient enterprises go under form part of the new economic reforms introduced by Mr Mikhail Gorbachev, the Soviet leader, even older people cannot recall bankruptcies occurring in the USSR, said Tass.

The major sticking point appears to be whether to link in the issue of short-range nuclear forces, and both sides will consider this element before further talks next month.

Mr Victor Karpov, head of the Soviet Foreign Ministry's disarmament department, told the 2,000 workers who lost their jobs all have been re-employed by other organisations without losing the right to sickness benefits and a pension.

At the time the Leningrad Building Association, controlled by the city council, decided to disband the enterprise, it had fallen behind schedule on many construction sites, overrun cost limits and failed to ensure proper work quality.

The poor quality of construction, slow completion and the assets tied up in uncompleted projects have been heavily criticised over the past year.

The management said that the company, failing to change its culture of cost accounting and self-financing,

## EUROPEAN NEWS

**GREECE WARNS IT WILL PROTECT 'SOVEREIGN RIGHTS'**

# Turkey sends oil search ship into Aegean

BY DAVID BARCHARD IN ANKARA AND ANDRIANA IERODIACONOU IN ATHENS

**TENSIONS BETWEEN** Turkey and Greece reached new heights yesterday when Ankara decided to send an oil exploration vessel to the Aegean Sea where the two countries have conflicting claims over the continental shelf.

The dispatch of the Sismik-1 represents a serious political risk. In 1978, Greece and Turkey came close to war when the same vessel prospected in waters which Greece regarded as its exclusive sphere, while Turkey claimed they were open sea.

Greece and Turkey are locked in a complex web of disputes over sea and air space rights in the Aegean which are the legacy of the 1974 Cyprus crisis, over which the two NATO members nearly came to war. At that time, Turkey invaded and occupied part of Cyprus, following a coup staged by the Greek military junta.

Athens yesterday responded strongly to Ankara's decision warning that it "will take all necessary measures to ensure its sovereign rights" in the region.

At the same time the Greek Government reiterated a proposal for a joint referral of the dispute with Turkey on continental shelf rights in the Aegean to the International Court of Justice at The Hague, "on the basis of international law, both conventional and customary."

Turkey has in the past rejected similar proposals by Greece and wants the dispute settled on the basis of "equity."

In Ankara yesterday, Mr Hasan Guzel, the Turkish Government spokesman, said the Government had sent the Sismik-1 to sea "to prevent any

conflict by Greece and to protect the rights and interests of Turkey in the Aegean Sea."

He declined to say where it would sail, how long it would be at sea, or whether it would be protected by a naval escort. It can be assumed, however, that Turkey would not stand by if there were any interference in the work of the Sismik-1.

But in Athens, a government spokesman said: "If any seismic research is carried out in areas where under conventional and customary law the continental shelf belongs to Greece, the Greek Government will take

all necessary measures to ensure its sovereign rights."

He added that Turkey's ambassador to Athens, Mr Nazim Akiman, would be summoned to the Foreign Ministry during the day, and asked to relay Athens' proposal for a recourse to the International Court or the continental shelf disputes.

The Greek permanent representative at the United Nations has also been instructed to inform the Secretary General and the chairman of the Security Council that Greece has repeatedly proposed taking the matter to the Court.

# Daimler leads bigger Europe truck market

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

**DAIMLER-BENZ**, the Mercedes group of West Germany, retained a clear lead in the Western European heavy truck market in 1986 at a time when total sales reached the best level for four years.

At the same time West Germany overtook the UK as Western Europe's biggest heavy truck market.

According to an analysis by the Automotive Industry Data (AID) Newsletter, West European sales of trucks over 3.5 tonnes gross weight last year were 5.2 per cent ahead of those for 1985 at 246,000.

In spite of a minor loss in share, from 26.9 per cent to 26.4 per cent, Daimler-Benz continued to dominate the market. A major advance in the UK was mainly responsible for the company's improvement from 25.7 per cent in 1984.

AID points out that the new group formed from the merger of Daf of the Netherlands and Leyland of the UK has entered the ranks of major European truck makers, "commanding a

European truck market share over 3.5t GVM (Excl. Buses, includes Artics)

Manufacturer	Year 1986	% share	Year 1985	% share	% change
Daimler-Benz	64,918	26.39	62,967	26.93	-3.10
Iveco-Ford	44,442	18.06	47,090	20.14	-5.62
Renault-RVI	25,972	10.56	24,232	10.36	7.18
Volvo	23,138	9.40	20,186	8.63	14.62
Daf-Leyland	22,117	8.99	19,945	8.53	10.59
VW-Man	19,102	7.76	15,691	6.71	21.74
Scania	16,253	6.61	15,394	6.58	5.58
GM-Bedford	5,256	2.14	6,277	2.48	-16.27
Others	24,825	10.69	22,046	9.43	12.65
Total (14 markets)	246,033	100.00	233,628	100.00	5.22

Source: AID

range which compares favourably with that of Daimler-Benz and well ahead of Volkswagen-MAN and Scania."

The evidence suggests that Daf-Leyland can continue to show an improved performance, suggests AID. But is doubtful whether it can displace Volvo or Renault Vehicles Industries (RVI) of France, even though the new company has a product

# Vehicle test track plans run off the road

BY ANDREW FISHER IN FRANKFURT

IT WAS another setback for a company whose carefully nurtured image has been jolted quite a few times in recent months.

What made Daimler-Benz win this week was a decision by the West German Supreme Court that will force it to look again for a site on which to build a new test track.

It might seem a simple matter for West Germany's largest industrial company to find somewhere to send its new luxury models on sizzling test drives. But the eight judges in Karlsruhe thought otherwise. They ruled that the remaining farmland needed to complete the proposed test site at Boxberg in the south could not be purchased compulsorily by Daimler from the local farmers who still refuse to sell up.

Such a move, the judges said, could only be made by the state and not for a private industrial project. They did, though, say

that it was not against the constitution; the law could be changed to permit the controversial Boxberg project.

But that could take years. The Boxberg affair has already dragged on for nearly 10 years, with Daimler previously winning at every legal stage. Now, the company says, it will have to look again, maybe even abroad.

For Daimler, it means that around DM 50m (£17m) already spent on Boxberg—located in a less prosperous part of the state of Baden-Wuerttemberg, where Daimler also has its Stuttgart headquarters—is now definitely down the drain. Its total investment in the 10 km long, eight lane wide, track would have been up to DM 300m, with around 1,000 jobs created in Italy, France, and in West Germany on public roads at the Hockenheim race circuit.

The group's self-esteem, somewhat dented by problems last year over quality in some models and more recent evidence of boardroom friction, will also presumably recover in time.

However, Daimler saw the issue as having a wider relevance. Against a loose coalition of farmers, environmentalists, members of the ecology-minded Greens, and left-wingers, it

was shown to millions on the Tuesday evening TV news, where Boxberg had top slot.

Daimler, which has interests in electronics, engines, and aerospace, will hardly suffer too much from the decision, which it received with disappointment. It still needs 200 hectares of the 600 hectare area to build the track, since its present one in Stuttgart is too small and old. At present, it tests cars in Italy, France, and in West Germany on public roads at the Hockenheim race circuit.

Even if it had won, however, the publicity might have been awkward. Later this year, it could receive another black eye. The EEC is due to decide whether the state's DM 140m or so of infrastructure support for Daimler's planned new car factory at Rastatt, near the Rhine in eastern Baden-Wuerttemberg, falls foul of subsidy rules.

However, Daimler saw the issue as having a wider relevance. Against a loose coalition of farmers, environmentalists, members of the ecology-minded Greens, and left-wingers, it

wanted to prove a point, namely that compulsory purchase could be used to smooth the way for projects long blocked by a local minority.

It has still not given up totally on Boxberg, and may hold further talks with the objectors who had all been offered other land. Daimler also hopes for continued political leverage out of Stuttgart, the capital of the state of Baden-Wuerttemberg.

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## Saudis scotch report of £1bn submarine deal with French

BY ANDREW GOWERS IN AMSTERDAM LONDON AND LAURA RAUN IN LONDON

PRINCE SULTAN, Saudi Defence Minister, has moved to scotch speculation that France has already won a £1bn contract to build submarines and support facilities following the entry of competitive bids from six European countries in tender late last year.

In a statement published in the Saudi press yesterday, he said no decision had been made yet and the submarine project was still under study.

Observers in Europe believe there will not be a decision for another two months or so.

The statement appeared as a top-level Saudi delegation continued talks in London on a range of economic issues from oil rights to British "offset" investments in Saudi Arabia following the \$500m deal under which Riyadh is buying 72 Tornado jets, trainer aircraft and other equipment from London.

Britain's Vickers Shipbuilding and Engineering is one of the companies hoping to sell the Saudis about eight submarines, bases and training facilities. It is offering its new Type 2400 diesel-electric sub-marines.

The Netherlands is also preparing this week to step up its efforts to secure the contract for the Rotterdam Dockyard Company.

The Dutch Government is sending Mr Eimil Van Lennep,

## US seeks bids for rapid-fire defence gun

By David Buchan, Defence Correspondent

THE US has asked several European manufacturers to submit bids to provide it with a rapid-fire air defence gun, with a contract worth up to \$3bn (£2.1bn) to be announced in November.

There were also unconfirmed reports in the Dutch press yesterday that the Saudis were seeking to broaden the scope of any deal by coupling it with a £1bn civilian housing project.

The other bidders are Howaldtswerke Deutsche Werft and Thyssen Nordseewerke of West Germany, Directions des Constructions Navales et Thomsons CSF of France, Kockums of Sweden, and Flender of Italy.

France has figured prominently in speculation about the likely winner partly because the Saudis are trying to diversify their military purchases and may not therefore want to follow the Tornado deal with another purchase from Britain, but also because Riyadh has made clear its displeasure at the cool response from British companies so far to its calls for offset investments.

Mr Abdul-Aziz al-Zamil, Saudi Industry Minister, conveyed this once again yesterday to his British counterpart, Mr Paul Channon.

The Tornado deal also figured in talks between Mr Hisham Nazer, Saudi Oil Minister, and Mr Peter Walker, the British Energy Secretary.

## Finns buy Soviet oil for resale

BY PETER MONTAGNON IN LONDON AND Olli Virtanen IN HELSINKI

THE SOVIET UNION has agreed to sell Finland 250,000 tonnes of crude oil for resale on world markets. This first consignment of extra oil is designed to help balance the clearing account for trade between the two countries.

Agreement on the sale was reached in talks between the two sides in Moscow last week and marks a tentative break-through because the Soviet Union agreed that the sale should take place at world market prices.

Soviet exports of up to 5m tonnes of crude oil and oil-related products for resale in world markets were pencilled in to this year's bilateral trade agreement between the two countries.

But until now they have not materialised because of Soviet attempts to charge more than the world market price.

Finland and the Soviet Union have a long-standing agreement that their trade should balance, with Finland buying mainly oil from the Soviet Union and selling capital goods, such as ice-breaking ships.

However, largely because of the fall in the oil price, Finland's surplus with the Soviet Union rose to some 100,000 tonnes last year and it now faces severe cuts in its exports to the country unless additional trade can be generated through extra sales of oil.

Finland values its trade agreement with Moscow because it provides a bolster for its export industry.

But industrialists in Helsinki say the slow progress in talks on extra-oil sales may partly reflect a Soviet desire to divert all exports away to other markets from which it can earn much needed hard currency.

## SOVIET TRADE OUTLOOK

## Moscow faces imports problem

BY WILLIAM DULLFORCE IN GENEVA

THE SOVIET Union may find it difficult this year to maintain even its depleted 1986 level of imports without increasing its foreign debt or gold sales. Soviet imports from the West fell by 17 per cent in volume in the first nine months of last year, following the plunge in 1985, when the volume of oil prices commanded by its oil exports.

The prediction for 1987, contained in the latest report by the United Nations Economic Commission for Europe (ECE), assumes that the current oil price of about \$18 a barrel will be maintained and that the US dollar will not continue to depreciate. Should either fall further, Soviet difficulties in generating hard currency export earnings to pay for imports would be aggravated.

The ECE secretariat sees some scope for higher Soviet imports of engineering products but predicts that Moscow is almost certain to curb foodstuffs imports in the wake of the good 1986 harvest.

The ECE is the only international body which puts together reports on eastern and western economies. It predicted last year that East-West trade would slump badly after the collapse in world oil prices was only partly fulfilled.

A 17 per cent reduction in the volume of Soviet imports in the first nine months was smaller than anticipated. Imports by the six East European members of Comecon grew by 1 per cent in volume in that period but with a marked deceleration in the third quarter.

Last year's oil price changes and dollar depreciation resulted in a deterioration of 8 per cent in Eastern Europe's terms of trade with the West: the fall for the Soviet Union was 33 per cent.

A combination of two factors mitigated the impact of these changes. One was a substantial

recovery in the volume of Europe's exports in the first nine months with Soviet fuel exports, in particular, rebounding from their depressed 1985 level.

The second was the deterioration on their current accounts which most eastern countries allowed, although they started to apply the brakes in the second half. Eastern Europe's 1985 current account surplus of \$2bn moved into a deficit of almost the same amount in 1986.

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William Dullforce analyses the latest Gatt assessment of trade trends

## Poor performance for manufacturers

TRADE in manufactured goods turned in one of its poorest performances in the past three decades in 1986, the year when, for the first time in history, the dollar value of world merchandise trade passed \$2,000bn (£1,400bn).

Leaving aside the recession years of 1930, 1975 and 1980, the 3 per cent increase in the volume of trade in manufactures was the lowest since the 1950s, the Secretariat of the General Agreement on Tariffs and Trade reports today in its preliminary assessment of trade developments in 1986.

The contract competition, which involves mainly European companies acting with or without US partners, stems from one of the biggest US defence project fiascos in recent years.

The other bidders are Howaldtswerke Deutsche Werft and Thyssen Nordseewerke of West Germany, Directions des Constructions Navales and Thomson CSF of France, Kockums of Sweden, and Flender of Italy.

France has figured prominently in speculation about the likely winner partly because the Saudis are trying to diversify their military purchases and may not therefore want to follow the Tornado deal with another purchase from Britain, but also because Riyadh has made clear its displeasure at the cool response from British companies so far to its calls for offset investments.

The department decided against launching an entirely new research programme which only a US prime contractor would have been well placed to carry out.

The expected contenders for the US gun contract are British Aerospace with its Rapier system, the Franco-German consortium of Euromissiles with its Roland weapon, Thomson CSF of France and LTV of the US.

Underpinning the deal is the Tornado's Shahab missile, and a partnership of Oerlikon-Buek of Switzerland with Martin Marietta of the US.

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## OVERSEAS NEWS

# Singh criticises Gandhi over 'personality cults'

BY JOHN ELLIOTT IN NEW DELHI

DIFFERENCES between Mr Rajiv Gandhi, the Prime Minister of India, and Mr Zail Singh, the president, were highlighted yesterday when an Indian magazine published thinly veiled criticisms about Mr Gandhi which it said had been made by the president.

At the end of a week during which Mr Gandhi has suffered significant regional election setbacks, Mr Singh is reported in the illustrated weekly of India to have criticised political personality cults. A lack of internal democracy in political parties, and those political leaders who do not allow people to speak their mind.

The report is based on conversations which Mr British Nandy, the magazine editor, had recently with the president. Last night the President's spokesman admitted Mr Singh had met Mr Nandy but insisted, according to Indian convention, that no interview had taken place.

The points mentioned are all in line with general criticisms made of Mr Gandhi who unsuccessfully fought the recent regional elections

on the basis of his own personal prestige, who has not promised internal office-bearer elections in his Congress I Party, and has suspended critics from the party.

This report threatens to escalate a row between the two men which has been building up for the past two weeks during which Mr Gandhi has snubbed Mr Singh.

Recently Mr Singh rebutted claims made in the Indian parliament by Mr Gandhi that the president was being kept fully briefed on national and international affairs.

This political row has spilled over into a potential government scandal concerning the alleged hiring by the finance ministry of a US detective agency to investigate corruption among industrialists and possibly ministers.

This in turn has raised questions about the political future of Mr Vishwanath Pratap Singh, who Mr Gandhi abruptly moved from being Finance Minister to be Defence Minister two months ago. Mr Singh is one of the most respected and popular members of the cabinet.

# Botha opens campaign in Afrikaner heartland

BY ANTHONY ROBINSON IN LICHENBURG, WESTERN TRANSVAAL

CURBING the haemorrhage of right wing votes in the ruling National Party's Transvaal heartland is top priority for president P. N. Botha in the whites-only election campaign. To underline the point he chose Lichtenburg, this stronghold of the right-wing conservative party in the heart of drought-stricken western Transvaal country for his opening campaign speech as party leader.

For good measure he took Mr Louis Le Grange, the tough former Minister of Law and Order and speaker of the White House of Assembly, who enjoys a reputation as the most right wing member of the cabinet.

Lichtenburgers are the kind of people who want to be assured by their leaders that their tranquil world will not be threatened by rap-

id change. They are not seeking a new vision of the future, like the disgruntled intellectuals and Afrikaner yuppies from the big cities and the Cape.

Mr Botha woed sceptical farmers with promises of further financial assistance before broadening the horizon to launch a fierce attack on western "selective morality" and America's "vengeful sanctions policies". Mrs Thatcher did not escape unscathed as the contrasted her tough line on international terrorism with Sir Geoffrey Howe's meeting with Mr Oliver Tambo, leader of the banned African National Congress.

Despite the perfidy of the west "the South African Government is not prepared to surrender" to the communist-inspired "onslaught" he thundered, to polite rather than enthusiastic applause.

## Syrians kill three gunmen in Beirut

Syrian soldiers killed three gunmen in West Beirut yesterday, and seven small bombs exploded in residential neighbourhoods of the capital's Syrian-policed Moslem sector, police said, AP reports from Beirut.

They said the blasts set a car ablaze and shattered windows, but caused no casualties.

Soldiers of the elite Syrian special forces erected dozens of checkpoints across West Beirut after the first five bombs went off around dawn.

Troops were observed frisking pedestrians and motorists, as firemen extinguished a blazing car. Two more bombs went off in mid-afternoon in garbage dumps.

A police spokesman said Syrian soldiers "opened up at the gunmen before they were able to fire" at a Syrian car.

The blasts brought to 13 the number of bomb attacks in West Beirut since Syria deployed 7,500 soldiers and 100 tanks in the capital's Moslem sector on February 22.

### Malaysia revival

Bank Negara, the Malaysian central bank, said yesterday the country's economy was reviving after two traumatic years of recession, and a real growth rate of between 1.5 per cent and 2 per cent was expected for this year. Wong Sulong writes from Kuala Lumpur. The economy registered a growth rate of 1 per cent for last year and minus 1 per cent for 1985.

### Tunis cuts Iran links

Tunisia has broken diplomatic relations with Iran citing the "recruitment of Tunisians living abroad for subversive activities" and activities of the Iranian embassy in Tunis "incompatible with its diplomatic status," Francis Ghiles writes.

### Afghanics kill 147

At least 147 people were killed and more than 265 injured in bombing raids by the Afghan air force on Pakistani border villages, a Foreign Ministry spokesman said yesterday. Mohamed Attaf reports from Islamabad. On Monday, 181 villagers were reported killed in air raids.

In Macao yesterday only a handful of officials and political leaders had managed to see copies of the declaration.

Debate raged for weeks in Hong Kong on the Sino-British document, while an assessment office set up by the British Government worked round the clock to gauge local people's reactions to its conclusions.

Portuguese officials in Macao said that there were no plans for an assessment office to be set up. The general view was that China's influence in the tiny Portuguese enclave

ethical approach to foreign affairs the Jewish state feels it should display with a pragmatism borne out of the need for solidarity with its fellow international "pariah".

Goaded into action by an impending report to Congress on the arms links US allies maintain with Pretoria, last week Israel followed the rest of the Western world and announced its own sanctions against South Africa.

Cultural and tourism links will be curbed, while no new contracts will be signed in the sphere of defence, Mr Shimon Peres, the Foreign Minister, announced.

In reluctantly going along with sanctions, the ruling vanguard—Prime Minister Yitzhak Shamir of Likud and Labour's Mr Peres and Mr Yitzhak Rabin, the Defence Minister—reversed their decision of two months earlier.

The Foreign Ministry claims it is an embarrassment it can do nothing about—just as the ministry is repeatedly embarrassed by the visits senior government officials continue to make to South Africa—in defiance of instructions to maintain a low profile.

But, then, Israel's policy towards the white minority regime has from the start been deeply ambivalent; juggling the

annual grants it provides Israel. What the Government has therefore done is to attempt to take the sting out of the report President Ronald Reagan will deliver to Congress, by showing a willingness to cooperate through actions likely to prove of mainly symbolic value.

No fundamental reassessment of Israeli-South African relations has taken place—or is in prospect under a government in which the right-wing Likud is an equal partner. It is a relationship based at one level on shared strategic and diplomatic considerations and, on another, on the presence in South Africa of a large and prosperous Jewish community.

Through a special dispensation, the 120,000-strong community is permitted to remit over \$50m a year to Israel for investment or philanthropic purposes.

Trade between the two countries has declined substantially in recent years, at least in identifiable non-military goods. Israel's reported exports of \$104m in 1986 were down by half last year, while in the other direction only coal remains as a substantial item. South Africa met 50 per cent of Israel's steam coal needs last year, shipping 1.75m tonnes.

A handful of local manufacturing and technology transfer deals have been well known for years. There is the Cheetah, the South African combat aircraft, based on the Kfir—Israel's variant on the French Mirage III—and there are the fast missile boats built under licence from Israel shipyards, with their Israeli Gabriel-type ship-to-ship missiles. Remote controlled drones, the light spotter aircraft Israel specialises in, are also believed to have been sold to South Africa.

But the bulk of the business, estimated by Israeli defence analysts as being worth over US\$200m a year, almost certainly comes from the provision of services than the sale of hardware. Upgrading ageing Mirage fighters and giving the South African air force a long-range refuelling capability has, for example, reportedly kept hundreds of Israelis employed in South Africa.

What forced the National Unity Government's hand was the belated realisation that it had seriously misjudged the mood of American public opinion, including that of Jewish liberals, towards South Africa. After the Pollard spy affair and Irangate, it was feared Congress could well have held up, or reduced, the \$45bn in

budgetary makes to the South African forces, actually pinning down the trade flows and contractual relationships between the two defence industries is extremely hard.

Of necessity, Israeli arms salesmen are highly skilled at covering their tracks, operating through the usual network of foreign intermediaries, cutouts and Panama-registered shell companies.

Andrew Whitley in Jerusalem reports on Israel's cooler relations with S Africa

## US pressure divides the two 'pariahs'



Peres: sanction precedent worries

## Muted reaction in Macao to accord

BY DAVID DODWELL IN HONG KONG

REACTIONS in Macao to the Sino-Portuguese accord were muted yesterday, with few people aware of the detail of the declaration, and even fewer aware of any surprises.

The mood was in stark contrast with the frenzy in Hong Kong in September 1984, when the Sino-British declaration on the territory's future was made public.

On the day the document was released, over 1m copies were handed out, with long queues outside government offices until late into the evening.

In Macao yesterday only a handful of officials and political leaders had managed to see copies of the declaration.

had been so comprehensive in recent years that it was not necessary.

"The majority of people don't care very much," commented one prominent journalist. "In due course, the Portuguese here will return to Portugal. Many of the Macanese are still making their plans to go away."

Portuguese officials in Macao said that there were no plans for an assessment office to be set up. The general view was that China's influence in the tiny Portuguese enclave

had been so comprehensive in recent years that it was not necessary.

Chinese enclave from December 20, 1999, and supposedly ensuring that its capitalist system will remain in place for 50 years.

The Chinese had called Macao, like Hong Kong, a "problem left over from history," and insisted that the handover be covered by the "one country, two systems" formula used for Hong Kong, which will return to Chinese control in 1997.

China and Portugal signed a joint declaration in Peking's Great Hall of the People yesterday giving the communist government control of the southern

territory.

Some noted that the declaration appeared to be better than expected and in some respects better than the Sino-British agreement. The apparent assurance that Macao residents holding Portuguese passports in 1999 would be allowed to go on using them, and have Portuguese citizenship rights, was seen as a clear improvement on Britain's failure to agree with China in the joint declaration on nationality rights.

Few noted the conspicuous gaps in the Sino-Portuguese agreement—most significantly the absence of any specific reference to the maintenance of the existing judicial system, as was made in the first annex of the Sino-British agreement. As

surances on the legal system were seen in Hong Kong as critical to the maintenance of civil liberties, and of international business confidence.

Several politicians said the main responsibility of the government would now be to accelerate localisation. Very few Chinese are employed in the local civil service, and none in the judiciary.

## New Zealand budget

THE Financial Times reported on March 14 that for the first 10 months of the 1986-87 financial year which ends on March 31, New Zealand's budget deficit had swollen to NZ\$4.3bn, NZ\$21.9bn over the Government's projected deficit for the full year of NZ\$2.4bn.

Mr Roger Douglas, the New Zealand Finance Minister has asked us to point out that the Government has revised the projected full deficit up to NZ\$2.85bn.

He also points out that the New Zealand Government's deficit before borrowing routinely rises to a high point in the 10th or 11th month of every financial year, in expectation of large revenue inflows in the last month of the financial year.

He adds that from early indications the balance of probabilities is that the 1986-87 budget deficit will be lower than the \$2.85bn forecast.

# US securities body proposes takeover curbs

BY LIONEL BARBER IN WASHINGTON

THE SECURITIES Industry Association—the House Energy and Commerce Committee and the Senate Banking Committee—suggested the SIA's proposals did not go far enough.

Senator William Proxmire, chairman of the Senate Banking Committee, has floated the idea that firms whose employees break the law should be penalised. The SIA, aware that this would increase the firms' liabilities, opposed the proposal.

It argues: "A firm which has reasonable procedures for detecting and preventing violations of securities laws should be exempt from liability for violations by employees who breach these procedures."

The SIA also proposed a requirement for investors to disclose their holdings before they acquire more than 5 per cent of a public company, a recommendation that anyone buying more than 20 per cent of shares in a public company should purchase shares through a tender offer made to all shareholders, stricter rules on what are known as "investor groups" or, in the UK, "concert parties" and an extension of the minimum offering period for tender offers to 30 calendar days from 20 business days.

## Trade bill advances

BY NANCY DUNNE IN WASHINGTON

PROPOSED legislation to toughen US trade laws advanced towards the floor of the House of Representatives after parts of it passed two key committees.

The bill goes to the Rules Committee, which is expected to limit the number of amendments to block the addition of blatantly protectionist measures from the floor.

The bulk of the bill, passed by the powerful Ways and Means Committee by a 342-2 bipartisan vote, is much less protectionist than proposals passed by the House last year. The chances of the bill getting White House approval were strengthened by the elimination of a measure included in the 1986 bill, which required President Ronald Reagan to retaliate against countries, such as Japan,

## Canada to support oil and gas industry

By Bernard Simon in Toronto

THE Canadian Government has reversed its free-market energy policy by unveiling a cash grants programme worth C\$350m (\$197m) a year for the hard-pressed oil and gas drilling industry.

The incentives, which take effect April 1, respond to concern at the widening disparity between the strong industrialised economies of Ontario and Quebec and oil-producing regions of western Canada.

Mr Marcel Masse, Federal Energy Minister, estimated that the programme would lead to C\$1bn of extra investment and create 15,000 jobs. The grants, mainly for small and medium-sized companies, will cover a third of an operator's oil and gas drilling costs up to a maximum of C\$10m a year.

The SIA also proposed a requirement for investors to disclose their holdings before they acquire more than 5 per cent of a public company, a recommendation that anyone buying more than 20 per cent of shares in a public company should purchase shares through a tender offer made to all shareholders, stricter rules on what are known as "investor groups" or, in the UK, "concert parties" and an extension of the minimum offering period for tender offers to 30 calendar days from 20 business days.

The SIA's recommendations

are designed to encourage

investment in the oil and

gas industry.

By David Dodwell in Hong Kong

## Argentina joins nuclear power market

Juan Peron laid the foundations

for 1987 and 2000. Thereafter, a further plant would be completed approximately every six or seven years according to Mr Alberto Constantini, president of CNEA.

Argentina's nuclear programme is not, however, seen as a priority within its electricity development plans. According to the recently presidentially approved national energy plan 1985-2000 "a massive expansion of electricity supply from nuclear sources is not envisaged."

"Any other additional requirements such as the restrictions on the transfer of technology in areas tentatively termed sensitive, seem suspiciously like a means of hiding intentions of preserving political and commercial supremacy."

Also, Argentina joined an international consortium to bid for the completion of Iran's 1,000 MW Bushehr I nuclear power station, which is currently under construction.

After 37 years of often secret development work, Argentina is therefore presenting itself for the first time as a serious competitor in the international market place for advanced nuclear technology.

The concern and likely controversy that will surround this move is the country refuses to sign the Nuclear Non-Proliferation Treaty (NPT).

Mr Abel Gonzalez, the president

of Enacar, which will manufacture Argo 350, has a ready answer.

"We are equally concerned by the failure of the superpowers to effectively control proliferation and by the lack of any significant advance in the field of disarmament."

In fact, President Raul Alfonsin has stated on a number of occasions that Argentina has no intention of developing nuclear weapons, and the principal objection to ratifying the NPT hinges around the commercial aspect. In a speech in May last year commemorating the foundation of the CNEA, President Alfonsin said: "We are convinced that the system of safeguards of the International Atomic Energy Organisation constitutes the appropriate means to ensure the non-proliferation of nuclear weapons."

Progress was slow but Peron lived just long enough to see Argentina's first nuclear power station reach criticality in 1982, built by Kraftwerk Union (KWU) of West Germany (KWW).

However, a major step forward was made earlier this month when Enacar Argos 350 was completed.

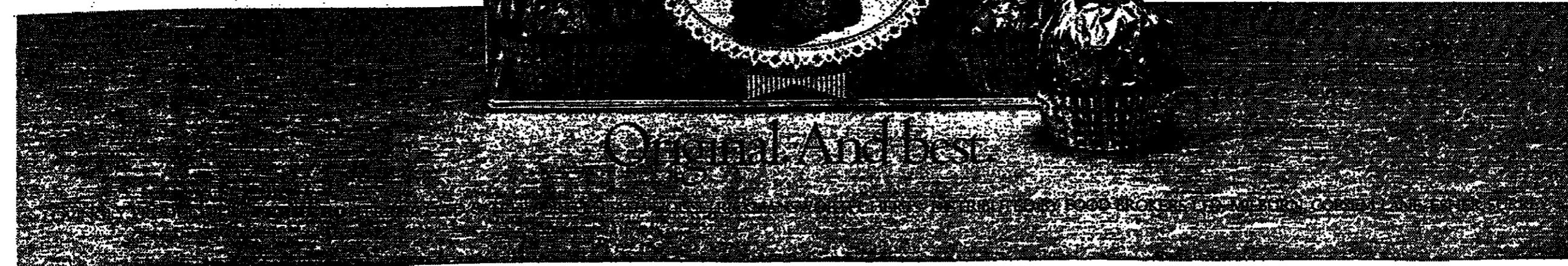
Argos 350 is the second Canadian design being built in Canada, the first being the Cand

FERRERO  
ROCHER

A little  
investment  
on March 29<sup>th</sup>\*  
will pay  
dividends  
all year.

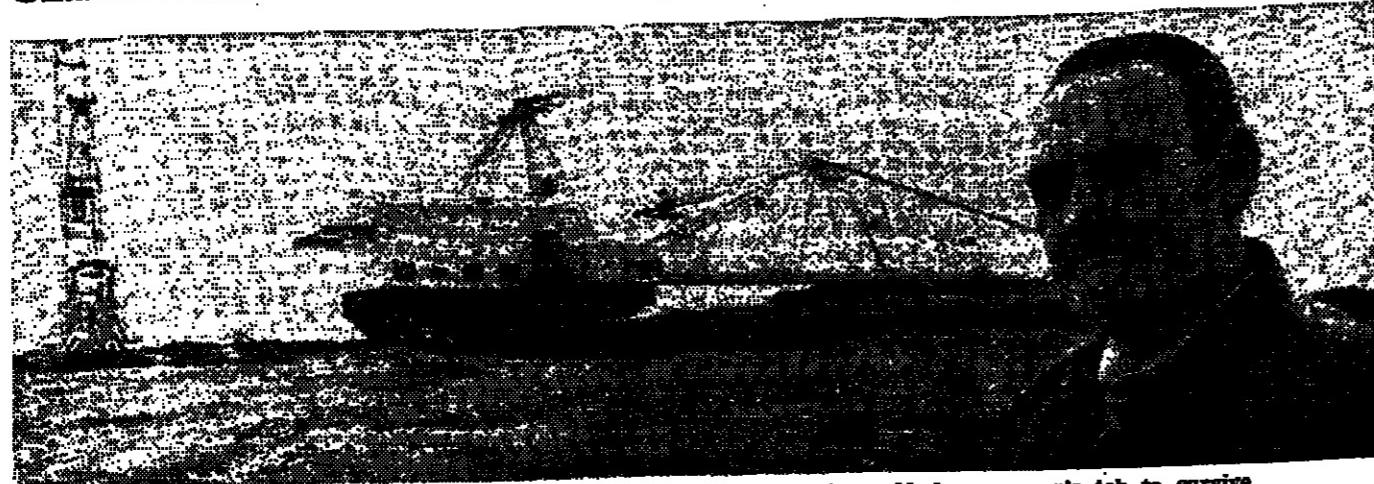


\*March 29<sup>th</sup> is Mother's Day.



## THE THATCHER YEARS

Part five: casualties. David Brindle talks to the Corby steelworkers who lost their jobs in 1979 and (right) Charles Leadbeater examines the policy errors which have led to persistent mass unemployment in the UK



**Bill Kearney:** "After 30 years in the works, I don't think I should do a woman's job to survive."

A

LMOST ALL the steelworks has gone now. But Bill Miller still sees them come to stand and stare at the empty site. Sometimes, he says they cry.

Mr Miller was one of 6,100 people at Corby, Northants, who lost their jobs when closure of "the works" was announced in 1979. Today, he runs one of the fledgling businesses housed in Corby Workshops — the industrial nursery set up on the edge of the site.

Those he watches from his vantage point are former steelworkers, usually the older ones, who have found it so difficult to accept life without the works which was Corby.

In 1979 no fewer than 10,493

of the total workforce of 23,332 were employed by British Steel. Registered unemployment was 7.1 per cent. Eight years on, BS and its contractors employ about 8,000 at the spared and non-profitable tubeworks. Unemployment is 17.4 per cent.

This high rate persists in spite of the arguably unparalleled aid that has poured into Corby. Because of its dependence on a single industry, the town has received millions from BS itself, from the EEC and from the Government. It has been accorded development area and enterprise zone status which has attracted many new employers.

The change in Corby's employment base has polarised opinion among the displaced steelworkers. There are those who argue that, for all the pain of transition, the town is stronger for diversifying; and there are those who say the town is broken, its sense of community gone and its people cowed and spiritless.

Of the latter opinion is Bill Kearney, formerly a supervisor at the works' Bessemer plant, who arrived in Corby in 1948 for a job and, even more importantly at that time, a house offered by the Stewarts and Lloyds iron and steel company.

Mr Kearney started as a labourer and, as he says, "I'd spare man" for a promotion job on the Bessemer. His great pride is that he worked his way up to the top production job and became a senior trade union representative as well. Since he left the works aged 54, he has had only a short period of employment as a driver.

He says: "I know people today who were in the works with me. Do you know what they are doing now? They are doing women's jobs — at £1.85 an hour. After 30 years in the works, I don't think I should

have to do a woman's job to survive."

Mr and Mrs Kearney receive £85-£90 supplementary benefit each week, topped-up by occasional (declared) taxi-driving. Though he will not leave Corby, he says: "The whole atmosphere has gone: everybody is looking out for his own, looking after number one."

Mr McConnachie receives a cross of social and community cohesion through organisations that were part and parcel of the works and its unions is also deeply felt by Frank Smyth, 47, a father-of-four who took part

in three job marches to London ("None of them did a blind bit of good") is anxious to attract more reputable employers to Corby in place of what he calls "the fly-by-night cowboys" who, he says, have been attracted to the deregulated enterprise zone.

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## UK NEWS

Philip Bassett reports on Britain's biggest nuclear plant

# Thatcher warns Japan against blocking C & W

BY IAN OWEN

JAPAN was warned by Mrs Margaret Thatcher, the Prime Minister, in the House of Commons yesterday that the scope given to Cable & Wireless (C&W) to break into its telecommunications market will determine the future of British-Japanese trade relations.

For the second day in succession both sides of the House were united in condemning the persistent placing of obstacles in the way of British companies which last year resulted in the UK having a £2.7bn balance of trade deficit with Japan.

To government cheers, Mrs Thatcher stressed that Japan's treatment of the bid made by C&W would be regarded as a "test case" in establishing how open the Japanese market really was.

C & W had a 20 per cent stake in a consortium bidding for an international telecommunications contract in Japan. The consortium merged with its sole rival, cutting C & W out of the infrastructure work and leaving it with a 3 per cent stake.

Without drawing a direct parallel with the position of C & W, Mrs Thatcher underlined the need for reciprocity by pointing out that power would soon be available to the Government under the Financial Services Act and the Banking Bill, enabling it to take action "where other countries do not offer the same full access to financial services as we do."

Labour MPs were openly sceptical about the Government's determination to exert adequate pressure on Japan and they jeered Mrs Thatcher when she confirmed that she was still awaiting a reply to the letter she wrote to Mr Nakasone, the Japanese Prime Minister, on March 4 telling him of the Government's interest in the outcome of the bid made by C & W.

Mr John Smith, Labour's trade and industry spokesman, developed this line of attack in a letter to Mrs



Mrs Margaret Thatcher

Thatcher in which he recalled speeches she made in November and December last year insisting that genuine free trade must be a two-way business.

Despite that, several months had elapsed before she wrote to Mr Nakasone and he urged the Prime Minister to demonstrate the Government's determination to take effective action by announcing that consideration was being given to preventing any Japanese purchase of shares in British Petroleum.

Mr Smith told her, "That might at least be an intimation of awakening to the fact that there is a threat."

In earlier exchanges in the Commons, Mr Nigel Lawson, the Chancellor of the Exchequer, joined in the condemnation of Japan's failure to provide reciprocity in trading opportunities.

While suggesting that a final decision had yet to be made, he maintained that "shutting out Cable & Wireless from an important contract is unacceptable". Mr Michael Grylls, chairman of the Conservative backbench trade and industry committee, Sir Dudley Smith and Mr Andrew MacKay registered the concern on behalf of the Government benches by pressing for a debate on trade with Japan.

## NOTICE OF REDEMPTION

## NICOR Overseas Finance N.V.

Has Called for Redemption all its  
10% Convertible Subordinated Debentures  
Due May 1, 1995

NOTICE IS HEREBY GIVEN that pursuant to the terms of the Indenture dated as of May 1, 1980, as supplemented, among NICOR Overseas Finance N.V. (the "Company"), NICOR, Inc. ("the Guarantor") and Irving Trust Company (the "Successor Trustee"), the Company has elected to redeem and will redeem on May 1, 1987 (the "Redemption Date") all of its outstanding 10% Convertible Subordinated Debentures due May 1, 1995 at 102.50% of their principal amount (the "Redemption Price"). Interest will be paid on May 1, 1987 in the usual manner.

The Debentures may be surrendered for payment with all coupons maturing after the Redemption Date at the offices of one of the Paying Agents listed below:

- a. Continental Bank/International, One Liberty Plaza, New York, NY 10006
- b. Continental Bank, 30 North LaSalle Street, Chicago, IL 60697, Attention: Corporate Trust Operations, 16th Floor
- c. Continental Bank S. A., 227 Rue de la Loi, 1040 Brussels, Belgium
- d. Continental Bank/Branch, 162 Queen Victoria Street, London EC4V 4BS, England
- e. Continental Bank/Branch, 10 Avenue Montaigne, 75008 Paris, France
- f. Continental Bank/Branch, Bockenheimer Landstrasse 24, 6000 Frankfurt/Main, West Germany, Federal Republic of Germany
- g. State Street Bank (Switzerland), Bahnhofstrasse 18, P.O. Box 5053, CH-8022, Zurich, Switzerland
- h. Banque Internationale a Luxembourg S.A., 2 Boulevard Royal, Luxembourg

NO INTEREST WILL ACCRUE ON THE DEBENTURES ON AND AFTER THE REDEMPTION DATE, AND THE COUPONS FOR SUCH INTEREST SHALL BE VOID.

The Debentures are currently convertible into Common Stock of the Company at a rate of 22.7 shares of Common Stock for each \$1,000 principal amount of the Debentures. The right to convert Debentures into Common Stock will expire at the close of business on April 27, 1987 and after that date no further conversions of the Debentures will be made. Accrued and unpaid interest will not be paid on Debentures which are converted.

Debentures may be surrendered for conversion, together with all undrawn coupons appertaining thereto, at the offices of one of the Paying Agents listed above, together with a written notice of election executed by the holder that the holder elects to convert such Debentures in accordance with the provisions of Article Eleven of the Indenture and specifying the name(s) in which the shares of Common Stock deliverable upon such conversion shall be registered, with the address(es) of the person(s) so named.

Dated: March 27, 1987

NICOR Overseas Finance N.V.

22nd March 1987

## Notice of Annual General Meeting of Shareholders

JB**B**

# DOLLAR-BAER

Julius Baer U.S. Dollar Bond Fund Ltd.

(A company incorporated in the Cayman Islands with limited liability)

NOTICE IS HEREBY GIVEN of the 1987 Annual General Meeting to be held at Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, on the 14th day of April, 1987 at 10 a.m. for the following purposes:

1. To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended 31 December, 1986 and the reports of the Directors and Auditors.

2. To ratify the acts of Directors.

3. To appoint Auditors and authorize the Directors to fix the Auditors' remuneration.

By order of the Board Dollar-Baer, Julius Baer U.S. Dollar Bond Fund Ltd., P.O. Box 1100, Grand Cayman, Cayman Islands.

A shareholder entitled to attend and vote is entitled to appoint one or more proxies to attend and vote instead of him. A proxy need not also be a shareholder. Exercise of these rights in respect of bearer shares will be recognized only on

Secretary and Registrar:  
Julius Baer Bank and Trust Company Ltd.  
Butterfield House,  
P.O. Box 1100, Grand Cayman, Cayman Islands

Agent:  
Bank Julius Baer & Co. Ltd.  
Bahnhofstrasse 36, 8000 Zurich  
Switzerland

22nd March 1987

## Notice of Annual General Meeting of Shareholders

JB**B**

# D-MARK-BAER

Julius Baer D-Mark Bond Fund Ltd.

(A company incorporated in the Cayman Islands with limited liability)

NOTICE IS HEREBY GIVEN of the 1987 Annual General Meeting to be held at Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, on the 14th day of April, 1987 at 10:30 a.m. for the following purposes:

1. To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended 31 December, 1986 and the reports of the Directors and Auditors.

2. To ratify the acts of Directors.

3. To appoint Auditors and authorize the Directors to fix the Auditors' remuneration.

By order of the Board D-Mark-Baer, Julius Baer D-Mark Bond Fund Ltd., P.O. Box 1100, Grand Cayman, Cayman Islands.

A shareholder entitled to attend and vote is entitled to appoint one or more proxies to attend and vote instead of him. A proxy need not also be a shareholder. Exercise of these rights in respect of bearer shares will be recognized only on

22nd March 1987

## Notice of Annual General Meeting of Shareholders

JB**B**

# LIQUIBAER

Julius Baer U.S. Dollar Fund Limited

(A company incorporated in the Cayman Islands with limited liability)

NOTICE IS HEREBY GIVEN of the 1987 Annual General Meeting to be held at Julius Baer Bank and Trust Company Ltd., Butterfield House, Grand Cayman, Cayman Islands, on the 14th day of April, 1987 at 11 a.m. for the following purposes:

1. To receive and consider and, if thought fit, adopt the accounts presented by the Directors for the year ended 31 December, 1986 and the reports of the Directors and Auditors.

2. To ratify the acts of Directors.

3. To appoint Auditors and authorize the Directors to fix the Auditors' remuneration.

By order of the Board D-Mark-Baer, Julius Baer D-Mark Bond Fund Ltd., P.O. Box 1100, Grand Cayman, Cayman Islands

Agent:  
Bank Julius Baer & Co. Ltd.  
Bahnhofstrasse 36, 8000 Zurich  
Switzerland

Post Accounts Dept.  
Cayman 22, P.O. Box 1100  
Austria

# BTI to introduce phone system for airline passengers

BY TERRY DODSWORTH

A REVOLUTIONARY telephone system which will allow airline passengers to make a call from mid-Atlantic to anywhere in the world is due to be launched next year by British Telecom International (BTI).

The service will be the first to use satellites to provide a telephone link between commercial airlines and land-based telecommunications networks.

Eventually, BTI aims to move towards global coverage for the service in collaboration with the telecommunications authorities in Norway and Singapore.

Some US airlines have already installed telephones on their aircraft for passenger use, but these are suitable only for use over land, because they link up to terrestrial systems.

Taking this technology one step further, BTI has come together with two other UK companies, Inmarsat and British Airways, to design a system which uses special antennas to transmit signals to a satellite.

In flight calls and data will be sent to a telephone in the aircraft via a private television link between commercial airlines and land-based telecommunications networks.

No prices have been established as yet, but it is expected that the system costs to operate will be around £100,000 a year.

BTI said yesterday that it was in commercial discussions with a number of airlines over the introduction of the system.

# Workers seek talks on Caterpillar occupation

BY JAMES BURTON, SCOTTISH CORRESPONDENT

CATERPILLAR workers, who are under an injunction to end their illegal occupation of the company's tractor plant at Uddeholm, near Glasgow, said yesterday that they want Monday a new meeting to discuss how to respond to the court order, which was granted in the Court of Session in Edinburgh on Wednesday.

They will help Selfield to grapple with problems other companies have faced (although Selfield has many unique to itself, too), but which few have faced on such a scale.

"We are in a painful process," says Mr Woolley. "The company is under pressure," says Mr Hill Maxwell, convenor of the site's largest union, the GMBU general workers. "We must be competitive."

Although he says he believes pressures, especially on cost, would be only short-term, Mr Maxwell says unions and management alike do not underestimate the scale of the industry's difficulties and the changes which may be necessary to ease them. "The fight is on to retain the nuclear industry until the time it can be economic again."

Mr John Stevenson, the leader of the occupation, said that the men wanted to discuss with Caterpillar the possibility of keeping the plant open and of finding an alternative employer to operate it as a plant and sports park meeting hub.

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## THE BANK OF NOVA SCOTIA

U.S. \$100,000,000 Floating Rate Debentures due 1993

## NOTICE OF REDEMPTION

NOTICE IS HEREBY GIVEN that, pursuant to the terms of the indenture dated as of October 18, 1987 and made between The Bank of Nova Scotia (the "Bank") and a predecessor of The Canada Trust Company, as trustee, (the "Trustee"), as supplemented and amended by indenture supplemental thereto, including the tenth supplemental indenture dated as of October 18, 1987 and made between the Bank and the Trustee, the said trust instrument and supplement and amendment being hereinafter referred to collectively as the "Indenture", the Bank will redeem all of the U.S. \$100,000,000 Floating Rate Debentures due 1993 of the Bank (the "Debentures") issued under the Trust Indenture which are outstanding on the redemption date at a price equal to the principal amount thereof together with interest on such principal amount accrued and unpaid to the redemption date ("the redemption price"). The interest accrued to and payable on this redemption date will be paid upon presentation of a coupon F-1.

The Debentures will become due and payable at the redemption date on the principal office of the Principal Paying Agent, which is The Bank of Nova Scotia, 299 Bay Street, Toronto, Ontario M5J 1E6, Canada; or at the principal office of The Bank of Nova Scotia Trust Company of New York, 67 Wall Street, New York, New York; and (b) The Bank of Nova Scotia, 33 Finsbury Square, London, United Kingdom; or (c) The Bank of Nova Scotia, 65 Boulevard de l'Empereur, Brussels, Belgium; or (d) The Bank of Nova Scotia, 65 Boulevard de l'Emperaire, Luxembourg; or (e) The Bank of Nova Scotia, 8, Chemin des Bains, 1211 Geneva, Switzerland.

AND NOTICE IS HEREBY GIVEN that from and after the redemption date all interest on the Debentures shall cease and unmatured coupons (being coupon F-12 to F-24, inclusive) shall be void.

DATED at Toronto, Canada this 27th day of March, 1987

## THE BANK OF NOVA SCOTIA

# Banque Vernes & Commerciale de Paris

## OFFICIAL STATEMENT

The Board of Directors, which met on March 5, 1987 under the Chairmanship of Mr. Gilbert LASFARGUES, approved the 1986 accounts.

Total assets amount to 17 billion French Francs, compared with 13.9 billion French Francs on December 31, 1985.

Net banking income stands at 504.2 million French Francs, compared with 469.7 million French Francs in 1985; an increase of 7.5%.

As the growth in general operating expenses, slowing down markedly, was limited to 4.4%, the gross operating results, after taking account of accessory earnings, shows an increase of more than 16%.

After amortisations, provisions and exceptional items, net profit for 1986 was 10.2 million French Francs, compared with 2.0 million French Francs in 1985.

Thus BANQUE VERNES ET COMMERCALE DE PARIS, which is now a 90% subsidiary of BANQUE INDOSUEZ and in which COMPAGNIE FINANCIERE DE SUEZ has a 10% holding, asserts in a contrasting economic and banking environment with a mixture of favourable and unfavourable factors, the recovery of its profit-making capacity which began last year.

A proposal shall be made to the Ordinary General Meeting, convened to meet on May 12, 1987, to carry forward this result as retained income.

There had also been cases of employers attempting to suspend or dismiss people with AIDS who had had a positive result from the HIV antibody test.

The main emphasis of Mr Lee's speech, was on the need for accurate information to counter unnecessary discrimination.

Lord Justice Slade agreed, but Lord Justice Nourse disagreed. Both First Leisure and the House of Lords would challenge the ruling in the House of Lords.

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There had also been cases of employers attempting to suspend or dismiss people with AIDS who had had a positive result from the HIV antibody test.

The main emphasis of Mr Lee's speech, was on the need for accurate information to counter unnecessary discrimination.

Lord Justice Slade agreed, but Lord Justice Nourse disagreed. Both First Leisure and the House of Lords would challenge the ruling in the House of Lords.

There had also been cases of employers attempting to suspend or dismiss people with AIDS who had had a positive result from the HIV antibody test.

The main emphasis of Mr Lee's speech, was on the need for accurate

# Rising spending reflects higher living standards

BY JANET BUSH

BRITISH living standards rose sharply last year as inflation remained relatively low and earnings increased at a healthy pace.

Last year's news on company profits was mixed with sharp falls in the profits of North Sea oil companies due to the collapse of the oil price, but healthy gains for other types of company.

According to figures published yesterday by the Central Statistical Office (CSO) real personal disposable income rose by about 2.5 per cent last year, a rise which was reflected in the buoyancy of consumer spending.

Spending rose by more than disposable income, leading to a slight fall in the savings ratio to 11 per cent last year from 11.4 per cent in 1985. One reason for this is that with lower inflation, households had needed to make less provision for the erosion of past savings.

The CSO's estimate of the rise in real disposable income in 1986 is slightly higher than the figure of 4 per cent included in the Budget Red

## More vehicles imported

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

A SHARP rise in the number of imported cars on UK roads is shown in the latest annual vehicle census from the Department of Transport. But the number of company cars has remained static.

Half the cars licensed in the UK are imports, according to the census. Since 1980, when estimates were first available, the proportion of imported cars has risen from 33 per cent.

The latest census counted 17.4m cars at year-end 1986, a 3 per cent

## Airlines urged to rethink

By Michael Donne

THE NEED for "radical and constructive" thinking by the European airlines in preparation for 1992, when it is intended that there should be a single internal market for air transport within the EEC, was stressed in London yesterday by Mr Michael Spicer, Minister for Aviation.

Welcoming the decision earlier this week in Brussels by aviation ministers to accept plans for cheaper fares, subject to final agreement by the Council of Aviation Ministers on June 9, Mr Spicer said that much remained to be done before European air transport could be liberalised in the way the UK desired.

"Having welcomed the progress on fares, I must say how depressing and extraordinary it is that some countries seem to want to move backwards on the more flexible arrangements we had agreed for airlines to mount extra capacity and new services."

"On the latter, the so-called 'access question' in particular, attempts by France, Denmark and Greece to remove most or all of the significant airports from the proposed liberalisation of hub-to-route routes, shows that these countries still have not really grasped the need for change."

"They must do so, and must come forward with more constructive ideas if the major effort the rest of us will be putting into the next three months is to succeed."

Mr Spicer added: "There is no doubt that greater competition will lead to greater efficiency, lower air fares and to a greatly expanding aviation industry."

"This may explain why one or two major European airlines which have traditionally been highly restricted and have successfully pressed their governments to protect their position, are now having very radical changes of thought."

The BOTB report said exports of manufactured goods rose to £54.5bn in calendar 1986, an increase of 4

Peter Marsh outlines the problems high-technology success has brought to a peaceful university town

# Cambridge feels the strain of rapid growth

MRS ANNE RAYMAN has spent the past few months hunting for houses in the Cambridge area, in the east of England, so far without success. She has found few four-bedroomed houses selling for less than £100,000 and demand for schooling is so high that finding schools for her three children is "a real problem".

The difficulties of Mrs Rayman, who lives in nearby Ipswich and plans to move to Cambridge later this year with her husband, a hospital doctor, illustrate some of the growth pressures facing the city.

In little more than a decade, Cambridge has become one of Britain's most rapidly expanding areas, largely because of the emergence of fast-growing, high-technology companies.

The area has about 400 such concerns, most of them set up in the past 10 years. Further expansion has come from big companies establishing research bases. The latest of these is General Electric Company (GEC), Britain's biggest electrical and electronics company, which announced this week plans for a £10m laboratory, housing 600 people within three years, on the site of its science park.

According to Cambridgeshire County Council, which will discuss the growth pressures today at a special meeting to ratify the county's structure plan, the population of Cambridge and its immediate

surroundings has shot up by 17,000 within the past decade, to 210,000. The council projects a further 20,000 people by the end of the century.

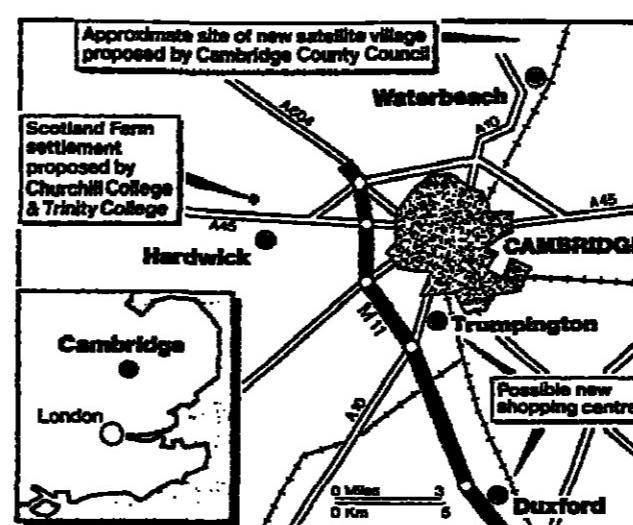
The growth, which has put under strain both the peaceful ambience of the city and the physical fabric of its centuries-old university buildings, has posed an awkward dilemma.

There are fears that unless something is done to curb the influx of outsiders, Cambridge's attractive qualities, one of the reasons for the expansion in the first place, may soon diminish.

These fears have emerged in the debate over the structure plan, a central element of which aims to relieve some of the housing pressure by providing for a new settlement of 2,500 houses, built to the north of Cambridge near the existing village of Waterbeach.

The scheme is a compromise. Some onlookers have suggested that two new villages are required if Cambridge is not to suffer an acute housing shortage in the next decade, with a subsequent even faster increase in house prices, which are already near to London levels.

Developers are keener to build these satellite villages to the south and west of Cambridge than the north. They say that these areas are where most people prefer to live — on the grounds of nearness to the



M11 motorway and access to London

Mr Clive Thompson, the county council's land-use planning officer, said, however, that new settlements in the south could cause "an explosion" of growth, by sucking in new people who might otherwise have stayed away from the area.

House builders have eyed Cambridge with a healthy interest. The county council has received no fewer than 15 proposals for constructing satellite villages of one form or another, with some of Britain's leading house builders, including

er to put up the houses.

Mr Chris Buxton, a partner in Bidwells, a local property company which is promoting the scheme, said he was disappointed the project was not included in the draft plan.

The scheme's backers are to press for its inclusion during the structure plan's public examination, due in October, prior to formal consideration by Mr Nicholas Ridley, the Environment Secretary.

Shopping is also an issue. The centre of Cambridge is becoming increasingly congested. Mrs Kate Grant, a director of Nine Tides, a small electronics company based in a converted dairy at Waterbeach, says she rarely ventures into the city for shopping because of the parking problems.

Retailers are considering sites for satellite shopping centres around Cambridge. Marks and Spencer and Tesco have discussed one such development at Trumpington. Another possibility is a new retailing centre at Duxford, which Grosvenor Estates has proposed.

Overriding all these issues is the question of what the future holds for the Cambridge high-tech companies, many of which are small and are at the point of requiring new infusions of managerial and financial resources.

Mr Bill Wicksteed, a partner in Segal Quince Wicksteed, a Cambridge consultancy, says that for

these companies to grow it will be essential to provide new housing and other types of infrastructure such as better roads.

"We are still in the process of turning Cambridge from a technological community to a business community," says Mr Wicksteed.

The small companies themselves are mainly in favour of further expansion. Mr Jack Lang, founder of Topcross, a successful Cambridge computer company, who has just left to start Peripheron, a new electronics concern, says that the expansion could easily run out of steam. "Cambridge is in danger of choking itself."

The growth pressures are already pushing new companies outside the city boundaries. Mr Michael Walker, founder of Walker Laboratories, which makes diagnostic kits for hospitals, considered setting up in Cambridge but found rents and house prices too high.

He set up instead in a new business park at Ely, 15 miles to the north of Cambridge. The rent for his premises is £1.50 a square foot, as opposed to the £3 a square foot he was quoted in the university city.

Mr Walker says that Ely is de-lightfully quiet — sometimes a little too quiet. A little ruefully, Mr Walker says he may be missing out on striking up contacts in the high-tech fraternity in the bustle and bustle of Cambridge.

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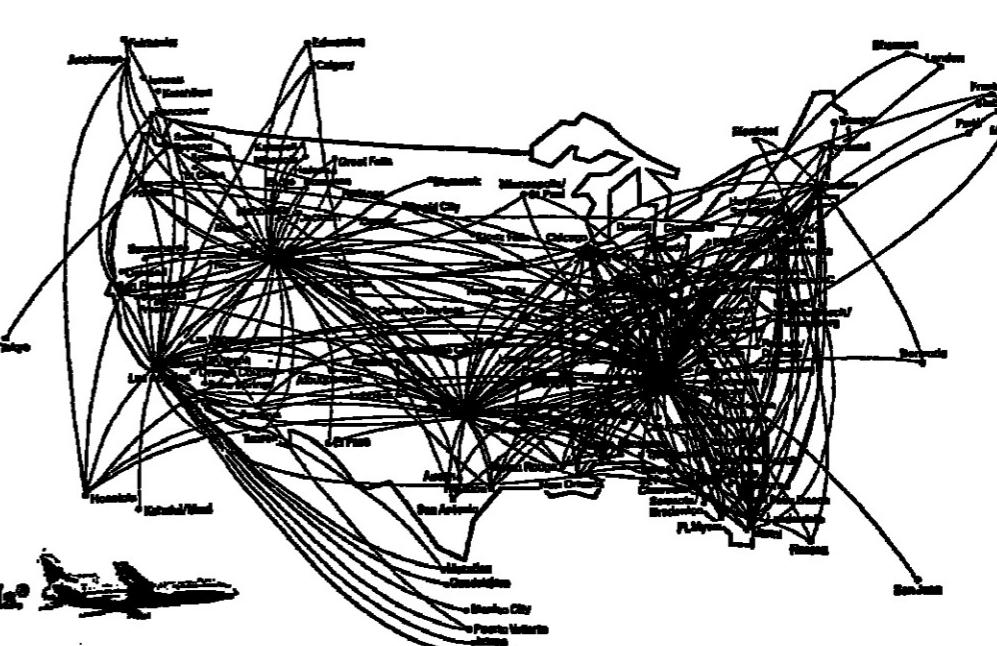
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**AUSTRALIAN PROPERTY**

Chris Sherwell on an Australian immigrant's climb to fame and fortune

**Lowy takes Westfield to the top**

THIRTY-THREE years ago Mr Frank Lowy, a Czech emigrant, was running a small delicatessen in an underdeveloped western suburb of Sydney called

Last month, as Australia's media scramble reached a decisive stage, he was the surprise key player in an A\$842m (US\$850m) takeover of Mr Rupert Murdoch's Channel Ten television stations in Sydney and Melbourne.

How Mr Lowy's group came to be one of Australia's largest companies is a classic tale of an immigrant's climb to fame and fortune in his new country.

Westfield Holdings, the principal company, is now Australia's biggest shopping centre operator and, following last year's US\$390m purchase of three Macy's centres, one of the larger foreign property owners in the US.

Its activities cover 18 shopping centres in Australia, half of them owned through the quoted Westfield Trust, and eight in the US. There are practically no vacancies, and strong demand continues for its existing retail centres and those under construction.

The group's other main public arm is Westfield Capital Corporation. Launched last year, it is 50 per cent-owned by Westfield Holdings. The group already has investments in property, industry, resources and, now, the media.

The formation of Westfield

reflects a move by the

group to diversify its interests,

and is already seen by Mr Lowy

and the market as a success.

The latest phase in the

evolution of the group is a long

way from the days when Mr Lowy and his partner of 30

year, Hungarian-born Mr John

Saunders, decided to start their

delicatessen in Blacktown.

The two men began by

renting a shop in a small block

with some unused land behind.

The western suburbs were

expanding rapidly under the

weight of post-war immigration,

and within a year the two men

started a second shop in the

same block.

It soon became clear that

better opportunities lay in

property, so they tried residen-

tial development, subdivid-

ing a big acreage of land

into lots which were then sold.

But the real breakthrough

came as the suburb grew and

mass car ownership caught on.

From the US emerged the idea

of suburban shopping centres

with parking facilities.

In 1956 the two men set up

the company named Westfield

a romantic allusion to the

western suburbs and the land

behind their shops which they

had decided to develop. They

built a department store and

15 shops with spaces for 40 to

50 cars. In the expansion which

followed, a shortage of working

capital forced them to go

public. During the 1960s they

built at least one shopping centre

each year, sometimes

two.

Because dependable builders

were scarce, they started their

own design team and construc-

tion business and then leased

the space themselves. They

had come on to the market

because its owner had died. It

cost US\$1m.

Within 18 months the 60

tenancies had expanded to 100

and turnover had grown from

US\$50m to US\$100m. The

strategy—finding the right

location and the right centre

and then improving it all by

themselves worked.

They promptly purchased a sec-

ond, 20 miles away, but

because of limited resources

brought in a partner who has

since been bought out. A third

centre was picked up in Detroit

in 1980.

The fourth, in west Los

Angeles, was

also built stores for other

retailers on a turnkey basis.

As a variation they tried a

motel and other types of devel-

opment. But, says Mr Lowy,

they became "consumed" by

shopping centres. Helped by

Australia's economic boom

they built up a rare expertise.

As manager and developer,

the company promoted the

centre itself and sought to

make its atmosphere conducive

to shopping—or, more accu-

ately, spending. As a result Mr

Lowy and Mr Saunders can

justifiably claim that they

brought shopping to the

Australian public and made it

a more pleasant activity. In

the process they also pleased the

investors.

By the 1970s, however, they

were uncertain where to head

next—until the Government

relaxed regulations governing

investment overseas.

It took three years of

meticulous searching, but in

1976 they found an established

shopping centre in the US which

they wanted to buy and

improve. It was in Connecticut,

where the formation of Westfield

was different. For the

first time in the US, Westfield

bought a site, demolished it and

built a centre from the ground

up. It opened in 1983.

By 1984 retail sales in West-

field shopping centres in Aus-

tralia were topping A\$1bn for

the first time. As this pre-

ceded, the question of diversi-

cation inevitably arose.

In the early 1980s, when the

price of gold and oil was

hitting the roof, the two men

decided to take equity positions

in other economic sectors. They

began with resources.

Westfield joined a consortium

with BP Australia to mine for

coal in Queensland, and then

another venture which owned

Thiess construction company.

Two years later, it sold its 50

per cent interest in Thiess and

made an A\$10.7m profit. Mr

Lowy's appetite was whetted.

In 1984 Westfield took a

# 1986

United Newspapers' consolidated profit before tax in the year ended 31 December 1986 was £56.6 million (1985: £34.9 million).

The directors recommend payment of a final dividend of 10.5p making a total for the year of 16.5p (1985: 16.0p). The directors feel that this modest increase is prudent in the context of the earnings per share in 1986 of 25.3p (1985: 27.2p), the future capital requirements at Express Newspapers and the need to increase dividend cover to a more generally acceptable level.

The many excellent trading performances in the year included those of United Provincial Newspapers and Link House, where significant growth in both of these mature businesses has been achieved. Trading performance of some business magazines was dull in trying market conditions in the United Kingdom and the United States, though there were strong performances by individual titles.

In the United States, our news transmission company PR Newswire improved dollar profits by a third. Miller Freeman Publications, our west coast magazine company, increased its dollar profits by 85 per cent. On the east coast, Gralla Publications, maintained its profits of the previous two years.

The absorption of the Fleet companies was completed early in 1986.

The Daily Express, the Sunday Express and The Star formed a national newspaper division and Morgan-Grampian became the division operating business magazines and exhibitions in the United Kingdom.

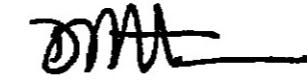
The departure of 2,127 regular employees and the elimination of 1,628 casual shifts at Express Newspapers was negotiated and completed according to plan.

An indication of the commitment to United Newspapers in the United Kingdom, and one which demonstrates the confidence individual staffs have in their company, is that 33 per cent of them now regularly make savings with the company's SAYE share option scheme.

I thank all the directors and employees for their hard work and efforts in 1986.

The future holds many opportunities. I view it with confidence. ,

David R Stevens



Chairman  
United Newspapers plc



Extracts from chairman's statement report and accounts 1986

## THE PROPERTY MARKET

BY WILLIAM COCHRANE

### INDUSTRIAL DEVELOPMENT

## Sustained recovery highlights high tech problems

**STRONG** opinions are surfacing about the shape of things to come in Britain's renaissance industrial property market. There are external and internal pressures on supply, rents and investment values; in the south east, these pressures are immediate, rather than prospective.

The background is one of sustained recovery in demand.

Leading agents King & Co calculated at the end of January that vacant factory, warehouse and high tech property in England and Wales had fallen to 102,250 sq ft at mid-December 1986, a drop of 19.2 per cent from the figure a year earlier.

The total had declined fairly steadily from 177,510 in April, 1983. Of the latest figures, senior partner Douglas King observed that the south east of England had shown a drop of nearly a fifth in just four months.

This is where the external pressures come in. In January, Mr King said that the absorption of industrial land by residential and out-of-town retail development over the previous three years was beginning to affect supply and demand.

**Flexible space**

Internally, the market was faced in the same three years, 1984 through 1986, with the high tech development boom which was conceived to the west of London.

This constrained the supply of

land within the industrial sector. High tech became high fashion since it did not escape developers that this type of flexible business space, embracing office, research and development, assembly, storage and other uses, would often allow them to charge twice the rent they would have achieved on a standard shed.

Accordingly, as enthusiasm mounted, some prospective developers doubled the price they were to pay for industrial land, and drastically reduced their own manoeuvrability.

This has shown through in some of the resulting developments. The optimum high tech building would be prominently located, a quality product, have excellent parking; ease of access and egress; a good environment, including landscaping and planting.

In fact, some so-called high tech has been in densely developed backland, in buildings previously titled "the tin plate" infill development in run-down industrial territory, skimping on car parking and other amenities.

There has been a wave of revolt against the shoddy aspects of the high tech revolution.

Meanwhile, the standard warehouse/industrial shed, darling of institutional investors in the late 1970s when they failed to locate high yield with domestic stock, was subsequently unwanted in the years of economic recession.

Along with its "mid-tech"

variant—usually composed of a big shed at the rear, and a 25 to 30 per cent office content at the front—it was virtually forgotten in the early years of economic recovery.

Now, agents and other professionals are finding that authority controls little of the relevant land although it is found built or in the development

cent (prime) and 11.4 per cent (average) they made in 1986.

However, on high tech, partner Stephen Hubbard says that there is nearly 1m sq ft of high tech either built or on the way up in her territory. Unfortunately, the local

authorities control little of the relevant land although it is found built or in the development

more indirect ways to

high tech any more."

It bears saying here that people are not decrying high tech as a concept. They are saying that some of it simply does not merit the description.

Nor are they saying that the countryside of Hampshire, Berkshire and Wiltshire is littered with acres of the stuff which will never let. They are saying that certain properties on badly bought land will not make economic rents; and that others on poorly sited backland will not make the rents that some developers are asking.

To the immediate west of London at Heathrow airport, the local area specialists Rogers Chapman think that there is dramatic oversupply of high tech in Bracknell, Berkshire, the town which has been dubbed the British centre of the genre. Bracknell, he says, has 400,000 sq ft of high tech up and ready while to the west, Swindon is credited with a problem of similar scale.

Russell Meadows, a partner in the firm, calculates that there is 380,000 sq ft of high tech existing and on the market in the Heathrow area. A fair proportion of that is under offer and a further 200,000 sq ft is expected to be built in the next 12 months.

However, these figures exclude Stockley Park, the Stockley group's international business park two miles from the airport, which could eventually add up to 3m sq ft of high quality space.

They also leave out mid-tech, a high tech predecessor which, says Mr Meadows, is now fighting back. He reckons that there is 1m sq ft of this type standing available now, with a large chunk under negotiation: another 300,000 sq ft is firmly proposed for the next 12 to 15 months.

Nobody, he says, has been building sheds. The second-hand building for standard units is vigorous, therefore, with premiums being paid when one occupier assigns his lease to another. "We haven't been there for years," says Mr Meadows.

**Polarisation**

It is left to developer Quentin Jones, joint managing director of Beacons Estates, to take up the cudgels strongly on high tech's behalf.

He is very short with mid tech, preferring to concentrate on its slow letting over two years rather than its recent performance. He thinks that demand for industrial space has polarised—basic warehousing requirements, and traditional industry requiring cheap high volume space at one pole, and high tech companies requiring

"something infinitely more sophisticated" at the other.

## British Gas seeks fifty acre site

In Washington DC, the US operating company of Chesterton Lakeside has sold 1526 Connecticut Avenue, 40,000 sq ft of office and retail space, for \$10.5m to a Japanese limited partnership.

• Wise words from James Shaw, new president of the Incorporated Society of Valuers and Auctioneers, in his inaugural address yesterday afternoon. Looking at the reservations expressed about agents who join larger financial groupings, or go to the stock market, he said: "It would come as no surprise to me if, in fact, those who join the groupings or who get into the market become more independent than the individuals themselves."

• Develop Heywood say that Guardian Royal Exchange's Ship, Canal House in King Street, Manchester, a 54m, 70,000 sq ft office refurbishment, is letting new retail records for the city centre. The last three deals, they say, have achieved a new rental "high" of 28 per sq ft.

• Hillier Parker say that the continuing strength of the Brussels office market has been underlined by the pre-letting to Reuters of 4,500 sq metres (48,000 sq ft) in a new development in the Quarter Leopold, Brussels' central business district, at something over BFR 3,500 per sq metre (\$7.75 per sq ft).

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جامعة الملك عبد الله

## MANAGEMENT

IT IS the kind of business marriage that seems utterly logical — at least on paper. A big, wealthy company, on the lookout for commercial opportunities in new technologies, buys a fledgling concern with plenty of bright scientific ideas but not much money.

This was the state of affairs 13 years ago when De La Rue, a British company founded in Victorian times which had become one of the world's biggest producers of banknotes, acquired Crosfield Electronics, a small, struggling company which made electronic printing systems.

As John Crosfield, Crosfield's founder, recalls: "The beauty was that printing banknotes was a massive cash generator for De La Rue. I said to them 'Why not invest some of your cash in us, and they saw the sense of it'."

Today, the link appears to have paid off handsomely. De La Rue, while continuing to concentrate on banknote production and that related area of security printing, has used the £5m Crosfield acquisition as a base from which to diversify into several electronics-related activities. These include finger-print identification, security systems for places like prisons and nuclear reactors, and production of "smart" banking cards, which incorporate electronic memories.

Crosfield has grown rapidly within De La Rue, while retaining its own identity. Five years ago it accounted for one-sixth of group turnover; last year it was responsible for 40 per cent of group sales of £310m. And from a loss as recently as 1982, it has recovered to account for just over a third of group trading profit of £20m in 1986-88.

A three-fold increase in annual sales in the past three years has partly been due to a strong performance in colour scanning equipment used in printing, a £170m a year market worldwide where Crosfield is the major player alongside Rudolph Hell, a subsidiary of Siemens of West Germany.

Another reason for Crosfield's individual growth has been its move into two new areas: graphics systems for design studios and computerised layout and typesetting equipment for newspapers.

A key Crosfield contribution to the group has been its research and development staff of 350 scientists and engineers who are skilled in a variety of areas including computing, optics and high-precision mechanical engineering.

According to John White, De La Rue's financial director, this technical expertise has acted as a catalyst to the parent

# When a small investment pays off handsomely

Crosfield Electronics gave De La Rue a new core business. Peter Marsh reports

## A dominant position

**CROSFIELD** Electronics has managed for 15 years to hold to a dominant position in the colour scanning business. Scanners, which sell for £20,000 each, are sophisticated machines which, by a combination of electronic and optical techniques, turn photographic negatives into the four colour images (red,

blue, yellow and black) used in printing.

The big advance for Crosfield came in 1971 with its MagneScan, one of the first scanners to include an automatic facility to enlarge the final set of images to the size required. "This took the company from where it was to where it is today," says Roland Dunckley, a former Crosfield managing director who is now technical director of De La Rue.

Crosfield has used its computer expertise to branch out into graphics systems—for use in design and advertising studios and for linking with general printing equipment. Last year the company

made a big push into typesetting and picture systems for newspapers and magazines. In quick succession it purchased three companies in the area of newspaper technology—Hastech and Composition Systems, both of the US, and Muirhead Data Communications, based in Beckenham, near London—and subsequently integrated them into one subsidiary, Crosfield Data Systems.

card and identification systems division, to specialise in areas such as novel forms of bank cards.

According to John Crosfield, an energetic 71-year-old who retired from business a year after the De La Rue takeover, and who now divides his time between homes in London, Devon and Florida, the successful partnership had its roots in De La Rue's willingness to think long-term.

The electronics pioneer, who set up his company in a spare room of his house in 1947, shortly after leaving his job as a wartime scientist with the Admiralty, says that in the late 1970s De La Rue invested many millions of pounds in research and development within the field of fingerprint processing equipment sold by Printrex, a De La Rue subsidiary based in Los Angeles. De La Rue bought the concern in 1981 from Rockwell, the US aerospace manufacturer, and White sees these systems as being "a major area for growth."

In a similar acquisition, De La Rue in 1984 bought Syntron, a US company which makes equipment to monitor the perimeters of high-security buildings. And last year De La Rue set up a new, UK-based

technological achievement.

Roland Dunckley was Crosfield's managing director for eight years before becoming technical director of De La Rue in 1982. He says that in purchasing the electronics company the banknote producer was starting a deliberate strategy "to push the business in a high-technology direction."

Business literature of recent years is full of companies with similar ideas, making similar acquisitions, sometimes with unhappy results. There have been some spectacular failures—an with, in the US, Schlumberger's purchase of Fairchild and the takeover of Zilog, like Fairchild a microchip manufacturer by Exxon.

In De La Rue's case, however,

Crosfield was, at the time of the purchase probably of the right size to create an impact within the group, yet without being too big to make digestion difficult. In 1974, Crosfield had sales of £10m, with healthy profits of £1.2m. John Crosfield, whose family owned most of the company, says he had been willing to give up control, providing he could find a partner with a new source of funds for research and development.

As for John Crosfield, he appears to be enjoying his retirement, using the time to write a 402-page history of his family, which traces its genealogy back to 1250.



John White (left) and Roland Dunckley: expecting electronics growth

## TECHNOLOGY

### Car manufacturing

## VW calls into question Japan's technological drive

By John Griffiths

THE barely-disguised contempt shown by most Western car makers for the engineering sophistication of Japanese cars in the 1970s has been replaced by unease verging on alarm.

Last year, a group of Japanese cars, boasting advanced technologies like multi-valve engines, superchargers, turbos and computerised suspension systems, captured a record market share of 11.1 per cent in Western Europe, and 14 per cent in West Germany—considered by many to be the front runner of the European car industry.

With £10,000-plus coupes, mid-engined sports cars, executive saloons and Range Rover-type four-wheel-drive vehicles, the Japanese producers have pushed deep into market niches not removed from economy salons, their traditional forte.

Increasingly that question is being raised whether even Europe's most advanced car makers might soon be overtaken technologically by the manufacturers of Japan.

In one of his occasional, broad-ranging assessments of the likely future for the car and the motor industry, Professor Ulrich Seiffert, head of research and development (R&D) at the West German, Volkswagen/Andi 100, suggests not only that the

Professor Ulrich Seiffert identifies Japanese innovations of "dubious value" answer is no, but that Japanese car makers have been using their domestic consumers as guinea pigs to test-market the technology now appearing in their European models. He adds that despite much hyperbole some of the innovations thrust upon the car market by the Japanese are of dubious value.

Rejecting any suggestions that his comments are merely "some grapes," Prof Seiffert says: "I don't understand the Japanese and English languages. But they have a different strategy. Often they put innovations on the market when

**WEST GERMAN VIEW OF THE ROAD VEHICLE DEVELOPMENT SHOULD BE**

material being used and lighter individual components.

The reason for this is increasing demand for safety, power and comfort improvements among buyers growing ever wealthier, in a climate of low oil prices. Obvious weight increasing culprits are all the power mechanisms needed to operate such features as sun-roof, central locking, and seat adjusters.

Plastic composite bodies offer potential net weight saving but cannot be adopted for volume cars because there is no way of recycling the material at the end of a vehicle's life.

Plastics already account for 10-12 per cent of an average car's weight in other components, like bumpers, and for strength/weight reasons VW uses plastics in some structural areas like door surround

they don't have a total view of what they're supposed to be doing with a car's design."

"They have, however, such a tame domestic bunch of consumers that they are willing to test technology on the actual customer. We could NEVER do that in West Germany; nor could it ever happen elsewhere in Europe."

"With the Japanese, as technical solutions become more complicated, they just see something new and quickly replicate it. In Europe the emphasis is on 'honest' engineering—there are all kinds of things the European industry develops quite behind the scenes. These technologies are then either abandoned or developed, depending on whether there is a genuine benefit to be had."

Prof Seiffert illustrates his point with two examples about which there has been much publicity from Japan—diesel engines using ceramics, which theoretically operate with no heat loss and therefore greater efficiency, and four-wheel steering.

Of the former, Prof Seiffert says: "VW has closely explored it but discarded, certainly for the moment, such engines."

"The Japanese are claiming a 30 per cent increase in efficiency—but we now know that heat transfers out at higher



Above: VW's Orbit prototype places strong emphasis on aerodynamic styling.

### PREDICTED CHANGES IN THE WEIGHTS OF CAR CONSTRUCTION MATERIALS (Weight per car in kilograms)

	Japan	US	Western Europe
1980	575	565	476
1985	565	575	575
1990	582	582	582
1995	588	584	584
2000	593	593	593
Steel plate	575	565	476
Iron and steel	297	197	187
Stainless steel	—	209	181
Aluminium	34	42	47
Non-ferrous metals	19	17	16
Glass	30	22	38
Plastics	47	51	57
Total	916	902	799

### US battery which is miles ahead

A BATTERY able to drive an electric van three miles without recharging is the distance possible with the best conventional lead acid battery of the same weight has been developed at the Argonne National Laboratory in the US.

The laboratory, which is operated by the University of Chicago for the US Department of Energy, has shown that 200 miles of non-stop city driving is possible without recharging. The tests were carried out in a General Motors Griffon van carrying a load of 900 lb.

Built for Argonne by Gould of Bellwood, Illinois, the battery uses lithium and iron sulphide (Li-FeS), but has to be operated at 460 deg C. It is encased in high-efficiency vacuum insulation so that the heat it generates during discharge is not lost and the temperature is maintained. The charge time for the van battery is about eight hours.

The Li-FeS battery concept is a number of that have been suggested over the last decade or so. Others, like sodium sulphur and zinc bromine can yield very high power to weight ratios but have proved difficult to engineer into safe, cost effective units for vehicles. (The highly active chemicals could be a serious problem in a road accident.)

According to the Electric Power Research Institute in the US, a battery giving a 100 mile range would allow the conversion to battery power of 3m to 4m petrol-powered vans in commercial service in America.

### TRAVELLING

will account for 25 per cent.

Already VW has 10 prototypes of vehicles in which all the car's systems can be controlled by means of micro-computers.

• **Transmissions**

VW has developed a continuously variable transmission for small cars, but it is not yet in production. Demand of 200,000 units a year would be needed to cover costs, and the market is not ready for such volumes.

As an interim alternative, VW is developing electronic control of manual transmission, including electronic operation of the clutch.

• **Electronics**

The fastest growing area of car manufacturing is in electronics. These currently account for 12-14 per cent of a car measured by manufacturing costs, and by the year 2000

will be 25 per cent.

Executive car ranges and down into the volume market.

In short, he says, "there is a danger of over-estimating the Japanese. I'm not really concerned about the product engineering and technology behind the scenes. These technologies are then either abandoned or developed, depending on whether there is a genuine benefit to be had."

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## THE ARTS

### Arts Week

F | S | Su | M | Tu | W | Th  
27 | 28 | 29 | 30 | 31 | 1 | 2

### Opera and Ballet

#### LONDON

Royal Opera House, Covent Garden: This week sees the premiere of the first opera by the French composer Anat Salomon to be given in Britain.

The King Goes Forth to France - The conductor (as at the world premiere in Savonlinna) is Osko Kauhanen, the producer is Nicholas Hytner, and the cast includes Mihaela Melinte, Stafford Dean, Sarah Walker and Valerie Masterson. (249 1086).

English National Opera, Coliseum: David Alden, remembered in London for the notorious "blow-torch" ENO production of *Mazeppa*, returns to the house for the new Simon Boccanegra, with Jonathan Lloyd Webber as the title role, and James Caen as Amneris. Mark Elder conducts. Also in repertory: Jonathan Miller's updated *Tosca*, one of his least successful ENO stagings, with Phyllis

Cannan; and another, much jollier Miller updating the non-Japanese *Mikado* (838 3161).

Camden Festival: This year's Camden Festival has as one of its most important and valuable presentations the long-delayed British premiere of Kurt Weill's *Silberssee*, with Kate Flowers, Meriel Dickinson and Nigel Robson, producer John Eaton. Bloomsbury Theatre, W.C. 1.

#### PARIS

Bellini's *I Puritani*: The Welsh National Opera's production sets the romantic action against a background of fortifications, and towers which evoke the feeling of danger, thus making Elvira's folly credible. Opéra Comique (4290061).

Don Carlo alternates with Verdi's *Messa da Requiem* conducted by Georges Prêtre at the Paris Opéra (4286 5022).

Ballet Moissak celebrates its 50th anniversary with a suite of traditional Russian dances, with Partisan Fighters, A Day on a Boat and a Winter Celebration at the Palais des Congrès (742 0744).

Maurice Bejart's XIXth century ballet, *Trois Etudes pour Alexandre*, a world premiere with Fernand Boutron, Le Baiser de la Fée with Eric Vu An at the TMP-Châtelet (4233 4444).

#### WEST GERMANY

Berlin, Deutsche Oper: The week features the premiere of Busoni's *Doktor Faust*, a joint project between Berlin and English National Opera, conducted by Christof Prick in Dav-

id Pointopey's production with Lucy Peacock, Günter Reich, Kenneth Riegel and Ryazard Karciaykowshi. The main parts are sung by Arlind Naxos conducted by Heinrich Hollreiser in Rudolf Seliger's production with Ute Walther, Celina Lindsley, James King and Gerd Fiehlow; and Così fan tutte conducted by Jesus Lopez Cobos in Götz Friedrich's production with Carol Malone, Angela Denning, Keith Lewis and Lemus Carlson.

Hamburg, Staatsoper: Elektra has a particularly strong cast with Helga Dernesch, Gwyneth Jones, Judith Beckmann and Hans Sotin. Manon Lescaut, sung in English, stars Natalia Tcherina, Rachel Johnson, Franz Grundheber and Franco Bonisolli. Puccini's *Madame Butterfly* with Waltraut Meier, Carlos Krause, Peter Hofmann and Kurt Moll. Die Verkaufte Braut rounds off this week.

Cologne, Opera: La Bohème brings Yo-ko Watanabe, Jean Llorente, Ludwig Baumann and Francesco Verga. Tosca, a tailleur, is an event of more than passing interest with Nadine Seeman, Wolfgang Brändle, Klaus Krämer and Matthias Hollé. Der Barbier von Sevilla is a well done repertoire performance.

Frankfurt, Opera: Ein Maskenball takes the leads Ellen Shadd, Tonie Gonzaga, Giorgio Zancanaro and Nan Christie. Göttnerümmung, produced by Ruth Berghaus, has Katinka Lengyel and Mathias Hollé. Der Barbier von Sevilla (71 01 61).

Münich, Teatro alla Scala: Un Ballo in Maschera, conducted by Gianandrea Gavazzeni and directed by Sandro Segni with scenery and costumes by Giacomo Crispino Malaspina (Florance Teatro Comunale Production), with Florence Coscetto, Nuccia Focile and Aldo Bramante; four ballets: Frankenstein: The Modern Prometheus with choreography by Wayne Eagling, who dances with Ornella Dorelli; Luisa, choreographed by John Butler; Lucia by Carla Fracci; Gheorghe Enescu, and Ornella Costalunga; Leda and the Swan by Be-

jamin Britten's Doctor Faust directed by Jorge Donn and Symphony in D by Götterdämmerung. The conductor is Michel Sasse (80 91 26).

Bologna, Teatro Comunale: *Elixir d'Amore* conducted by Donato Renzetti and directed by Luciano Alberti, who also designed the scenery and costumes. The cast includes Silvana Carroli, Alida Ferrarini, Luciano Pavarotti and Leo Nucci (71 03 09).

Venice, Teatro la Fenice: La Bohème by Puccini in a new production by Piero Fazzoni conducted by Emilio Tchakarov, with Renata Scotti, Raina Kabaivanska, Elena Zilio, Jose Carreras and Leo Nucci (71 01 61).

Rome, Teatro dell'Opera: Revival of Luciano Visconti's 1985 production of *Don Carlo* (with the original sets and costumes) directed by Alberto Fassina and conducted by Gustav Kuhn. Leonida Maia sings the role of Don Carlo, Renato Bruson, Rodriguez Margarita Castro, Alberto Lanza, Margherita Ciofi, Renzo Nicolai Ghione alternates with Roberto Scandellari in the part of Filippo II (72 11 00).

Milano, Teatro alla Scala: Un Ballo in Maschera, conducted by Gianandrea Gavazzeni and directed by Sandro Segni with scenery and costumes by Giacomo Crispino Malaspina (Florance Teatro Comunale Production), with Florence Coscetto, Nuccia Focile and Aldo Bramante; four ballets: Frankenstein: The Modern Prometheus with choreography by Wayne Eagling, who dances with Ornella Dorelli; Luisa, choreographed by John Butler; Lucia by Carla Fracci; Gheorghe Enescu, and Ornella Costalunga; Leda and the Swan by Be-

jamin Britten's Doctor Faust directed by Jorge Donn and Symphony in D by Götterdämmerung. The conductor is Michel Sasse (80 91 26).

Utrecht, Schouwburg: The Netherlands Opera touring company with the Barber of Seville directed and designed by Dario Fo, the Netherlands Philharmonic conducted by Stephen De Pape. Louise Winter (Rivka), Yoshitsugu Yamaji (Almaviva) and David Matis (Figaro). (Tue.) (71 03 09).

Utrecht, Schouwburg: La Bohème by Puccini in a new production by Piero Fazzoni conducted by Emilio Tchakarov, with Renata Scotti, Raina Kabaivanska, Elena Zilio, Jose Carreras and Leo Nucci (71 01 61).

Opera Forum with *La Traviata* directed by Rudolf Soumer and conducted by August Halmeyer, with Franz-Josef Kapellmann and Hélène Verlot. Tue in Nijmegen, Schouwburg (72 11 00); Thurs in Groningen, Schouwburg (72 11 01).

NEW YORK

Rome, Teatro dell'Opera: Revival of *Una Lettera d'Amore di Lord Byron*. One-act opera with Libretto by Tennessee Williams, translated into Italian by Paola Ojetti - directed by Gianfranco Venturi and conducted by Spiros Argiris. The cast includes Bruno Beglioni, Laura Zannini and Pierfrancesco Poll. Also, the ballet Il Carillon Magico with music by Riccardo Picchi-Mangagalli and choreography by Tuccio Rigano (83 11 01).

Rome, Teatro Olimpico (Piazza Gentile di Fabriano): Samson's two-act opera La Crociata di Torna directed by Sandro Segni with Mariella Devia, Amalia Felle, Giacomo Desderi and Ezio Di Cesare with scenery and costumes by Giuseppe Coladimi Malaspina, conducted by Franco Petracchi (70 33 04).

NETHERLANDS

Amsterdam, Muziektheater: Premiere of the Netherlands Opera produc-

tion of *Benson's Doctor Faust* directed by Jorge Donn and Symphony in D by Götterdämmerung. The conductor is Michel Sasse (80 91 26).

London, Royal Festival Hall (Wed.).

London Symphony Orchestra conducted by Oskar Kann with Nigel Kennedy, violin. Brahms, Mozart, Debussy (Tue. to Thur.) (71 03 11).

Brussels, Vredenburg: Miklós Ullmann piano: Mozart, Schubert, Schubert, Chopin (Tue). Recital Hall (Wed.).

Orlando, Concertgebouw with Alain Wertheimer piano: Brahms (Mon.) (71 03 11).

Paris, Chœur et English Chamber Orchestra conducted by Sir David Willcocks. Soloists: Bach St John Passion. Royal Festival Hall (Wed.).

London, Royal Festival Hall (Wed.).

London Symphony Orchestra conducted by James Galway with Maria Joao Pires piano: Brahms (Mon.) (71 03 11).

Paris, Chœur et English Chamber Orchestra conducted by Sir David Willcocks. Soloists: Bach St John Passion. Royal Festival Hall (Wed.).

London, Royal Festival Hall (Wed.).</

## THE ARTS

Cinema/Ann Totterdell

# Ghost of a flirtation through secondhand books

**84 Charing Cross Road** directed by David Jones  
Netherland directed by Ken Loach  
**The Little Shop of Horrors** directed by Frank Oz  
**Golden Eighties** directed by Chantal Akerman  
**The Men's Club** directed by Peter Medak and John Harrold  
Here directed by Tony Maylam

For the sort of starry-eyed New Yorkers I always seem to meet — the kind who seriously believe that the British spend all their time eating cucumber sandwiches and talking about Shakespeare — **84 Charing Cross Road** will do nicely to sustain the fantasy. It does, astonishingly nicely too as a film sprung out of the most unlikely of sources, a collection of letters written between 1949 and 1969 between London bookseller Frank Doel (Anthony Hopkins) and American writer Helene Hanff (Anne Bancroft) who finds it more rewarding to buy second hand English literature by mail order from London than in pricy New York book stores. Her tasteless physical delight in the old leather bound volumes she receives is the trigger for her letters to the staff of Marks and Co bookshop in the Charing Cross Road.

Scriptwriter Hugh Whittemore has worked a miracle in bringing to life the most difficult of raw materials. By using the letters as a narration counterpointed with images of the everyday lives the authors describe he has created Frank's post-war world of rationing and the Festival of Britain, a place where Helene's gifts of food parcels and nylons bring a joy we can no longer imagine. By contrast post-war New York is a brighter, brassier, more affluent place, but not affluent enough, sadly, even when austerity has evolved into the buoyant Sixties, for Miss Hanff to afford the trip to England she promised herself throughout the exchanges that end with Frank's death.

As Helene Hopkins and Anne Bancroft are excellent as the foreign correspondents enjoying each other's domestic quietures at second hand and nurturing the ghost of flirtation similar to his own 30 years earlier. His search takes him deeper into the lying world of 'democracy'. What the film says illusion greater than he had ever imagined.

It is a little disconcerting at first to find a British director and writer who have made a film about Germany with German dialogue and English subtitles but that leads us away from the more central issue of why Ken Loach and Trevor Griffiths looked to the East-West German situation for inspiration in the first place.

Maybe they felt it provided a metaphor so clear cut that everyone could understand it — or maybe it was a simple case of following the fund-raising (the film turns out to be a French/Channel 4 co-production) when there was none in Britain. Certainly this team could have looked closer to home if they wanted to ruminate on the confinements of democracy. What the film says it what we all know in our hearts but, bound up in its own aridity and sometimes muddlingly dull, it never provokes an emotional reaction.

A film musical based on a

hypnotically obscene. Will Seymour see the light in time? Will Audrey II take over the world?

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Somehow this strange looking succulent, named after Seymour's colleague and secret crush, Audrey, becomes a lucky mascot for the store, attracting customers and media interest and swiftly developing a personality of its own. Alas, Audrey II is no shrinking violet. If she is to flourish, she swiftly communicates to Seymour that she needs not organic plant food but fresh human blood. Seymour's efforts to appease the ever-growing, ever-demanding plant inevitably result in some gory moments and a swift re-ordering of his own morality as he decides that some people may be expendable after all, especially if they are also his rivals. Audrey II grows and grows into something

Mercifully there is no time for introspection among the outstanding players of the 1986 Mexico City Cup. Though the official film series was set in focus — Platini, Linenck, Francesco etc — the undoubtedly hero of Hero is Diego Maradona. Foothill fans should find this an enjoyable eighty-six minutes of highlights from the matches with key moments shown as many as five times from different angles.

Colourful and lively, constantly moving, with scarcely a moment of interview or peripheral documentary to slow things down, the film's greatest handicap is a very blandly written commentary. "Platini lives a moment of private hell on his birthday, watched by a million people around the world." The words are superfluous.

It is a pity that Audrey II could not spread her treacherous feelings in the direction of Golden Eighties — coincidentally another musical (disastrously subtitled) set in a French shopping mall.

She could only have en-



Anne Bancroft in "84 Charing Cross Road" and Gerulf Pannach in "Fatherland"



livened this weary dreary romance of a boutique owner's son and two hairdressers whose destinies are confused by the gossip and interference of everyone around them. Director Chantal Akerman is known for her feminist films, a fact which gives no handle at all on the middlesome display of the marriage obsessed females who populate this makeshift piece.

The most perplexing thing about **Golden Eighties** is what an actress of Delphine Seyrig's standing is doing mixed up in such nonsense. Maybe she should compare notes with some equally respectable American actors, notably Roy Scheider, Harvey Keitel, Treat Williams and Craig Wasson who were somehow persuaded that the *Men's Club* was worth of their talents.

These men, laboriously established as educated professional types, take it into their heads to meet to bare their souls, a kind of encounter therapy without the therapy and end up in an expensive brothel where they proceed to make complete fools of themselves. The film has nothing to say about anything approaching real feelings, nor does it ever become interestingly erotic. An embarrassment for all concerned.

Rick Moranis and the deliciously flaky Ellen Greene as the flesh and blood Audrey are a winning pair of losers, but the unforgettable highlight of the film is Steve Martin's guest appearance as Orin Scrivello. The sadistic little boy who grew up to find his true calling as a dentist inspires more cold trouble than Laurence Olivier in *Marathon Man*.

Larger than life with an exuberant, bouncy score, **Little Shop of Horrors** is noisy, brash, funny, heartless and sentimental. A memorable entry by Muppet director Frank Oz into a (relatively) human world, probably destined to become as big a cult as *The Rocky Horror Show*.

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## Pocket Atlas/ICA

Claire Armitstead

Watching **IOU Theatre** in **Pocket Atlas** is rather like rubbing one's tummy while patting one's head. As a narrator, stage left, expounds the strange adventures of a ship's chef called Belli behind him a kitchen of cooks appear bent on spoiling the broth. The only obvious points of contact come in the middle, when our narrator — a faintly spivish type with Victorian check puffs atop a kipper tie — is handed a drink in the kitchen, and at the end of the play's end, when he solemnly climbs to a table neatly laid for one before a backcloth that slides from day-light to night, as is seen through the window of a moving ship. There is a satisfying symmetry in the fact that we have just been watching an artist paint the backcloth and the cooks set the table.

I know little about IOU bar ring what the programme reveals — namely that they are a Yorkshire-based co-operative of artists and musicians. In this show, part of the ICA's Home season of New British theatre, there were five performers: a pianist who provides a restrained but constant musical backdrop, and two lighting operators to whose lot falls the job of insuring the focus between culinary madcap (chef drilling coconut or stamping a ledger with grapefruit halves) and deadpan narration.

And so to the narrative, billed helpfully as "a detective story comprising imaginary lives and actual deaths." Its starting point is the remote (though actual) coincidence that in September 1945, the composer Anton Webern was shot by an American cook called Belli, who died on the deck of Schubert's boat in the middle of the century earlier, a British boat sent sail from Bristol bearing a cook called Bell.

Of Bell himself little emerges, except that he once gave up his hammock to a nun shot at least two composers (Mozart, however, was murdered by his own ghost), accepted punishment

gracefully and finally turned his gun on himself "in self-defence."

As an exploration of the nature of coincidence — and its relevance to the arts — it is a non sequitur.

As we know it — the show has a sense of logic. As a detective story it significantly lacks the ingredient of suspense. As a send-up of the pretensions of literary and musical biography it is a good joke that goes on too long.



Lou Landfield and David Wheeler

## Howard Jones/Albert Hall

Annalena McAfee

In the fluorescent-trimmed robes of a futuristic Kendo warrior, Howard Jones opened his show on Tuesday with a portentous bit of mime to the accompaniment of space-invaders-style sound effects and a few puffs of smoke. Echoes of "Sixties multi-media 'happenings' — the peace and love tendency rather than the revolution and sex wing — reverberated throughout the evening.

Howard Jones sings of relationships rather than of sex, of emotional rather than physical entanglements, of the passion of idealism rather than the idealisation of passion, and of all the formless yearnings of adolescence.

Stripped of his Kendo robes, he cut an endearingly eccentric figure skipping like a lightweight Hamlet across the stage in Max Wall's black, his peroxide pouting sun gleaming in the spotlight.

His innocent, soulfulness seems at odds with his area of musical expertise — that of the electronic synthesiser, noted more for its blandness than its sensitivity.

Like Police, he has enjoyed success with his own brand of sanitised reggae, the latest example being "Give me toni away from the hip-swelling ego-maniacal demons of the pop world.

During the show, in a ground floor box illuminated in the darkness, a Restoration comedy was unconsciously enacted as a tall man and a blonde girl drank beer, an endless stock of bottles, shared cigarettes and perpetually, but ineffectively struggled to remove each other's clothes. In the whole-some atmosphere of a Howard Jones concert, this everyday vignette of rock'n'roll life seemed like a visitation from another planet.

## Saleroom/Susan Moore

## Bow to a Nightingale

The "Nightingale" Amati, a 1661 Cremona violin so-called because of its sweet tone, went well over estimate by selling for £550,000 at Phillips yesterday. It went to a foreign buyer who did admit to being able to play the instrument. A violin made by Petrus Joannes Marinalgus in 1791 also sold, going for £16,500.

National Gallery (West Bridgford): The Age of Sultan Suleyman the Magnificent explores the height of art and technical development during the Ottoman Empire in 20th century manuscripts, silver, gems, kaffans and ceramics. Ends May 17.

CHICAGO: Art Institute: A retrospective of more than 150 of John Singer Sargent's paintings, watercolours and drawings provides the first major overview of the artist's work in 60 years, with many of his famous full-length portraits, along with landscapes and informal drawings. Ends April 15.

SPAIN: Madrid: Jasper Johns retrospective. Born in 1930, this North American artist, with Rauschenberg, was one of the originators of pop art. Influenced by the techniques of pop art, Johns was also a successful theatrical designer, and many of these designs are included amongst the drawings on show. He produced the costumes for Jean-Louis Barrault's *La Belle au Bois Dormant* in Paris in 1954 and Robert Helpmann's *As You Like It* at the Old Vic in 1955. Ends April 12.

MIAMI: Pictures of Ernesto Gómez-Prieto: Paintings from the American Museum — 47 works from the Spanish collection held by the Metropolitan in New York and the National Gallery in Washington. Includes works by Boudin, Cézanne, Corot, Degas, Van Gogh, Manet, Picasso, Renoir and many others. Ends May 10.

ROMA: Palazzo Braschi (Piazza San Pantaleo): Luis Buñuel (1896-1983): Italian landscapes at the time of Goya. Delightful exhibition of watercolours and coloured engravings from the Duero Museum in Lissabon of the monuments and palaces gardens of Rome and those

sites around which would have figured in any self-respecting eighteenth century grand tour. Tivoli, Vesuvius, Paestum and Posillipo (Virgil's Tomb). The exhibition is held in the sumptuous pavilion which Pope Paul VI built for his son, Lucio, and shows Buñuel's account of that same Pope's visit to the reclamation works on the Pontine Marshes in 1763. Ends May 13.

NETHERLANDS: Amsterdam, Nieuwe Kerk. The annual Art and Antiques Fair, this year combined with a special exhibition of Treasures from the Nieuwe Kerk. Ends April 5.

SPAIN: Madrid: Agustín Barroso. Retrospective of the artist's work, totals 1,000 exhibits: drawings, engravings, oil paintings, cardboards, woodwork of 1850-97. A mural weighing 20 tons and 200 railway tracks carefully and worked on show at the Retiro Park, Palacio de Cristal. Ends April.

NEW YORK: IBM Gallery: This free exhibition space brings to New York shows curated elsewhere, like the present offering of Pacific Island music and dances from the Tribal Art Centre in Basel and Mexican textiles from the 65 tribes weavers. Ends April 21. 57th & Madison.

Museum of Modern Art: The first major retrospective in two decades of Paul Klee includes 250 paintings and watercolours and 30 drawings and prints, some by arrangement with the Klee Foundation in Bern.

London: National Gallery: The first major exhibition of French Impressionism since 1970, featuring 100 paintings from the National Gallery's collection and loans from the Louvre, the Musée d'Orsay and the Musée de l'Orangerie. The exhibition is held in the Sainsbury Wing and runs until June 11.

PARIS: Musée des Arts Décoratifs: The first major exhibition of French decorative arts since 1970, featuring 1,000 objects from the collections of the Louvre, the Musée des Arts Décoratifs and the Musée Carnavalet. The exhibition is held in the Salle des Antiquités and runs until June 11.

PARIS: Musée du Louvre: The first major exhibition of French painting since 1970, featuring 150 paintings from the Louvre's collection and loans from the Musée d'Orsay and the Musée de l'Orangerie. The exhibition is held in the Salle des Antiquités and runs until June 11.

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# FINANCIAL TIMES

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Friday March 27 1987

## Mrs Thatcher in Moscow

**THE COINCIDENCE** of Mrs Thatcher's visit to Moscow with Mr Neil Kinnock's visit to the US is a remarkable electoral dividend for the Prime Minister. She is getting five-star treatment from the Russians, while he is getting a rather perfunctory reception from the Americans.

His visit is almost bound to reflect renewed public American criticism of the Labour Party's anti-nuclear defence policy, and thus further damage his party's electoral chances; she can hardly fail to improve her image at home, whether her meetings with Mr Gorbachev project her as peacemaker or pragmatist.

Whether Mrs Thatcher's high-profile visit to the Soviet Union really has any great significance going beyond British domestic electoral considerations, however, is an interesting and difficult question. On the face of it, it is non-negotiable. And yet the Soviet leader is giving Mrs Thatcher almost as much time in private discussions, as if she were the leader of some super-power, rather than the Prime Minister of a middle-sized European power.

It is true that she goes to Moscow armed with a detailed and up-to-date knowledge of the views of President François Mitterrand and Chancellor Helmut Kohl, and thus in some indirect sense may be held to speak for Europe. But the central East-West negotiations are the bilateral talks in Geneva between the Soviet Union and the US on nuclear weapons, starting with the Euromissiles. Here Britain and its European partners have no direct role, except in so far as they can exert influence through the intermediary of their American allies.

### Soviet revival

Nevertheless, advance indications suggest that Mrs Thatcher's visit will be the scene for at least two Anglo-Soviet arguments on the subject of nuclear arms control; it is likely that she will engage in both of them with characteristic vigour.

The first of these arguments, and the easier from Mrs Thatcher's point of view, will centre on the very recent Soviet claim that a Euromissile agreement would unavoidably require Britain and France to put their nuclear arsenals on the negotiating table. This is a revival of an old Soviet demand, constantly reiterated during the

## The management of British science

**THE THATCHER** Government feels itself to be vulnerable to criticism over the alleged inadequacy of government support for scientific research in Britain. The opposition parties are likely to make some play with the issue in the run-up to a general election. Yet although a key aspect of the debate is the funding of research and development — and there is little disagreement that Britain is lagging behind its international rivals in this respect — the most useful response for the Government would be to improve the management and organisation of the country's scientific effort, so that the money is spent more effectively.

As a proportion of gross domestic product, Britain's spending on research and development, both publicly and privately financed, is similar to that of the other main industrial countries — 2.2 per cent, compared to the same figure for France, 2.5 per cent for West Germany and 2.6 per cent for Japan and the US. In absolute terms, because of its smaller economy, Britain spends appreciably less than these other countries.

In the postwar period, as a reflection of the increased importance of science and technology in business and in everyday life, all the industrial nations have increased resources for R and D. Britain's spending went up by 39 per cent, measured at constant prices, between 1965 and 1983. But the other countries raised spending faster.

### Position slipping

There are other disquieting trends. Industry in Britain contributes only about two-fifths of the national R and D bill, a similar proportion as in France, but a lower percentage than in Japan, West Germany and the US, where the figures are 66 per cent, 60 per cent and 50 per cent respectively.

According to most indicators, Britain's position in the world league table for academic research is slipping. The country's spending in this area, as a percentage of gross domestic product, dropped between 1975 and 1982. Spending per

head of population is a long way behind that in the US, West Germany and France. It is still slightly ahead of the figure in Japan, although it is likely that this country, which is stepping up expenditure on "pure" R and D, will soon overtake Britain in this respect.

### Difficult choices

The disproportionate size of defence R and D reflects a serious weakness in the machinery of government — the inability to take a strategic view across the spectrum of scientific activity and to make difficult choices between competing disciplines and institutions, all of which have their own lobbies in industry and in government. The lack of horizontal approach to decision-making is illustrated by the interminable delays in deciding on UK spending on space science and technology, an area which straddles several government departments. Similarly, the five research councils, of which the Science and Engineering Research Council is the biggest, are largely independent bodies fighting their own battles.

The Department of Education and Science, which at least in theory is in charge of the research councils, has an advisory board to recommend how to share out the cash between these organisations. But no one has any real weight in forcing the councils to set priorities between different areas of research and to put management resources behind the disciplines that are most likely to produce good results both in terms of good science and economic benefit.

In other areas, too, spending patterns owe too much to history, inertia and lobbying power. It is this organisational weakness which urgently needs to be put right.

**Black activist Matthew Goniwe's funeral 20 months ago triggered new repression in South Africa.**

**Anthony Robinson visits his grave and finds the spirit, if not the reality of opposition undiminished.**

**W**HEN THE history of the South African "revolution" is written, the dusty black township of Lingshle in the Eastern Cape will merit more than a footnote.

Events here on July 21 1985 provided a backdrop for the imposition of a state of emergency which brought to an end the first chapter of the current black revolt.

On that winter Saturday over 50,000 people crammed the township's grassless football stadium for the funeral of four young black teachers who had made the community one of the main centres of organised resistance in the province. The four — Matthew Goniwe, Fort Calata, Sparrow Mikone and Sisela Mhlewuli — were waylaid and murdered by a Latvian American-style death squad. They have now passed into the popular mythology of the community as "our beloved teachers."

As the army and police watched from their lookout on a bare granite hill above the township, four coffins draped in the black, yellow and green flag of the banned African National Congress (ANC) advanced beneath a cloud of dust towards the assembled mourners. Escorting the coffins, black children in white military-style uniforms carrying wooden facsimile AK-47 assault rifles; white and black bishops in robe and mitre officiated.

The procession moved forward against the backdrop of two huge red flags bearing the hammer and sickle symbol and the words South African Communist Party. From all appearances, the revolution was underway.

It was precisely that dangerously false perception that the Government was determined to crush. That night, the same red flags appeared on state-controlled television as President P. W. Botha announced the imposition of a state of emergency, arguing that it was essential to save South Africa from the menace of Communist insurrection.

Earlier this month I returned to Lingshle to find out whether, nine months into another state of emergency (the first was lifted 10 months after the teachers' deaths) and a few weeks before a whites-only general election, the spirit of revolt had indeed been crushed.

A brief telephone call to late Matthew Goniwe's home fixed the appointment. As my car nosed cautiously along the rutted track and passed the first burnt-out township house, three bare-foot boys darted in front of the car, gesticated and dived into the back seat.

"Goniwe?" the biggest asked. When I nodded he pointed straight ahead, then left, past the concrete walls of the stadium still daubed with the revolutionary slogans I remembered from the funeral.

We stopped outside a neat bungalow, surrounded by a hedge and herbaceous borders. Both were being carefully watered by a portly, middle-aged man in shorts with dark glasses and a crisp, grey moustache. He was Matthew Goniwe's uncle.

### Breakfast with Lambdorff

The Flick bribery scandal cost Count Otto Lambdorff his job as West Germany's economics minister but not, it seems, his reputation abroad.

The effervescent FDP Liberal politician is in Washington visiting most of the movers and shakers in finance, trade and politics — Paul Volcker at the Federal Reserve, Clayton Yeutter, US trade representative, Senator Bill Bradley, the New Jersey Democrat and author of a new global debt relief strategy, and Senator William Roth, the key Republican backer of President Reagan's first tax cut.

Lambdorff emerged yesterday for a breakfast meeting with reporters at which he was questioned on issues ranging from Mr Gorbachev ("He does not just have better ideas than his predecessors") to the threat of US retaliation against Japan of semi-conductors ("absolutely unjustified") and the Regan administration's fiscal 1988 budget deficit target of \$105bn ("a fairy tale").

Lambdorff's English was fluent, his manner charming, his criticism of the Kohl coalition's delay in introducing a new hefty tax cut until 1990 as fierce as ever. So impressive was his performance that nobody had the gall to ask him about the Flick scandal — though perhaps the choice of venue for the meeting said it all: the Watergate Hotel.

### New lights

Lucas Industries is not a place for boardroom drama, even if its pension holidays and exit from the Confederation of British Industry have raised eyebrows elsewhere. So Tony Gill was yesterday promising more of the same when he succeeds Sir Godfrey Messervy as chairman and chief executive at the end of July.

Gill has worked closely with



Over 50,000 people filled Lingshle's football stadium for the funeral of four black teachers in June 1985

## 'Like a dream that never happened'

After a polite handshake, I was invited inside to a comfortable lounge dominated by the photograph of a strong, good-looking young man of about 35 taken in a township street. I note the family resemblance.

"Yes, it is Matthew."

The Eastern Cape is rich in martyrs. Steve Biko, driving force behind the black consciousness movement of the 1970s, who was killed in police custody ten years ago, was also from this region.

How could I be helped? Well, I would like to meet what remained of the Cradock Residents Association (Cradora) and the other organisations which thrived while Matthew Goniwe and his three friends were still alive. No problem.

"Looking at all this now it seems unreal, like a dream that never happened," the young "comrades" comment quietly. I ask them what happened after the funeral.

"We pile into the car, avoid the trenches being dug for new stormwater drains, stop to allow a group of chanting Methodists led in a swaying shuffle by a tall, thin, seemingly oblivious preacher to pass, and tuck the car into a narrow garage beside an unremarkable township house. You never know when a casper (armoured car) will turn up, and they start asking questions, my god, my goodness."

During the last days of emergency introduced on June 12 last year?

"The present emergency is more effective. This time not only office bearers but school

kids were taken too. Many of the under-18s have been sent to the Department of Employment and Training (DET) camp near Cradock, less than two kilometres away at the closest point.

Before the first emergency there were tentative attempts at bridge-building between the community — an attempt led on the white side by local businessmen hit by a community-organised black consumer boycott.

Now 350 kids have been known. Whites in Cradock are very conservative. It is not like Johannesburg or Cape Town or Port Elizabeth where many whites vote for the Progressive Federal Party (the position of white opposition) and see the authorities — which seemed feasible before the emergency — has proved a pipe-dream.

Cradock and the other "platteland" towns which have traditionally returned National Party MPs are now the target of a determined electioneering effort by the right wing. The town is festooned with posters announcing the forthcoming visit of Mr Jean-Marie Le Pen, the ultra-right National Front Party (NFP). The NFP committee round downtown is plastered with posters proclaiming "This land is ours" and "Remember Rhodesia".

Nevertheless, the echoes of white liberal dissent in faraway Stellenbosch and the big cities

have faded.

"They detained our leaders. So we sat down, analysed the situation and drew up our new strategy. We decided to train many more leaders in the structures of the clandestine street committees and continue our work of mass politicisation. Detainees cannot destroy the organisation. The awareness remains and new leaders just take their place."

Whatever the success of "comrades" around the country at keeping community organisations like those in Lingshle alive, the fact remains that the ANC's aim of turning every township into a no-go area for the authorities — which had proved a pipe-dream.

Equally clear, however, is the evidence from Cradock and other townships that blacks will never be satisfied without a political solution which involves them in decision-making in their communities and the country at large.

On the surface, order has been restored to Lingshle. But it is a fragile order full of frustration on both sides.

As I drove out of Cradock, I asked the black petrol pump attendant how things were. He looked at me quizzically and replied: "Back to normal" — then he hesitated a moment and added, "as they say."

### Men and Matters

poisoned chance of being domal supplier to a declining UK motor industry. "I will be doing no more and no less than he would," Gill said.

He emerged as heir apparent last year when he became deputy chairman as well as group managing director. He was appointed to the latter position in 1984, after four years of sharing the job.

And early tips for the next change at the top, five years hence? Two strong runners must be the new managing directors, Alan Watkins and Bob Dale, born 24 days apart in October 1938, with similar wide-ranging careers since joining Lucas in the early 1960s.

Messervy, off in August to a non-executive board on the Asda-MFI board and as chairman of Costain, foresees that their relationship will be "competitive and co-operative."

### Screen test

The BBC, like Mr Gorbachev, is promising to be more open in future; and even the Independent Broadcasting Authority is beginning to wonder whether it should stop being so sensitive.

But the new French broadcasting regulatory body, the Commission Nationale de la Communication et des Libertés has much more radical ideas on the subject. Next Friday the Commission will hear the final submissions from the two rival candidates for a 50 per cent strike in the French first channel TF1 now in the process of being privatised.

Not only will the hearings be held in public but they will actually be shown live on television in two sessions — one from 10am to midday and the other from 3pm to 5. The two consortium leaders, François



Boutigny, head of the large construction company, and Jean-Luc Lagardere, president of Hachette, the publishers, will toss for position.

What all this will do for the ratings of TF1 next Friday is anyone's guess but when IIV Broadcast comes up for tender in 1984, surely Channel 4 is the place to show it.

### Fit to drop

Seeking relief from the stress of low oil prices and protracted debt negotiations has brought at least one benefit for employees of Dome Petroleum, the ailing Western Canadian energy producer with debts of C\$6.4bn.

Dome is one of six winners of Canada's 1987 National Employee Fitness Awards, which are given to companies trying hardest to encourage fitness in

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الآن الأفضل

## Politics today

# Quiet talk about the unthinkable

By Malcolm Rutherford

**FOR A FEW** hours in the House of Commons on Monday it was possible to believe that all was well with the Labour Party. It was the closing day of the debate on Chancellor Lawson's Budget.

Mr John Smith, shadow Secretary for Trade and Industry, spoke first for Labour. Mr Bryan Gould, who nowadays has all sorts of responsibilities for the organisation of the party as well as a hand in its economic policy, wound up.

It was not that either of them had anything very original to say. It was their in-confidence that stood out. They command the House. The Tories listen to them with a respect that sometimes seems to verge on fear. Above all, they give the impression of competence. It requires no flight of imagination to see them as senior ministers at least as effective as those who now hold office.

At the end of the debate, however, the illusion ended. For that is what it was. Very few people in the Labour Party now believe that it is about to take over the government after the general election, whatever the excellence of some of its front-bench spokesmen. The best hope is for a hung parliament with Labour as the largest single party. Much of the talk, though still sotto voce, is about what will happen if Mrs Thatcher wins her third successive overall majority.

Yet this is not entirely a recognition of the Labour Party's decline over the years—from around 48 per cent of the vote in the general election of March 1983 to around 28 per cent in 1983. The argument has changed. It is about the possibility of Labour's recovery.

To be sure, the recovery is not generally expected to be great enough to allow Labour to win this time. But there is a hope that it will be sufficient to show that the decline has been reversed. If the party can get back to something like its showing in 1979 when it won 38 per cent of the vote and 263 of the then 635 parliamentary seats, it will be able to say that the 1983 result was an aberration. The turnaround in its fortunes will have begun at last. It

will be possible to build from there. In 1983 Labour won 209 seats out of a parliament of 605. If it can get back to above 250, it will still be able to claim to be very much in business. Anything much less than 250, after nearly ten years of Mrs Thatcher, would surely be reckoned a disaster.

Apart from the number of seats won, there is the other question of the percentage share of the vote. Here the Liberal-SDP Alliance trailed Labour very closely last time with around 26 per cent, but only 23 seats. One recent opinion poll has already put the Alliance ahead of Labour in the percentages and it is not inconceivable that other polls will follow as the election approaches. Yet, in terms of seats it is still far more likely that not that Labour will beat the Alliance hollow.

All this is described in the Labour Party nowadays as "thinking about the unthinkable".

**Recognition is dawning that a divided opposition tends to keep the Conservatives in office**

"able" which almost everyone is doing in private but seldom in public.

The trouble is that, given the ascendancy of another Tory majority or even of a hung parliament, there is no easy answer to what happens next. The recognition that a divided opposition tends to keep the Conservatives in office is dawning, but no one has yet decided who will be the prime mover in any further realignment. Will it be a resurrected Labour Party or will the Alliance continue to make advances? Will it be stalemate or can there be a pact?

Mr William Rodgers, a former Labour minister and one of the

founding members of the SDP, wrote recently in the *Guardian*, the New Democrat, of a possible triple alliance between the SDP, the Liberals, and a section of the Labour Party. "The Alliance," he said, "would consider becoming a partnership of three if a schism in the Labour Party made such a further realignment of the centre-left a possibility."

He has since shut up and says that the question should rest until after the general election. Mr Rodgers is incidentally, the SDP candidate for Milton Keynes, a constituency that the Alliance needs to win if it is serious about its claim of being "the party of the future", just as Mrs Shirley Williams, another founding member, needs to win Cambridge. The process of any further realignment may depend quite a lot on whether those two people return to parliament. It will not look good if they are rejected by a new town in the south and a university town with a scathing.

Mr Rodgers's decision to say no more for the time being, however, is a sign of how big the problem of further realignment is. Not the least of it is to do with personalities. In the same article he wrote of a group of Labour ministers who in 1977 under the banner of the Campaign for Labour Victory made the "last best attempt to save Labour from the syndrome of itself." They included Mr Merlin Rees, Mr Roy Mason, Mr John Smith, Mr Eric Varley and "above all" Mr Roy Hattersley.

Of that group perhaps only Mr Smith and Mr Hattersley still matter in the sense that they will have a say in the political future. But they matter a great deal. Mr Rodgers writes of them: "It is part of history that they chose to slip away when the going became tough." In other words, they decided to stay in the Labour Party.

Yet Mr Smith and Mr Hattersley could make precisely the same comment about Mr Rodgers, Mrs Williams and Dr David Owen. It was they who slipped away by going off to found the SDP.

The argument has not yet

been resolved by time, nor will



Dr Owen and Mr Hattersley: who slipped away when the going became tough?

It necessarily be resolved by the result of the next general election. The Labour Party is considerably better than in 1983 and wins upwards of 250 seats, it will be able to say that the reform process is well under way.

Mr Neil Kinnock, as leader, will have shown what can be done by standing up to the Militant Tendency and the loony left and by winning control of the party's national executive committee. It will be a matter of going on from there. Mr Kinnock, after all, is young enough to survive an electoral defeat and if he did not have the stomach for a further fight, Mr Hattersley might.

Nor would a party that includes such figures as Mr Smith and Mr Gould be a negligible force. There would be battle with the left, of course, almost everybody says that—as the left claimed that Labour lost because it had abandoned socialism. But it would not be a battle that the left would be bound to win.

On the contrary, it is more likely that the far left would be finally routed. The parliamentary party would assert itself. It would seek to lead the annual party conference rather than be dominated by it. There might be an emergence of municipal socialism led by people like Mr David Blunkett from Sheffield and others from northern England and Scotland who have never succumbed to

the wilder tendencies. The shaping of a Labour Party mark 3 could have begun. (The Labour mark 2 was what some people unkindly called the Social Democrats.)

What would the Alliance do then? The first answer is that it will have problems of its own.

It is by no means certain that there will be a merger of the Liberal and Social Democratic Parties once the election is out of the way. Dr Owen, for one, remains very reluctant about it. Yet if there is not a merger, where does the Alliance go next? It can hardly wish to continue rather like the old Liberal Party with large, doing well in by-elections, increasing its percentage share of the vote, yet never making the required breakthrough in terms of seats. Or perhaps it can. The real answer is that nobody knows. It will take the election to find out.

The one new factor, discernible in the last few weeks, is a willingness among supporters of both Labour and the Alliance to talk quietly about a possible minimum common programme, should the election go badly for the pair of them. The trouble is, however, that such thinking is unlikely to come to anything unless there is an agreement between the opposition parties to stand down in favour of each other in certain constituencies. The Conservatives can rest easy. The chances of that happening in the foreseeable future are remote, for it would mean that Labour had thrown in the sponge as the country's main opposition or that the Alliance had adopted its purpose of taking over the role. The deadlock seems set to continue for a while yet.

Meanwhile, Mrs Thatcher seems to me to have made a mistake in saying that the timing of the general election will be at least partly dependent on the results of the local elections on May 7. Local elections are notoriously difficult to interpret. The turnout is low and they are not held everywhere. Almost inevitably it means that we are in for another period of speculation about whether the results are good enough to justify going to the country in June or early July. The Prime Minister will look awfully foolish if the results are bad and so will Mr Norman Tebbit, the party chairman. It would have been better to have kept quiet.

No one can see much point in attacking the Alliance as if it were just another brand of socialism when manifestly the electorates can see that it is not. Perhaps she thinks as I do, that the Tories will win almost whatever happens, though it would be dishonest not to record here that recently I have been struck by the jitters in the Conservative camp. They come from fears of the Alliance.

Over the last six months machine which in effect substituted itself for society. Owing as much to Gorbachev as Marx in its organisation, it concentrated all the political and economic resources of a very backward country to achieve, regardless of cost, such ends as industrialisation and winning the war against Germany.

The most important reason for believing Mr Gorbachev's reforms will succeed is that the social and economic development of the country has already tipped the balance between society and state in favour of the former. The Communist Party under Mr Brezhnev had already ceased to exercise the control over the country it possessed under Stalin and had become more like a Tammany Hall machine whose resources were allocated to different interest groups according to their political clout.

As a result Mr Gorbachev, for all the talk of decentralisation, has spent much of the last two years clawing back political power to the centre from the political bosses who held sway during the Brezhnev era. The speed of his success stems largely from the obsolescence of the old political system, evident today in a way that it was not in 1964 when Khrushchev was overthrown.

Compared to Mr Krushchev, whose name is beginning to emerge from the shadows here, the new leadership has another advantage which makes it easier to implement change. The cold war in the 1950s and 1960s reinforced the conservative values within the Soviet Union. Yet Moscow achieved strategic parity in the late 1960s when it developed its intercontinental ballistic missile force. The burden of sustaining super-power competition is no longer the obstacle to liberalisation and reform that it was in the past.

Cynicism about the reality of present political and economic reforms ignored the developments in Soviet society which have already occurred. The real strength of Mr Gorbachev is that he is the product as well as the advocate of change.

## Lombard

# Why the mould is breaking up

By Patrick Cockburn in Moscow

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## Corporation tax

From the Chairman,  
P. J. Edmonds.

Sir—Companies trading before corporation tax was introduced in 1965 pay their tax 21 months after the end of their accounting period. There is a proposal in the Budget to end this concession to prevent an abuse, whereby large companies have recently been injecting their businesses into such pre-1965 companies so as to benefit from the longer payment interval.

In attempting to stop this recently fashionable tax avoidance, the Chancellor is hitting innocent companies. Although the proposed charge is to be phased in over three years, this still means four lots of corporation tax having to be paid in three years, with the consequent adverse effect on cash flow.

May we suggest two alternative methods of overcoming the problem of this abuse? Exempt from this proposed charge those companies which qualify under the Small Companies Rate (FA 1972, s95). There then need be no phasing-in period, so the large companies that have abused the system will not benefit over the proposed three years, yielding an acceleration of tax revenue. The proposed charge should only apply when there has been a large increase

## Letters to the Editor

in the share capital of the pre-1965 company.

There has been much mention of help for smaller businesses but in fact recent Finance Acts have done very little to help the small but expanding company. This latest proposal would be an unfair burden to impose on the section of industry the Government must lay claim to support. In attempting to net a few shares of smaller innocent fish but the above alternatives achieve the same purpose without adverse effects on others.

D. Bass  
Riches Abbey,  
Winchester, Hants.  
The Thatcher years

From Mr S. Clark.  
Sir.—In his survey (March 24) of the Thatcher years, Samuel Brittan is too kind to the Government. He argues, correctly, that the mechanics of the free market are still little understood, but still

counts "privatisation as a net gain." With the policy of privatising monopolies without introducing effective competition, the Government has been content with changing public monopolies into private ones. With such an approach to what has probably been the most high-profile policy of this administration, it is surprising that the British public does not take competition seriously!

Simon Clark  
United Oxford & Cambridge University Club,  
71, Pall Mall, SW1.

True and fair  
From the Secretary Designate,  
Chartered Association of Certified Accountants  
Sir—The article "How true and fair can the view be?" by Michael Skapinker (March 25)

Andrew W. Sansom,  
29 Lincoln's Inn Fields, WC2.

## Monetary values attached to time saving and safety

From Professor M. Jones-Lee.

Sir.—The Department of Transport (DTP) recently announced proposals to increase the monetary values that it attaches to time-saving and safety-improvements in the appraisal of prospective transport projects. These increases follow the completion of research programmes funded by the DTP and carried out by various academic and related bodies.

The research on the value of safety, in particular, was undertaken by a team at the University of Newcastle upon Tyne, of which I was a co-director. Briefly, the aim of our research was to obtain empirical estimates of the amounts that individuals would be willing to pay for (typically small) improvements in their own and others' transport safety. Overall values of safety-improvement are then defined in terms of the aggregate of individual willingness to pay, the rationale being that this aggregate is a clear reflection of the value placed upon the safety-improvement by those affected by it. This approach contrasts sharply with that currently used by the DTP which effectively ignores

individual preferences and attitudes towards the conflicts of interest which would arise when auditing arms also carried out management consultancy work for their clients. In the opinion of this association the fears expressed by respondents to the survey carried out on behalf of PA Management Consultants are totally without justification. The association's rules of professional conduct, in common with those of the other professional accountancy bodies, are designed to safeguard the independence of the auditor and there is no evidence to show that these rules are not adequate to deal with situations where a potential conflict of interest exists.

We believe that the effectiveness of a management consultancy exercise can often be enhanced as a result of the extra knowledge of a client's affairs obtained through the audit relationship. Smaller businesses, in particular, look to practising accountants to provide a comprehensive service of professional assistance covering not only auditing but also advice on the provision and management of financial resources. Many of these small businesses are unable to afford the services of a separate management consultant and any move to prohibit auditing firms from performing additional services would deprive them of a valuable source of expertise.

evidence (which did not include our results), the lower bound to the willingness to pay-based value of avoidance of a fatality would be in the range of \$200,000 to \$300,000 in 1982 US dollars.

The inexorable conclusion of all this is that even following the increase, the DTP's value of safety is still an alarmingly low fraction of what it should be, given the available evidence and details in this site that most people would, on average, be willing to pay no more than \$2.53 per annum for a 10 per cent reduction in the annual risk of a fatal car accident. That seems implausible, to say the least. In short, the DTP's dismissal of the recommendations in our report will almost inevitably result in higher accident rates than would have been the case if the recommendations had been heeded. I hope those responsible for the conclusion that our research "... does not give reliable guidance ..." feel that they had good grounds for their judgement. I, for one, do not.

(Professor) Michael Jones-Lee.  
The University,  
Newcastle upon Tyne.

# Once again Riyad Bank leads the way.

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# FINANCIAL TIMES

Friday March 27 1987

**SAA make  
the difference.**  
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SOUTH AFRICAN AIRWAYS

David White reports as the case of Spain's toxic syndrome disaster finally reaches court

## A country's reputation goes on trial

IT STARTED one day in May, six years ago, when an eight-year-old boy died at Torrejon de Ardoz, outside Madrid, of what doctors diagnosed as an odd kind of pneumonia. Between then and the end of 1985, the "toxic syndrome" killed 386 people, according to the official figure. Unofficially, it is reckoned to have caused the death of at least 500 - a bigger toll than 15 years of ETA terrorism in the Basque country - and to have affected more than 24,000 others.

The trial will be held in a specially refurbished exhibition hall in western Madrid. It is being hailed as Spain's "trial of the century" because of the sheer scale of the event: 20,000 victims represented, 250,000 pages of legal documents, and an expected 2,500 witnesses. After all the delay, the Spanish people are anxious for the case to be finally cleared up.

The lethal toxin has still not been identified. While most evidence points to the cut-price oil which the prosecution says caused the disaster. The oil imported from France was destined for use in the steel industry. It had been laced with amine - a coal tar extract - making it unfit for household use. But there were chemists who thought they had a way of removing the amine. Through a network which also involved wholesalers, warehousemen, retailers and bus drivers, the oil was sold mainly in poor areas of old and new Castile, Galicia and the Madrid suburbs.

Of the 41 defendants, two have disappeared. Prosecutors are seeking prison terms for 27 of the others, ranging from four months to a



Mr Felipe Gonzalez

Felipe Gonzalez and Mr Alfonso Guerra, now Spain's Prime Minister and Deputy Prime Minister, by getting them to repeat charges they made in opposition.

It appears the authorities knew that cooking oil was sometimes adulterated, but took no action because they thought it was on a small scale.

The imported rapeseed oil network was discovered two months after the first death. Only when 30 had died and 3,000 were in hospital

did the health authorities issue a warning about cooking oil sold in bulk in the streets. And only when there were already 10,000 cases was repetition confirmed at the suspected cause.

What the case brings into focus is not just the toxic syndrome, but a Spanish syndrome: the reputation, which the country is trying to overcome, for lax standards, stemming either from inadequate legislation or poor enforcement, in health and other areas such as household safety standards, fire precautions, trade descriptions and pollution control.

Since the toxic syndrome broke out, other smaller scandals have surfaced, such as a fraud in the labeling of ham - a product which Spain cannot export to Europe because of African swine fever. Outbreaks of mass myomavirus poisoning at schools, wedding feasts and army barracks are regular summer news items. In the vast resort of Benidorm, it is common knowledge that tourists are routinely served with moonshine rum.

This bad name in hygiene and safety exposes Spain to instant attack whenever a suspected lack of standards is seen to affect holidaymakers (not to mention animals - witness the recent press furor in Britain about Blackie, the donkey that was "cured" from the supposed AIDS virus through blood transfusion). A senior Spanish health official was quoted recently as saying that with fewer than 300 cases to date, AIDS was "not a serious problem in Spain."

edy murderous intentions of revelling villagers). It can also affect exports, as it did for the olive oil business in the wake of the toxic syndrome disaster. For this reason, food standards are sometimes higher for exports than for the home market.

Membership of the EEC and the need to conform to Community rules can be expected to improve practices in many fields. Before entry, the Spanish Government invited an inspection of the sanitary conditions in slaughterhouses. Of the eight centres inspected, none complied with EEC standards. Since then, legislation on abattoirs has been harmonised.

Rulings are often not enough.

However, last October, the Catalan regional authorities, one step ahead of the national government, issued an order that blood banks should carry out systematic AIDS tests on donated blood. Four months later, it emerged, Barcelona's second largest social security hospital had failed to implement the tests. As a result, at least two people are known to have become carriers of the AIDS virus through blood transfusions. A senior Spanish health official was quoted recently as saying that with fewer than 300 cases to date, AIDS was "not a serious problem in Spain."

## Chinese budget provides for 7% growth

BY ROBERT THOMSON IN PEKING

THE Chinese Government yesterday produced a budget for the year that balances conservative political demands for "frugality" with the need for genuine production increases to prove the worth of the current economic reform programme.

While speeches by two senior Government ministers yesterday emphasised the importance of belt-tightening and outlined significant cuts in spending, the state plan provides for economic growth this year of 7 per cent and a surprisingly high budget deficit of 80m yuan (\$1.6bn).

Diplomats say the Government was embarrassed by last year's budget deficit of 7bn yuan, the highest since 1980. State spending was 7 per cent over budget last year, and diplomats suggest that the planned deficit is an inevitable result of attempting to satisfy the conflicting demands of conservatives and reformers in the Communist Party.

Song Ping, minister in charge of

the state planning commission, and Wang Binguan, finance minister, both attacked "wasteful spending" and condemned "fix financial discipline."

Wang drew attention to a big rise in economic crime: "Some people evaded taxes, retained a larger share of profits than they were entitled to, and diverted state funds for other uses than prescribed."

Song Ping condemned "irrational" investment that had led to "too many projects in processing industries and too many luxury hotels, guest houses, hotels, vacation resorts and tall buildings," among other things. The Government is particularly concerned by the cost of servicing wasteful projects already underway.

Yet the Government is to increase foreign borrowing almost twofold, with \$3.5bn planned for this year, from \$2bn last year. The figure apparently represents only government-to-government borrow-

import controls in an attempt to re-

duce last year's deficit of \$12bn, and he played up the conservative theme of "self-reliance."

"We must develop our own import substitution of improved quality. We must refrain from importing equipment that we can produce ourselves, even if the domestic product is of lesser quality and somewhat more expensive," he said.

The Government is trying to dampen demand, fearing that the continuing consumer drive will raise expectations far beyond the country's ability to supply, and will eventually cause disillusionment with reform. Wage-restraint was urged, and Mr Song pointed out that last year the average wage rose 18 per cent, while productivity rose 4 per cent.

The speeches pushed the fanciful "magic weapon" theme raised by Zhao Ziyang: that is, reduced spending, increased revenue, and increased production.

## Philippines close to agreement on debt

By Anatoli Kalotsky in New York

MR JAIFFE ONGPIN, the Philippines Finance Minister, said yesterday that he was "very close" to an agreement on the rescheduling of his country's \$1.5bn of commercial bank debts, after four weeks of negotiations.

But Mr Ongpin has been forced to reconsider a novel proposal for swapping part of his country's interest payments into equity investments. He also looks like paying an interest rate significantly above the level which had been seen as the limit for political acceptance in Manila.

Mr Ongpin had put forward an original proposal for Philippine Investment Notes, or PINs, as a way of closing what looked like an unbridgeable gap over interest margins between the government and its creditors.

PINs were to be special financial instruments convertible on advantageous terms into equity investments and banks which accepted PINs in lieu of part of their interest would have received a somewhat higher margin than those which insisted on full interest payments in cash.

The banks have flatly rejected this approach, despite three attempts by the Philippines to meet their objections with sweetened terms.

As a result Manila will now be forced to sign an agreement with a margin of at least 7 per cent over London Inter-Bank Offered Rate (Libor) and possibly as high as 1 per cent - an outcome which could prove deeply embarrassing for Mr Ongpin and the economically orthodox faction within President Corazon Aquino's government.

PINs in a modified form will still be an "important element in the transaction", according to a statement issued yesterday by Manufacturers Hanover Trust, the lead bank in the negotiations.

However, the new PINs will not reduce the cash interest rate on offer to the banks. Instead banks will now be credited with their full interest in cash but will be invited to convert some of this money into PINs on a voluntary basis.

Mr Ongpin believes the terms for PINs will prove attractive enough to ensure substantial conversions, providing the hoped-for flow of international equity investment into the Philippines' malaise.

Mr Ongpin pointed out that he had found strong foreign interest in Manila's \$35m privatisation programme, that US and Japanese multinationals were increasing their investment in the Philippines and that international banks were currently negotiating to buy at least six Philippines banks.

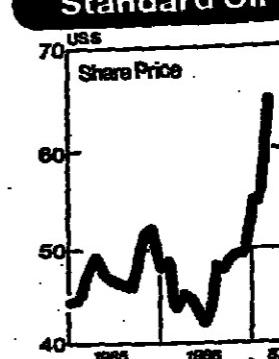
A syndicate of leading New York investment banks was being organised to make a market in PINs. One of these investment banks had already stated its eagerness to buy \$45m worth of PINs for itself and its clients, according to Mr Ongpin.

Nevertheless, even if the new form of PINs wins market acceptance, the deal now under negotiation in New York looks like a personal setback for Mr Ongpin. He had left Manila intent on negotiating a margin no higher than 7 per cent.

## THE LEX COLUMN

# Strange the change, major to minor

### Standard Oil



Meanwhile, Standard Oil was writing off \$60m to worthless holes in the ground. And after 12 years BP has finally admitted that it makes the best sense to have one US oil company, rather than two in competition.

### United Newspapers

However predictable and excusable it may be, a fall in earnings per share, quite aside from the benefits for BP of access to about \$2bn a year of cash flow.

Clearly BP is attempting to wrap up the matter as quickly as possible, to minimise the time for opposition. There is no equity component in the offer - although this may also have been ruled out by the imminent sale of HMG's 32 per cent holding in the company. And the time scale is the three weeks of a tender offer, rather than the longer period involved in a full bid for the minority.

BP states boldly that its valuation of Standard is based on the assumption that the oil price will be at \$18 in real terms for the foreseeable future.

That is very realistic, but gives a dangerous hostage to Wall Street, which appears to believe in still higher oil prices.

In such a litigious environment, the independent directors of Standard will find it very difficult to announce that they accept the BP valuation.

The timing of the deal is easy to understand from the point of view of the evolution of BP. It has sorted out its downstream problems, has the balance sheet to stand the debt, and has ruled out every other reasonable oil acquisition around.

time of the Richards Medical acquisition, have made a tidy profit already; the shares closed yesterday at 167p. And as Smith now expects no earnings dilution at all in 1987 from that quarter, there should be no short-term worries about the shares beyond a fear that the sector might reverse. As for the long-term, Smith has so exhaustively demonstrated his ability to give earnings at a 20 per cent compound rate - 20.3 per cent in 1986 - that the share's inclusion in a portfolio could be prescribed as an anti-anxiety treatment for fund managers.

Not only has Smith the knack of increasing sales volumes, but margins are kept rising too. This year the sale of the low margin Amico business in the US alone will push up the group return. More important are the gains to be had from merging Richards in the US and Europe with Smith's own bits, plus yet more production efficiencies. That sort of ability does not usually come cheap, around 19 times prospective now, and it could be a long wait for another large scale acquisition.

### Lucas

The customary post-result shambles over the Lucas share price left the bears astounded despite the company's hope that disappointment would be offset by the group's success. Meanwhile, Standard Oil was writing off \$60m to worthless holes in the ground. And after 12 years BP has finally admitted that it makes the best sense to have one US oil company, rather than two in competition.

After the dismal timing of Lucas's move into US electronics the hint of a belated acquisition rush to establish the more equal split between automotive, aerospace and industrial was neverless enough to transact a few shivers, and the potential problem with SCS in the UK was unwelcome. But even if a few more closures are bravely faced, the reorganisation costs at the full year should be halved, and some benefit from past acquisitions should seep through. Add to that the prospects for aerospace and signs of renewed growth in commercial vehicles and the caution seems excessive.

## Gatt forecasts slower world trade growth

BY WILLIAM DULLFORCE IN GENEVA

THE FAILURE of the world's three biggest trading nations, the US, West Germany and Japan, to adjust their economic policies in line with last year's exchange rate changes prevented reductions in their current account imbalances and is handicapping efforts to restore healthy growth.

This is the central message in the assessment of the latest trade developments published today by the secretariat of the General Agreement on Tariffs and Trade (Gatt), the world trade organisation.

Gatt foresees a slackening in the growth in volume of world trade to 2.5 per cent this year from the 3.5

per cent annual rates recorded in the two preceding years. The 1986 increase was lower than predicted by the Gatt secretariat in March last year and incorporated "one of the poorest performances in three decades" by trade in manufactured goods.

Concern among conservative leaders was reflected in a renewed emphasis on the importance of grain production, and the introduction of land taxes to stop farmers from building on farming land. The state budget provides for a 33 per cent increase in investment in agriculture, while administration spending is to be reduced by 10 per cent.

The speeches pushed the fanciful "magic weapon" theme raised by Zhao Ziyang: that is, reduced spending, increased revenue, and increased production.

federal budget deficit remained the key to curbing the US trade deficit.

Among "areas of concern" identified in the Gatt report is the danger that a continuation of the large US current account deficit could still trigger a fit-for-fit escalation in protection and lead to massive shrinking of markets worldwide.

Echoing recent statements by Clayton Yeutter, the US Trade Representative, on trade legislation before the US Congress, Gatt said there was no reason to believe that higher trade barriers would increase savings, reduce investment or noticeably lower the Federal budget deficit.

The banks have flatly rejected this approach, despite three attempts by the Philippines to meet their objections with sweetened terms.

As a result Manila will now be forced to sign an agreement with a margin of at least 7 per cent over London Inter-Bank Offered Rate (Libor) and possibly as high as 1 per cent - an outcome which could prove deeply embarrassing for Mr Ongpin and the economically orthodox faction within President Corazon Aquino's government.

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## World Weather

Location	Condition	Wind	Clouds	Pressure	Temperature
Africa	Partly cloudy	N 15-20	Scattered	1010-1015	70-75°F
Algeria	Partly cloudy	N 20-25	Scattered	1010-1015	70-75°F
Angola	Partly cloudy	N 15-20	Scattered	1010-1015	70-75°F
Antarctica	Partly cloudy	N 15-20	Scattered	1010-1015	70-75°F
Argentina	Partly cloudy	N 15-20	Scattered	1010-1015	70-75°F
Bolivia	Partly cloudy	N 15-20	Scattered	1010-1015	70-75°F
Brazil	Partly cloudy	N 15-20	Scattered	1010-1015	70-75°F
Bolivia	Partly cloudy	N 15-20	Scattered	1010-1015	70-75°F
Bolivia	Partly cloudy	N 15-20	Scattered	1010-1015	70-75°F
Bolivia	Partly cloudy	N 15-20	Scattered	1010-1015	70-75°F
Bolivia	Partly cloudy	N 15-20	Scattered	1010-	



## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Friday March 27 1987



## Standard Oil casts off lacklustre image with transformation

BY WILLIAM HALL IN NEW YORK

"FOR an oil giant, with reserves of 2.4bn barrels, we have become very nimble," says Standard Oil's aggressive new advertising campaign. It is a boast with which most of Wall Street's oil analysts would not quibble.

It is only just over a year since BP stunned the oil world by announcing that it had sacked the two top executives of its US affiliate, the second-biggest oil producer after Exxon, and sent in three of its own executives, led by the 47-year-old Mr Bob Horton, but the company has undergone a major transformation.

From being a rather dull and solid member of the US oil community, it is now perceived as one of the more aggressive and innovative players in the US oil patch.

BP never really explained publicly why it felt it necessary to sack Mr Horton's predecessor, but analysts say that BP was becoming uneasy about the way Standard's huge cash flow from the giant Prudhoe Bay oil fields in Alaska was being squandered on costly diversification moves outside of the oil industry and unsuccessful efforts to replace its existing oil and gas reserves.

The new management team has completely overhauled Standard Oil's strategy, and Wall Street has been visibly impressed by the speed with which Mr Horton has acted.

"They have done a very good job of cleaning house," says Mr Frank Knuetel of Prudential-Bache Securities, and Mr Sanford Margoshes of Shearson Lehman Brothers says that the new management has been "very aggressive in enhancing Standard's strengths and minimising its weaknesses."

Standard Oil has been more gloomy than many rivals about the outlook for oil prices, and Mr Horton says that Standard's "most crucial task in 1986 was to reposition the company so that it would perform well in a world in which highly volatile

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All of these securities have been sold. This announcement appears as a matter of record only.

\$400,000,000

## Commonwealth of Australia

\$250,000,000 7½% Bonds Due September 15, 1997  
\$150,000,000 8¾% Bonds Due March 15, 2017

Interest payable March 15 and September 15

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**Spacebanken Rogaland**  
**The Gulf Bank K.S.C.**  
**Asian Oceanic Limited**  
**Central-European International Bank Ltd.**  
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*Placing Agent for the Certificates of Deposit***Merrill Lynch Capital Markets***February 1987**This announcement constitutes neither an offer to sell nor a solicitation of an offer to buy these securities. The offering is made only by the Prospectus, copies of which may be obtained in any State from such of the undersigned and others as may lawfully offer these securities in such State.**March 11, 1987***\$75,000,000****Anitec****Image Technology Corp.****5 1/2% Convertible Subordinated Debentures Due 2012***Interest payable March 15 and September 15**Convertible into Common Stock at \$32 per Share***Price 100%**  
*(Plus accrued interest, if any)***Smith Barney, Harris Upham & Co.  
Incorporated****Donaldson, Lufkin & Jenrette  
Securities Corporation****Salomon Brothers Inc****Mabon, Nugent & Co.****Notice of Redemption****U.S. \$10,000,000****The Sanwa Bank, Limited****Callable Negotiable  
Floating Rate Dollar Certificates of  
Deposit Due 29th April, 1987***Notice is hereby given that, in accordance with Clause 3 of the Certificates, the issuer will exercise the Call Option and redeem all the outstanding Certificates at their principal amount on 30th April, 1987 when interest on the Certificates will cease to accrue.**Repayment of principal together with accrued interest will be made upon presentation of the Certificates at the London office of the issuer on 30th April, 1987.**Credit Suisse First Boston Limited  
Agent Bank***The Kingdom of Thailand**  
**U.S.\$85,000,000***Floating Rate Capital Notes due 2000**In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the first three months of the Interest Period ending on 30th September, 1987 has been fixed at 6 1/2% per annum. The interest accruing for such a three-month period will be U.S.\$24.65 in respect of the U.S.\$5,000 denomination and U.S.\$4,232.64 in respect of the U.S.\$250,000 denomination and will be payable together with the interest for the remaining three months of the said Interest Period on 30th September, 1987 against surrender of Coupon No. 7.**27th March, 1987  
Manufacturers Hanover Limited  
Reference Agent***INTL. COMPANIES and FINANCE****Renault plans big AMC provision****BY PAUL BETTS IN PARIS****RENAULT**, the French state-owned car group, will include a FF 1.5m (\$245m) provision to cover its withdrawal from the US car market in its financial results for 1986.

Despite the provision for the sale of its 44.6 per cent interest in American Motors Corporation (AMC) to Chrysler, Renault still expects to report a substantial reduction in consolidated net losses for 1986 next week.

These look likely to total FF 5bn compared with a net loss of FF 10.5bn the year before. The reduction reflects a sharp improvement in Renault's overall operating performance after widespread restructuring.

Renault is also embarking on a further series of restructuring moves including the closure of a machine tool subsidiary and a small engine manufacturing company, as well as the sale of majority stakes in a car seat manufacturing concern and in a foundry business. Operations have total sales of FF 560m.

As part of group concentrating on core businesses, Renault recently pulled out of the US car market by agreeing to sell the controlling interest in AMC.

The US group has agreed to pay Renault \$200m for Renault's outstanding loans to AMC and up to \$350m for its

44.6 per cent stake. However, the amount Chrysler will ultimately pay for Renault's shares will depend on the future financial performance of AMC. For this reason, Renault has decided to make a substantial provision in its 1986 accounts to cover the FF 1.5m deal.

The latest disposal and closure of non-strategic operations involve the shutdown of the Bernard Motore small engine subsidiary with sales of FF 150m which Renault has failed to sell to Lombardini of Italy. Renault has also decided to close Renault Machines Optics (RMO), a small Paris-based machine tool subsidiary, which

employed 150 people and had sales of FF 100m.

Renault is selling control of its profitable Sotero subsidiary which makes car seats and has sales of FF 175m to the French Bertrand Faure car components group. It is also selling its Fass foundry and aluminium wheel business to Kelsey Hayes, the car components subsidiary of the US Freightliner group. Fass has sales of FF 135m a year.

Renault also expects to sell other assets. It is completing a major real estate transaction in Paris involving its headquarters which is expected to raise about FF 1bn as well as negotiating the sale of other smaller industrial assets.

**Hoechst sales decline by 11%****BY HAIG SHONMAN IN FRANKFURT****HOECHST**, the leading West German chemicals group, improved pre-tax profits for 1986 by 1.7 per cent to DM 3.21bn (\$1.78bn) despite an 11 per cent downturn in worldwide turnover to DM 35bn.

The results do not include figures for Celanese, the US chemicals concern which Hoechst bought earlier this year for \$2.85bn.

The 14.9 per cent drop in Hoechst's foreign turnover to DM 27.2bn stemmed from lower foreign currency receipts in DM terms and the effect of cheaper oil and petrochemical raw materials on chemical end-product prices.

Business was also down as a result of the sale of some styrene and polystyrene activities in the US and Holland, while Hoechst AG, the West German operation, reported a 8.2 per cent drop in sales to DM 14.1bn.

However, Hoechst AG raised its pre-tax profits by 12 per cent to DM 1.85bn largely thanks to higher investment income. Group results were also helped by the benefits of rationalisation at Hoechst Corporation in the US.

The group's sales volume remained stable domestically but fell by 1.8 per cent abroad.

The Hoechst UK subsidiary plunged to a net loss of \$834,000 (\$1.3m), compared

with a profit of \$3.2m in 1985, writes Tony Jackson. This was mainly due to a \$4m trading loss by the Australian paint business, and a further \$4m of extraordinary costs in combining the group's two Australian paint subsidiaries. Hoechst said it expected the combined business to return to profit by 1988.

Pre-interest profits on chemicals fell from \$9.7m to \$8m on sales up from \$260m to \$275m. Paint profit overall—including a sharp improvement in the UK business—fell from \$2.5m to \$2.1m. The Kalle Infotech office equipment business, which has been heavily rationalised in recent years, made \$1.6m against \$1m.

**Linde lifts earnings and payout****BY ANDREW FISHER IN FRANKFURT****LINDE**, the West German engineering and industrial gases group, lifted domestic group profits sharply last year and intends to pay an increased dividend.

Profits before tax were 24 per cent higher at DM 211m (\$115.8m) with net profits at DM 106m against DM 81m. The result was achieved on sales of DM 2.98bn, a rise of 8 per cent. Linde said it will pay a dividend of DM 12 per share against DM 11 in 1985.

For the whole group, including unconsolidated foreign and German subsidiaries, turnover increased by 7 per cent to DM 3.9bn though without the effect of the higher D-mark, the rise would have been 9 per cent.

The world order inflow at Linde, the biggest maker of fork lift trucks in Europe and the world's oldest producer of refrigeration equipment, was virtually unchanged and also totalled DM 3.9bn. Without the impact of currency changes, this would have been a 4 per cent increase.

Mr Hans Meinhardt, the chairman of the Wiesbaden-based company, said that world turnover had shown a 5 per cent improvement to DM 51bn in the first two months of 1987, and that he expected a satisfactory profit in the whole year.

The order inflow, however, eased by 2 per cent to DM 567m, though there would have been a 1 per cent rise, if the D-Mark had not strengthened so sharply over the past 12 months.

**Belgian bank raises profit and pays more****By Quentin Peel in Brussels****GENERALE BANK**, Belgium's largest commercial banking group, increased its profits by almost 20 per cent last year, in spite of foreign earnings reduced by the weakness of the dollar and sterling.

Consolidated net profits were reported yesterday at BF 5.9bn (\$185.7m) for 1986, compared with BF 4.9bn the previous year. Dividends on ordinary shares will be raised from BF 235 to BF 245, as announced earlier this month, a pay-out representing 60 per cent of the profits.

**Krupp turnover depressed as dollar and oil price fall****BY PETER BRUCE IN BONN****THE FALL** in the value of the US dollar, and in the price of oil and raw materials kept turnover at Fried. Krupp, the West German steel and engineering concern, down 14 per cent to DM 15.9bn (\$8.7bn) last year.

The group said, however, that it was "satisfied" with its performance in 1986, and that all its divisions had contributed to a year-end profit, which it did not specify.

Krupp's trading and services

activities suffered badly with a 26 per cent fall in orders. The steel division, Krupp Stahl, saw orders fall 3 per cent.

By now the steel operation

will be in the red along with every other important West German steelmaker. Unions were saying this week that they fear Krupp Stahl, which employs 18,300 people, is about to announce more than 5,000 redundancies in the next two years.

Siemens, the electrical engineering group, expects world group turnover to rise to around DM 52bn in the year ending September 1987 after a 19 per cent upturn in the first five months. Siemens reported turnover in 1985-86 of DM 47.02bn.

*This announcement complies with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited and does not constitute an offer of, or an invitation to the public to subscribe for or to purchase, any securities.***Norsk Hydro a.s.***(Incorporated in the Kingdom of Norway with limited liability)***£50,000,000****9 1/2% per cent. Notes 1993****Issue Price 101 1/4 per cent.****Interest payable annually on 15th April***The following have agreed to subscribe or procure subscribers for the Notes:**Norwegian Bank Limited***ANZ Merchant Bank Limited****Banque Paribas Capital Markets Limited****Commerzbank Aktiengesellschaft****Deutsche Bank Capital Markets Limited****Goldman Sachs International Corp.****IBJ International Limited****Morgan Guaranty Ltd****Salomon Brothers International Limited****Swiss Bank Corporation International Limited****Union Bank of Switzerland (Securities) Limited***Application has been made for the Notes, in bearer form in denominations of £1,000 and £10,000 each, at the Exchange of the United Kingdom and the Republic of Ireland Limited, subject only to the issue of the same on 15th April, 1987.**Particulars of the Notes are available in the statistical services of Estel Financial Limited. Listing particulars for the Notes may be obtained during usual business hours up to and including 31st March, 1987 from the Company Announcements Office of the Stock Exchange and up to and including 10th April, 1987 from the following:**Stresem, Tietgen & Co. Limited,  
3 Moorgate Place,  
London EC2R 6HR**27th March, 1987**Wood Mackenzie & Co. Limited,  
100 Wood Street,  
London EC2P 2AJ***Notice of Redemption****U.S. \$10,000,000****The Sanwa Bank, Limited****Callable Negotiable  
Floating Rate Dollar Certificates of  
Deposit Due 29th April, 1987***Notice is hereby given that, in accordance with Clause 3 of the Certificates, the issuer will exercise the Call Option and redeem all the outstanding Certificates at their principal amount on 30th April, 1987 when interest on the Certificates will cease to accrue.**Repayment of principal together with accrued interest will be made upon presentation of the Certificates at the London office of the issuer on 30th April, 1987.**Credit Suisse First Boston Limited  
Agent Bank***The Kingdom of Thailand****U.S.\$85,000,000****Floating Rate Capital Notes due 2000***In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the first three months of the Interest Period ending on 30th September, 1987 has been fixed at 6 1/2% per annum. The interest accruing for such a three-month period will be U.S.\$24.65 in respect of the U.S.\$5,000 denomination and U.S.\$4,232.64 in respect of the U.S.\$250,000 denomination and will be payable together with the interest for the remaining three months of the said Interest Period on 30th September, 1987 against surrender of Coupon No. 7.**27th March, 1987  
Manufacturers Hanover Limited  
Reference Agent**HTS/101/101/101*

## INTL. COMPANIES and FINANCE

Finn Barre on Riyadh's careful development of share trading

## Saudis learn from Souk collapse

**SAUDI ARABIA** has taken several gradual steps in recent months to facilitate domestic securities dealing. Although more measures are on the way, however, the authorities have made clear that these will stop somewhat short of a full-scale equity market.

Moves so far have been aimed at making it easier for banks to trade shares, taking over from the old system of informal brokers and thus broadening access outside the main cities. But this still involves a cumbersome process of notification and registration.

The National Centre for Financial and Economic Information, a government agency, has begun issuing a stock index, and the kingdom's 11 banks have set up a share registration company. Future developments may even include the provision of a single building to house dealers on a trading floor as such is not in prospect.

According to Mr Mohammed Al-Khalil, the Finance Minister, "Having a stock market at this stage in our development would have a negative effect. It will

Mr. Mohammed Abu Al-Khalil  
"Negative effect."

not help the main goal which is to encourage more money to go to industrial financing."

Another underlying concern in the Government's attitude is to avoid anything similar to the Souk Al-Manakh collapse in Kuwait in 1982 which has bobbled investment there for

several years. The downfall of the Souk market stemmed from a proliferation of postdated cheques, and Riyadh will thus maintain a wary eye on the financial standing of its own securities sector as it goes beyond its infancy.

An active stock market would offer Saudi businessmen a chance to invest locally. Further, Saudi Arabia operates under Islamic Sharia law, which forbids the taking or paying of interest. Investment in instruments such as stocks is considered completely Islamic because the risk of profit or loss is shared.

Even if the Saudi stock market is not destined to operate like Wall Street or the City in the near future, stock prices have been rising. Others say this is due in part to higher oil prices, and part to the fact that the Government has been paying subsidies and price supports.

These are a core means of support for the large agricultural enterprises which, for example, are paid several times the world price for the wheat

they grow. But it applies in other sectors such as the electric utilities. Saudi Public Transportation Company (Sapico), for instance, gets a guaranteed 15 per cent profit from the Government.

There is some activity in the local stock market. Saudi French Bank has given shareholders a scrip issue, increasing marketability, and other banks may follow suit. Saudi Basic Industries Corporation (Sabic), the giant public petrochemical and steel group will eventually increase private ownership from 30 per cent to 75 per cent. Saudi Advanced Industries Company was floated with a capital of SR111m (\$28.8m) to invest in high technology joint ventures.

Overall, shares have reversed a two-year downward spiral and risen 35 per cent or more in the past four months.

The big problem with the Saudi stock market remains its puny size compared with the wealth of Saudi investors. Daily volume in the 48 quoted companies currently averages some SR 25m.

## Old Mutual unit shows profit on underwriting

By Our Johannesburg Correspondent

**MUTUAL & FEDERAL**, the South African short-term insurer, returned to an underwriting profit in the six months to December after two years of underwriting losses.

Mutual & Federal is the short-term insurance arm of Old Mutual, South Africa's largest life assured.

The profit resulted in part from a strong increase in the volume of business. Gross premiums increased to R250m (\$122.4m) from R173m and the underwriting surplus was R48.9m against a deficit of R11.7m in the previous first half and R5.9m for the year as a whole.

The interim pre-tax profit was R17.9m against R1.7m. It totalled R31.1m in the last financial year.

Net earnings rose to 27.7 cents a share from 49.8 cents and the interim dividend that net assets owned by Westmar had ballooned from 48m to 51 cents.

## Investment chief cool on Australian share outlook

By BRUCE JACQUES IN SYDNEY

**MR RUSSELL GOWARD**, the former Industrial Equity chief who is now chairman of investment group Westmar, has joined the ranks of prominent shareholders becoming nervous about the steady levels of the Australian share market.

Announcing after-tax profits of A\$94.1m (US\$64.2m) yesterday—a big lift on last year's A\$17.9m, Mr. Goward said Westmar was "happy to await the inevitable decline in the share market."

"We will become even more selective about our investments and let someone else pay today's high prices," he said. Mr. Goward's comments follow a recent statement by Mr. John Spalvin, chief executive of the acquisitive Adelaide Steamship group, that he would look outside Australia for investment opportunities where prices were high.

Mr. Goward, whose empire includes formerly British-controlled oil group, Chartwell, also disclosed yesterday that net assets owned by Westmar had ballooned from A\$3m to year

## Ferruzzi lifts stake in Montedison

By Alan Friedman in Rome

**FERRUZZI**, the Italian agri-industrial concern which has been consolidating its effective control of the Milan-based Montedison chemicals group, has increased its stake from 37 per cent to 40 per cent of Montedison.

Mr. Raul Gardini, who heads Ferruzzi, confirmed that the additional 3 per cent shareholding had been acquired in recent days on the Milan stock market. On the basis of the average Montedison share price in recent days, a parcel of such a size would have cost around L1.14bn (\$146m).

It also emerged yesterday that Montedison has boosted its shareholding in La Fondiaria,

the Florence insurance group, from around 38.5 per cent to 46 per cent. This move was also accomplished at the initiative of Mr. Gardini.

Mr. Gardini, who in a separate development this week agreed to pay more than \$60m to acquire the European starch and glucose operations of CPC International of the US, confirmed that several of his senior Ferruzzi managers would be moving into key board appointments at Montedison.

On the board of Montedison itself Mr. Gardini's representatives are expected to total eight out of 15. At present Ferruzzi has two seats.

## Botswana RST reduces net loss

By Jim Jones in JOHANNESBURG

**BOTSWANA RST** (Botrost), the mine at Selebi Pitwe managed by Anglo American Corporation of South Africa, cut metal production and sales in 1986 but nevertheless reduced its attributable loss for the year.

Nickel sales were cut to 15,858 tonnes from 17,324 tonnes, copper to 17,378 tonnes from 19,387 tonnes, lead to 137 tonnes from 150 tonnes. Lower nickel prices contributed to the reduced revenue of 99m pula (\$57.5m) against 120.1m pula.

Operating profits were 18.2m pula down from 45.7m pula.

The company has never been profitable and has sunk progressively deeper into debt

despite periodic financial restructuring. At the end of 1985 the accumulated loss was 1.19m pula against 1.18m pula a year earlier and, during the year, the company accrued an interest bill of 153.1m pula against 144.8m pula.

Unrealised profits on currency fluctuations helped reduce the year's attributable loss to 8.4m pula against a loss of 39.6m pula.

Management has admitted frequently that the mine was unlikely ever to generate sufficient profits to repay and service the mounting debt burden. Johannesburg mining

analysts believe the mine is kept operating and allowed to accumulate additional debt liabilities because closure might prompt the Botswana Government to take adverse action against three diamond mines and prospecting concessions in the country held by Anglo American's De Beers affiliate.

About one third of De Beers' newly mined diamonds come from the Grapa, Letlhakane and Jwaneng mines in Botswana and the diamond company has extensive prospecting concessions inside nature reserves in the southern and central parts of the country.

## FREDERICK COOPER p.l.c.

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Half year ended 31 January, 1987

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- ★Highest Ever Pre-Tax Profit
- ★Highest Ever Earnings Per Share
- ★Highest Ever Dividend

	Six months to 31 January, 1987 £	Six months to 31 January, 1986 £
Turnover	12,153,404	13,693,716
Pre tax profit	861,230	111,803
Earnings per share	3.61p	0.13p
Dividend per share	0.85p	Nil

"Order books remain healthy and I view the future with confidence. The Board remains committed to further expansion and will continue the search for further suitable acquisitions to supplement our organic growth."

E. B. Kirk,  
Chairman and Chief Executive

NEW ISSUE

This announcement appears as a matter of record only.

March, 1987

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Value of Coupons numbers 3 and 4 in respect of US\$1,000 nominal of the Notes will be US\$75.00 and in respect of US\$5,000 nominal of the Notes will be US\$375.00.

By Citibank N.A. (CSSI Dept.), Agent Bank

March 27, 1987, London

CITIBANK

For the three months

24th March, 1987 to 24th June, 1987

The Notes will carry an interest rate of 9½% per annum

and Coupon Amount of £1,236.64 per £50,000 Note and £123.66 per £25,000 Note, payable 24th June, 1987.

By Rankers Trust

Company, London Agent Bank

All of these securities have been sold. This announcement appears as a matter of record only.

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February 1987



## UK COMPANY NEWS

هذا من العمل

**Kwik-Fit profit soars to £11m**

**Kwik-Fit (Tyres & Exhausts) Holdings** increased pre-tax profits from £6.5m to £11.1m in the year to February 1986.

The car parts retailer and fitter also pushed turnover from £80.85m to £102.59m. Earnings per share rose from 6.01p to 8.30p.

Mr Tom Farmer, chairman, said during the year, 21 new centres had been opened and 14 refurbished. The group now has 338 stores throughout the country but Mr Farmer said there is scope for many more.

"The last estimate that have come from other people this year is that the market could be worth up to 4 billion pounds a year," he said.

There were extraordinary items of £332,000 compared with £446,000 in 1985. added in the last two months of

the financial year. Another two were opened in March.

Turnover from its 41 shops in Holland and Belgium was £10m producing a pre-tax profit of about £250,000.

The year also saw the setting up of Kwik-Fit's fleet hire division, which traded through its retail outlets. Mr Farmer said above 25 per cent of cars in the UK are now hired out in the US it is about 50 per cent.

Investment income fell from £1.38m to £769,000 following the disposal of properties which brought in £5.25m cash.

The tax charge from £1.62m to £3.48m. Gearing fell from 87 per cent to 20 per cent.

There were extraordinary items of £332,000 compared with £446,000 in 1985. added in the last two months of

A final dividend of 1.2p is proposed making a total for the year of 2.2p compared with 1.68p in 1985.

Mr Farmer said the company had applied for a change in its listing on the Stock Exchange from motors to retailers. This was because the group has as much in common with industries like Lucas as say Saferway. But the application failed. "We are retailers. It also happened that way fit our stuff," he said.

**Comment**

Kwik Fit has disengaged the handbrake, revved up the engine and pressed the accelerator. Results for 1986 are 9%. Compared with retailers, this is average, about 15%. Kwik Fit's share price is more reasonable, perhaps even undervalued. Yesterday, it closed 8p down at 161p.

**Intl Securities sells stake in Belgrave**

By Terry Fovey

The battle for control of Belgrave Holdings took a new turn yesterday when dissident shareholder International Securities sold its stake of almost 10 per cent to a private company controlled by the Jivraj family.

The news pushed Belgrave's share price up 25p to 175p. The company has been one of the property sectors' dullest performers, affected by the controversy surrounding its former chairman, Mr Abdul Shamji and more recently by a struggle between two shareholders, each with almost 30 per cent.

The sale by International Securities, associated with Mr Peter Clowes and Mr Guy Cramer, is conditional on the rejection of a resolution agreeing to the disposal of Belgrave's four London hotels to a private company controlled by the Roberini family. The Roberinis provide the top management for Belgrave and through an offshore company hold the other major stake.

Belgrave's shareholders are due to meet today to consider the disposal resolution.

The Jivraj family recently sold its controlling interest in the London Park Hotels to Mount Charlotte Investments.

**Rohan higher**

Rohan Group, reported pre-tax profits for 1986 £1.8m (£1.72m) against £1.30m. Turnover rose from £119.24m to £121.53m.

Earnings per share came out at 12.43p, against losses last time of 1.21p. The total payment is being raised to 5.25p with a recommended final of 2.85p.

Trading profits were higher at £2.06m (£1.5m) but there was a share of losses of associates of £47,000 (£166,000 profits). Exceptional debits were up lower at £220,000 (£154m).

**Yearling bonds**

Yearling bonds totalling £0.5m at 9% per cent, redeemable on March 30 1988, have been issued by the following local authority, Metropolitan Police District (The Receiver For The) £0.5m.

**Petranol slides into the red after 'exceptionally difficult' year**

By LUCY KELLAWAY

Petranol, the UK quoted oil company with its assets in the US, yesterday announced a pre-tax loss for 1986 of £1.6m, compared with a £2.2m profit in 1985, and declared that there would be no dividend.

The company said that 1986 had been "exceptionally difficult" as a result of the fall in the oil price, but that it had emerged at the end of the year able to survive the effects of low oil prices.

It confirmed yesterday reports that it was negotiating an assets-for-shares deal with Mr Hubert Perrotte, a French business man, which would increase the size of the company and add to its financial security. Details would be sent to shareholders shortly.

Overheads have been cut sharply, with costs now running at about £500,000 a year compared to £1.8m last year. The company said that these cost savings, combined with the stronger oil price, should strengthen its cashflow this year.

The results for the year contain an extraordinary loss of £557,000, which covered the cost of abortive deals done during the year. These included the purchase of Apollo Energy, a privately-owned US oil com-

pany, which was blocked by shareholders, and the attempted takeover of Petranel by Inoco.

Petranel's directors say that they are in discussions on projects which they believe will further share the issue of further shares as consideration.

Mr Osborne intends to remain firmly in the development/property trading arena. He said yesterday that the company was misunderstood when it bid, unsuccessfully, for Property and Reversionary at the end of last year.

He said that this was an attempt to capitalise on the trading potential of P & R's West End properties and not a retreat into assets.

However, it warned that further development of assets would require additional funding which the company was now seeking.

SHARES IN oiling computer manufacturer and distributor Spectrum, were suspended yesterday at 30p at the company's request, as directors announced that they are in negotiations which may lead to an investment in the company."

The negotiations are unlikely to produce a full bid for Spectrum; the more likely outcome is that another company will take a stake in the company in return for a capital injection. Yesterday, the company said resolution of the talks was "fairly imminent".

Two months ago, Spectrum released its figures for the year to end-June, showing a halved pre-tax loss of £1.05m.

The acquisition will also create new outlets for Abaco's

mortgage consultants, John Charcol.

Giddy & Giddy reported pre-tax profit of £282,000 on turnover of £2.98m in the year to last March 31. Deferred payment of £3.5m in Abaco shares depends on pre-tax profit of at least £200,000 in the year that ends next week.

The initial payment will comprise £2.65m in cash and 2.07m shares worth £1.35m.

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## UK COMPANY NEWS

## All-round growth boosts Croda

Croda International reported record profits in 1986 with a rise in the pre-tax figure of 18 per cent from £22.88m to £27.14m. Mr Mike Cannon, chairman, said that most operating divisions made a contribution and that trading in the present year had continued to be good.

Turnover fell from £407.15m to £342.73m following the disposal of the Premier Oils division. Earnings per 10p share came out at 15.09p (12.06p) basic, or 13.6p (10.91p) fully diluted, and the directors of

## • comment

That Croda's new chief executive has a lot on his plate was clear from the large coach required to deliver the back-up management to yesterday's results presentation. With five "business" divisions due soon to replace the present four, streamlining should take priority. In trading terms chemicals gained from lower input costs, world traders from the absence of Premier Oils and rationalisation while polymers dropped marginally on the back of the weak £\$ (overall the group

suffered a £1.2m fall due to currencies). If there is a serious concern it is cosmetics and toiletries where the big houses have invaded the own label market and a major cost cutting exercise is on the cards. With gearing only 6 per cent, Croda is on the acquisition trail via an offer for sale that values the company at £127m. Around 36.25m shares will be offered, 27 per cent of the enlarged equity, at 130p each.

The group was founded in 1881 by Charles Darwin's son Horace but its recent history dates from 1979 when the National Enterprise Board brought in Dr Terence Gooding as new executive chairman to manage the company.

Cambridge manufactures scientific instruments, semiconductor equipment and after the May 1986 acquisition of Reichert Industries optical equipment.

For the current year ending March 31, Cambridge is predicting pre-tax profits of £7.5m, an increase of 55 per cent over the previous year.

On an actual tax basis, the shares are being offered at a prospective p/e of 14.8.

Around 40 per cent of the issue is being reserved for institutional investors with another 7.4 per cent for employees and existing shareholders. The rest is being offered to the public just under four-fifths of the shares being sold are new.

Deals are expected to begin on April 8.

## • comment

After a lengthy but none too successful history, Cambridge seems finally to have beenликed into shape by Dr Gooding and his eye for a good deal is certainly worth a couple of points on the p/e ratio.

But the investor does not need one of the group's scanning electron microscopes to find one or two worrying signs in the prospectus.

The inability to give some indication of the profits dip in semiconductor equipment is unfortunate, although a rough estimate shows that operating profits for the combined scientific and semiconductor group will be down 15 per cent this year. Also, the company is coming to the market in the midst of the Reichert reorganisation which has given operating margins a nasty knock. Add in the prospect of a tax charge rising from 20 per cent to around 35 per cent over the next couple of years and Dr Gooding will have to show off his entrepreneurial skills to keep earnings growing ahead.

On a full tax charge, the p/e of 15 sits between the ratios of Oxford and VGC and suggests that the premium will be on the modest rather than the spectacular side.

## Comcap moves ahead and completes venture scheme

Comcap, supplier of IBM computer equipment, boosted its pre-tax profits by 47 per cent from £25.15m to £27.65m in 1986. Group turnover rose from £53.74m to £82.47m, a jump of more than 58 per cent.

Mr Ernst Schneider, chairman, said that the year had been a record one. He also reported completion of arrangements relating to the financing of the £80m Brunel Centre development, a 4-acre water site in the London Docklands Enterprise Zone, with the subscription of a third member, MBO of Holland, to join Comcap and the British Land

Company in the joint venture company.

He said that there had been a substantial increase in activity in the group's computer business which had resulted in a 55 per cent increase in its turnover. By continuing to focus the group's attention on its traditional business of dealing in peripheral equipment and medium-range mainframes, Comcap had achieved another improvement in the gross margin to 14.8 per cent (14.9 per cent).

The group's performance in the UK and Denmark had been excellent; in Germany it had maintained steady progress with operations opened in 1985 now firmly established; leasing activity in Switzerland had increased while the Dutch subsidiary had had a disappointing year. In a particularly competitive market, the new French subsidiary had been performing encouragingly.

The equipment portfolio now stood at £140m while the group's software activities have continued to develop, with some notable successes being achieved. The profits contribution of non-computer-related activities had fallen from £1.04m to £926,000.

Net interest charges rose to £1.1m (£567,000) and Comcap paid its £730,000 (£718,000) tax overseas. Minority interests took £277,000 (£273,000) and extraordinary items £77,000 (nil). Earnings per share rose to 30.35p (20.32p) and a proposed final dividend of 13.5p (10.5p) makes a total of 2p (1.5p) for the year.

## • comment

Williams Holdings has been quick off the mark, dispatching its formal offer document only one day after launching its £540m hostile bid for Norcor.

Norcor repeated its rejection, saying that the proposed takeover offered no commercial or financial advantage to its shareholders. Williams shares gained 7p to 750p, to make its share offer worth about 431p. Norcor was 7p higher at 429p.

## • comment

After a lengthy but none too

## Rotork rises to £6.32m

Rotork, an engineering group, lifted pre-tax profits from £5.46m to £6.32m in 1986. Mr Jeremy Lancaster, chairman, described as no mean achievement. Group turnover was lifted from £30.81m to £32.11m.

The controls division suffered from the fall in oil price, which resulted in a sharp decline for its products. However, an increasing level of business in the water and waste treatment markets helped to redress the balance and enabled the division to again produce record profits.

North America was the major area where results did not match up to those in the previous year.

Group results had for the

first time included a full year from Protech, the instrumentation company which Rotork acquired in July 1985. The company had lived up to its expectations.

The toughest year in the group was experienced by Jacques, which produces equipment for offshore operations although volume had been maintained.

Tax took £2.36m (£2.28m) and extraordinary items of £195,000 comprised rationalisation and reorganisation costs. Earnings per share rose to 15.9p (13.4p).

The directors proposed a final dividend of 6.5p (5.5p), making a total of 13.5p (13.4p) for the year.

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But the investor does not need one of the group's scanning electron microscopes to find one or two worrying signs in the prospectus.

The inability to give some indication of the profits dip in semiconductor equipment is unfortunate, although a rough estimate shows that operating profits for the combined scientific and semiconductor group will be down 15 per cent this year. Also, the company is coming to the market in the midst of the Reichert reorganisation which has given operating margins a nasty knock. Add in the prospect of a tax charge rising from 20 per cent to around 35 per cent over the next couple of years and Dr Gooding will have to show off his entrepreneurial skills to keep earnings growing ahead.

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## UK COMPANY NEWS

كما في المجلة

HALF OF PROFITS FROM AEROSPACE ON 19% OF TURNOVER  
Lucas improves 5% to £40m

BY CLAY HARRIS

Two more of its key products increased and changing Lloyd's of London by short-term brokers. Wrightson, its pension fund, 40% per cent - would be replaced as Stewart and Davies, and by reforming from C. E. producing Rowland - including Heston, its partner-channeling set forecasts look £2m and earnings of about 35p down to 16p.

In the six months to January 31, aerospace contributed nearly half of pre-tax profits on less than 19 per cent of group turnover.

Tighter margins and higher costs left second half profits at Brown Boveri Kent (Holdings), industrial instrument manufacturer, slightly below expectations at £5.35m, against £5.28m, but overall 1986 taxable surplus increased by nearly 10 per cent.

Because of reduced investment in the oil and related industries, and to more intense competition that resulted, orders were down marginally compared with 1985, but turnover expanded by 16 per cent from £118.57m to £137.2m.

The directors pointed out that in contrast to the previous year, exchange rate fluctuations had no detrimental effect on 1986 consolidated results.

Higher tax charges, as a result of increased dividends on the enlarged share capital from last year, right issue and a rise in overseas profits had a moderating effect on net profits, the directors stated, which compared with 1985, rose by 4.4 per cent to 5.8m.

The dividend is stepped up from 3p to 3.5p with a final payment of 2.25p.

The directors said that funds raised from the £9m issue would enable the group to actively pursue plans to expand the business through market development.

Over which rose by 4 per cent to £22.5m (£79.8m). At £18.5m and agricultural tractors and recession in the US electronics market.

Any activities that could not be made profitable and internationally competitive would be put into joint ventures, said or, in the last resort, closed.

The board will restructure should come through in the next financial year, Mr Gill said.

On the automotive side especially, Lucas expected additional progress from higher-value products such as its anti-lock braking system petrol injectors and engine management systems like that designed for Jaguar's XJ40 model.

Within automotive, UK sales fell by 11.4m to £282m and the group's profit margin, 12.5% (11.5%), despite higher redundancy costs. Profits improved to £3.5m (£10.2m) elsewhere in

Europe but were more than halved to £6.3m (£12.8m) in the rest of the world, reflecting petrol injector start-up costs in the US and difficult trading conditions in South America.

Lucas is spending £90m annually on research and development and £60m on training and retraining, for a total of more than 8 per cent of turnover.

An increased tax charge of £10.4m (£7.1m), reflecting higher payments in West Germany and France, reduced the pre-tax profit margin to 12.5% (13.0%). After minorities of £1.5m (£2.4m), attributable earnings of £29.8m (£30.9m) created earnings per share of 21.9p (24.9p). The interim dividend was 10 pence and tapes where sales fell

See Lex and Men and Matters

## Brown Boveri second half below target

Overstated that its forecast in counter-amount of trade debiting the revenue was even in any case, the midlight and the shares perhaps more bounded in the park in market is a good rise in 45p would 53 per cent of 13 still 10 per cent central is to the sectors, however, for underlined ITV franchise at the

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## Molins ahead at £9m pre-tax

AS EXPECTED, tobacco machinery profits of Molins were lower in the second half of 1986, but overall group turnover came through from £21.1m to £21.5m pre-tax. Profits at half-year amounted to £4.8m, against £5.5m.

Market conditions, in every sector of the group's business, were currently very difficult, directors stated, and were likely to continue to be through 1987. However, they were optimistic about prospects for the tobacco machinery division, following the successful launch of two new products.

They added that licence agreements with major tobacco manufacturers like General Motors and Caterpillar, and other licences shortly to be completed, would contribute to 1987 and to subsequent years' profits.

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After tax of £3.5m (£2.5m), earnings per share were given as 19.1p (19.2p), while the dividend is stepped up to 8.7p (7.9p) with a final payment of 6.5p.

## Comment

Molins has something of a

## John Jacobs profits slip back

John L Jacobs, shipbroker and owner, saw profits drop from £1.31m to £84.000 during 1986 on turnover which moved up from £17.75m to £22.02m.

Administration expenses rose from £621,000 to £885,000 and included a £222,000 paid to past

directors in settlement for termination of service agreements and payments of pension in respect of past service.

Earnings per 20p share were 3.35p (4.25p) and the proposed final dividend of 2.5p (2.2p) makes a total of 3.8p (3.6p).

## Metal Closures Group

METAL AND PLASTIC PACKAGING PRODUCTS,  
PACKAGING HANDLING SYSTEMS

Preliminary Announcement of Results  
(unaudited)

Year to 31st December, 1986

	1986 £m	1985 £m	% change
Turnover	82.5	83.7	-1
Profit before taxation	4.9	3.8	+28
Earnings applicable to ordinary shareholders (excluding extraordinary items)	2.3	1.7	+32
Extraordinary items after taxation (see note below)	6.5	(2.0)	
Earnings per share (excluding extraordinary items)	11.0p	8.3p	+33
Final dividend	5.2p	4.5p	+16

The Chairman, Mr. Peter Smith, O.B.E., reports:

- The 1986 results reflect an accelerating recovery in profitability.
- Proposed 1-for-5 scrip issue. Board forecast that, in the absence of unforeseen circumstances, the level of dividends would be maintained on the enlarged capital.
- Net indebtedness of only 3% of shareholders' funds provides a sound platform for growth.
- 1987 order books much healthier than for corresponding period of 1986.
- Future potential £7 million gross receipt from sale of land, subject to grant of outline planning permissions.

Note:- Extraordinary items include the net surplus on the sale of the London Colney site of £7.6 million (net of associated taxation and related costs). This gain was substantially reflected in the 1986 revaluation reserve.

Copies of the Annual Report and Accounts 1986 which will be posted to shareholders around 16th April 1987, may be obtained from the Secretary, Metal Closures Group plc, P.O. Box 32, Bromford Lane, West Bromwich, West Midlands, B70 7HY.



PACKAGING FOR THE FUTURE

The foregoing financial information does not amount to full accounts within the meaning of Section 254 of the Companies Act 1985. Full accounts for 1986 with an unqualified audit report have been filed with the Registrar of Companies.

## Smith &amp; Nephew advances to £88m

## United Newspapers boosts profits by 62% to £57m



United Newspapers, publisher of the Daily and Sunday Express and the Star, boosted its pre-tax profits by 62 per cent to £56.8m after good performances from its regional newspapers, magazines and retail news shops.

The group plans to seek a listing on the US listed securities market by obtaining a National Market System (NASDAQ) quotation and an associated ADR issue, said Mr David Stevens, chairman.

Total sales of the group rose from £44.7m to £50.4m, with medical and healthcare products accounting for just over 58 per cent. Sales in personal hygiene, toiletries, medical and other textiles all showed some improvement as did profit margins.

This was due to the number of new shares issued when Fleet Holdings was acquired in October 1985, and the fact that the benefits of rationalisation at Express Newspapers took effect only in the second half, said Mr Stevens.

The increase in the final dividend from 10p to 10.5p was modest but prudent in the context of reduced earnings and the need to increase dividend cover.

"I am confident that there will be a good improvement in earnings this year and further dividend growth," he said.

United's national newspapers quadrupled profits to £13.8m, while its regional newspapers

produced £10.3m, almost 64 per cent higher.

Advertising periodicals improved by 42 per cent to £11.8m and magazines from £2.42m to £2.57m. The retail division rose from £890,000 to £1.68m, helped by the acquisition of more retail outlets.

Total UK trading profit more than doubled to £44.97m, in the US, PR Newswire, United's news transmission

company, increased dollar profits by a third in an intensely competitive market, said Mr Stevens.

Miller Freeman Publications, the west coast magazine company, increased its dollar profits by 55 per cent helped by acquisitions. Gralla Publications maintained its profits. Total trading profit for the US rose by nearly 14 per cent to £16.47m.

The reorganisation of the group following the absorption of the Fleet companies was completed early in 1986.

"The potential contribution to profits from the national newspaper division is substantial," said Mr Stevens.

The departure of 2,127 regular employees and the elimination of 1,628 casual shifts had been negotiated and completed according to plan.

"Active consideration is being given to the printing requirements of Express Newspapers and an announcement will be made shortly," he said.

Tax rose from £11.23m to £19.3m. Extraordinary items of £30.3m (£1.43m loss) reflected the sale of United's holdings in Yorkshire TV and TV-am, the sale of property, and profits on investments.

## All-round progress boosts Baird

William Baird, a textile and engineering group, lifted its pre-tax profits from £14.55m to £18.65m in 1986 as both its main areas of interest, Baird Textiles and Darchem, boosted operating profits.

Baird turnover rose from £22.1m to £28.6m and operating profits, shaded from £7.8m to £7.7m.

Sales in North America in the lead with 34 per cent of the total at £7.21m followed by the UK with £15.93m or 32 per cent. But profit margins at 20.2 per cent were much better in the UK; Europe followed with margins of 16.9 per cent, Africa and the Middle East with 16.2 per cent, Australasia and Asia showed margins of 12.8 per cent while North America came bottom of the table with 12.7 per cent. Profit margins overall were 18.1 per cent compared with 14.9 per cent for 1985.

Operating profits last year were up by 21.9 per cent from £26.7m to £31.3m; after deducting the net cost of borrowings of £1.1m (£4m), adding attributable profits of related companies of £3m (£2.9m) and deducting tax of £2.7m (£2.0m) net attributable profits come out at 54.7m (£3.9m).

Earnings per share showed a gain of over 20 per cent from 5.9p to 7.1p and the board expected that further growth would be satisfactory. The final dividend is 1.97p (1.83p) making a total of 2.8p (2.35p).

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Operating profits last year were up by 21.9 per cent from £26.7m to £31.3m; after deducting the net



Financial Times Friday March 27 1987

## CURRENCIES, MONEY &amp; CAPITAL MARKETS

## FOREIGN EXCHANGES

## Pound up on trade figures

**STERLING BOUNCED** back from early lows after better than expected trade figures. Early trading had seen the pound lose ground as the market reacted to the latest opinion poll which showed an improved performance by the Alliance party.

Traders were also expecting UK trade figures to show a visible deficit of up to £1bn but news of a \$224m deficit and a current account surplus of £276m were both much better than even the most optimistic forecasts. Consequently sentiment improved and demand for sterling increased as speculators started to cover short positions. With exports rising to a record level and demand for Government stock picking up, there were renewed calls for a cut in UK clearing bank base rates.

The pound's exchange rate index had shown a weaker trend to start with as the market became a little nervous about the state of the trade figures. The opening was 72.0 down from 72.1 and it reached a low of 71.8 just before the figures were announced. During the afternoon it recovered to finish unchanged at 72.1. Against the dollar it finished at \$1.6086 from \$1.6070 and DM 2.9350, unchanged from Wednesday.

The dollar finished towards the day's lows despite the recent

intervention by central banks. Comments by US official claiming that West Germany and Japan had not kept their side of the bargain were seen as a sign that the authorities were about to let the dollar fall. Many traders had expected the dollar to fall anyway and took these comments as an excuse to unwind dollar positions. The dollar touched a high of DM 1.6490 against the D-mark before coming back to close at DM 1.6275 compared with DM 1.6265 on Wednesday. Against the yen it finished unchanged at Y148.10. Elsewhere it closed at FFr 6.2350 from FFr 6.2750 and £1.6086 compared with \$Fr 1.5240. On Bank of England figures the dollar's exchange rate index was unchanged at 102.5.

**D-MARK** Trading range against the DM 1986-87 was 2.7120-7.7850. February average 1.8234. Exchange rate index 147.0 against 142.4 six months ago.

There was no intervention by the Bundesbank at yesterday's fixing in Frankfurt when the dollar was fixed at DM 1.6306 compared with DM 1.6243. There were a number of factors affecting market sentiment and while these

were being digested the dollar remained within a very narrow range.

A sharp improvement in West German trade figures to a surplus in February of DM 6.6bn on the current account compared with DM 4.8bn in January and a visible trade surplus of DM 10.4bn compared with DM 7.2bn for the same period, appeared to have little effect while the threat of further central bank intervention was sufficient to stop speculators from pushing the dollar weaker. However, dollar sentiment remained bearish.

**JAPANESE YEN**—Trading range against the dollar in 1986-87 is 262.70 to February average 152.36. Exchange rate index 214.4 against 217.7 six months ago.

Central bank trading fully checked. While there was little change in sentiment, speculators were as yet unwilling to take on the central banks without further strong evidence that the US economy may not be showing signs of recovery.

The dollar closed at Y149.35 in New York and in Tokyo on Wednesday.

**EMS EUROPEAN CURRENCY UNIT RATES**

	Euro currency rates	Currency amounts	% change from central rate	% change from adjusted for defences	Divergence limit
Belgian Franc	62,4562	62,0103	+1.20	+0.90	1.50
Dutch Guilder	7,82521	7,61776	-0.44	-0.90	1.50
German D-Mark	2,05283	2,07271	+0.91	+0.45	1.00
Icelandic Krona	2,33149	2,34687	+0.52	-0.25	1.50
Irish Punt	0.768411	0.777988	+1.23	+0.77	1.50
Italian Lira	1,68514	1,68514	-0.20	-0.20	1.50

Changes are for Euro therefore positive change denotes a weak currency.

Adjustments calculated by Financial Times.

## POUND SPOT—FORWARD AGAINST THE POUND

Mar. 26	Days forward	Close	One month	% p.a.	Three months	% p.a.
US	1,962.0-1,975.0	1,959.5-1,960.5	1,962.0-1,964.5	1.04-1.05	1,961.2-1,962.5	1.04-1.05
Canada	2,007.0-2,017.0	2,004.0-2,005.0	2,007.0-2,008.0	1.03-1.04	2,005.5-2,006.5	1.03-1.04
Netherlands	3,209.-3,322.	3,311.-3,322.	3,209.-3,322.	1.03-1.04	3,209.-3,322.	1.03-1.04
Belgium	2,053.5-2,070.5	2,052.7-2,070.5	2,053.5-2,070.5	1.03-1.04	2,052.7-2,070.5	1.03-1.04
Denmark	11,204.0-11,677.0	11,204.0-11,677.0	11,204.0-11,677.0	1.03-1.04	11,204.0-11,677.0	1.03-1.04
Iceland	1,207.0-1,217.0	1,207.0-1,217.0	1,207.0-1,217.0	1.03-1.04	1,207.0-1,217.0	1.03-1.04
W. Germany	2,921.2-2,941.2	2,921.2-2,941.2	2,921.2-2,941.2	1.03-1.04	2,921.2-2,941.2	1.03-1.04
Portugal	224.92-226.93	224.92-226.93	224.92-226.93	1.03-1.04	224.92-226.93	1.03-1.04
Spain	206.92-207.13	206.92-207.13	206.92-207.13	1.03-1.04	206.92-207.13	1.03-1.04
Italy	1,040.0-1,050.0	1,040.0-1,050.0	1,040.0-1,050.0	1.03-1.04	1,040.0-1,050.0	1.03-1.04
France	9,731.5-9,771.5	9,731.5-9,771.5	9,731.5-9,771.5	1.03-1.04	9,731.5-9,771.5	1.03-1.04
Sweden	10,119.4-10,254.5	10,231.0-10,254.5	10,119.4-10,254.5	1.03-1.04	10,119.4-10,254.5	1.03-1.04
Japan	228.-240.	229.-240.	228.-240.	1.03-1.04	228.-240.	1.03-1.04
Austria	1,204.0-1,214.0	1,204.0-1,214.0	1,204.0-1,214.0	1.03-1.04	1,204.0-1,214.0	1.03-1.04
Switzerland	2,434.4-2,451.0	2,440.0-2,451.0	2,434.4-2,451.0	1.03-1.04	2,434.4-2,451.0	1.03-1.04

Belgian rate is for convertible francs. French franc 61.05-61.35. Six-month forward dollar 2.40-2.33 c.p.s.

Forward premiums and discounts apply to the US dollar.

## STERLING INDEX

	Mar. 26	Previous
US Spot	1,610.01-1,620.0	1,595.0-1,605.0
1 month	1,648.0-1,670.0	1,640.0-1,645.0
3 months	1,682.0-1,700.0	1,671.0-1,675.0
6 months	1,710.0-1,725.0	1,700.0-1,710.0
12 months	1,740.0-1,755.0	1,735.0-1,745.0

Forward premiums and discounts apply to the US dollar.

## CURRENCY RATES

Mar. 26	Bank of England rate	Margins	Currency Change %	London
Sterling	72.1	-2.1		
U.S. Dollar	102.5	-4.8		134.16
Canadian Dollar	79.4	-1.0		134.16
French Franc	51.9	-10.3		51.9
Belgian Franc	50.2	-4.3		50.2
Austrian Sch. (S)	46.1000	-0.0001		46.1000
Danish Krone	93.2	+3.7		93.2
Deutsche Mark	171.8	-2.8		171.8
Swiss Guilder	134.6	+14.3		134.6
French Franc	71.0	-12.2		71.0
Italian Lira	42.0	-0.0		42.0
Yen	214.4	+5.9		214.4

Margins: Currency changes average 1986-1987. Bank of England rates (from average 1975-1981).

## OTHER CURRENCIES

Mar. 26	£	\$	5	5
Australia	2,442.0-2,472.5	1,530.0-1,540.0	2,442.0-2,472.5	1,530.0-1,540.0
Brazil	34,340.0-34,541.5	21,416.0-21,521.0	34,340.0-34,541.5	21,416.0-21,521.0
Finland	7,190.0-7,200.0	1,010.0-1,020.0	7,190.0-7,200.0	1,010.0-1,020.0
Greece	1,119.0-1,124.0	1,113.0-1,123.0	1,119.0-1,124.0	1,113.0-1,123.0
Hong Kong	12,455.0-12,467.0	7,020.5-7,040.0	12,455.0-12,467.0	7,020.5-7,040.0
Iran	115.70-117.00	72.00	115.70-117.00	72.00
Iraq	1,320.0-1,330.0	1,320.0-1,330.0	1,320.0-1,330.0	1,320.0-1,330.0
Israel	1,400.0-1,405.0	2,270.0-2,275.0	1,400.0-1,405.0	2,270.0-2,275.0
Korea (S)	0.4025-0.4045	0.2740-0.2750	0.4025-0.4045	0.2740-0.2750
Luxembourg	60.75-60.85	37.80-37.90	60.75-60.85	37.80-37.90
Malaysia	1,020.0-1,025.0	1,020.0-1,025.0	1,020.0-1,025.0	1,020.0-1,025.0
New Zealand	2,870.0-2,884.0	1,770.0-1,770.0	2,870.0-2,884.0	1,770.0-1,770.0
Saudi Ar.	6,115.0-6,120.0	3,750.0-3,751.0	6,115.0-6,120.0	3,750.0-3,751.0
Singapore	1,010.0-1,015.0	1,010.0-1,015.0	1,010.0-1,015.0	1,010.0-1,015.0
South Africa	1,305.0-1,309.0	2,025.0-2,026.0	1,305.0-1,309.0	2,025.0-2,026.0
S. Africa (R)	4,715.0-4,820.0	2,914.0-3,005.0	4,715.0-4,820.0	2,914.0-3,005.0
Taiwan	5,045.0-5,055.0	3,451.0-3,475.0	5,045.	

# WORLD MARKETS

## FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

### NATIONAL AND REGIONAL MARKETS

Figures in parentheses show number of stocks per groupings

	WEDNESDAY MARCH 25 1987						DOLLAR INDEX					
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	1986/87 High	1986/87 Low	Year ago	2600	JACOBSSON & PONSBACH	2500	
Australia (94)	120.14	+0.8	110.85	115.07	3.00	120.14	70.18	89.30	2500			
Austria (16)	93.64	-0.6	86.40	88.60	1.75	101.62	70.60	76.71	2400			
Belgium (47)	118.13	-0.7	108.99	110.70	4.16	118.92	53.75	71.81	2300			
Canada (32)	133.77	-0.4	123.41	126.99	2.20	134.35	88.58	96.31	2200			
Denmark (39)	113.09	-0.7	104.74	104.74	2.27	113.70	87.41	92.35	2100			
France (121)	120.42	+0.3	111.10	114.76	1.42	120.42	63.16	81.58	2000			
West Germany (99)	97.58	-0.4	88.80	93.16	2.18	101.33	74.48	81.58	1900			
Hong Kong (45)	123.43	-0.3	103.40	112.21	1.24	123.43	62.87	81.58	1800			
Ireland (4)	120.51	+0.3	120.41	125.61	3.39	120.51	62.33	83.36	1700			
Italy (76)	127.19	+0.1	117.35	119.88	0.54	127.19	49.46	64.86	1600			
Japan (289)	133.64	+1.5	123.30	129.68	2.94	133.88	66.67	75.27	1500			
Malaysia (35)	146.47	+1.0	135.13	177.19	1.14	146.47	43.00	56.65	1400			
Mexico (14)	112.20	-1.3	102.34	114.45	4.27	112.20	47.47	64.62	1300			
New Zealand (27)	97.00	+0.2	87.99	97.25	2.95	102.00	50.00	62.50	1200			
Norway (25)	127.27	+0.2	118.22	122.28	1.94	127.27	52.94	68.28	1100			
Singapore (27)	124.56	+2.0	149.98	108.52	3.49	124.56	59.06	104.00	1000			
South Africa (61)	110.16	-0.9	101.63	107.28	3.70	121.31	45.00	72.59	900			
Sweden (35)	114.58	+1.4	105.71	108.05	2.22	114.58	63.35	82.77	800			
Switzerland (52)	96.93	+1.4	89.43	91.58	1.85	104.06	61.01	76.33	700			
United Kingdom (342)	122.76	-0.8	122.49	122.49	3.47	133.88	75.39	93.38	600			
USA (580)	123.57	-0.4	114.01	123.57	2.94	124.06	85.46	98.94	500			
Europe (945)	114.25	-0.3	105.84	107.21	2.91	114.57	63.56	85.12	400			
Pacific Basin (686)	126.30	+0.2	119.20	126.30	1.70	126.30	65.72	85.12	300			
Euro-Pacific (631)	124.11	-0.4	114.51	123.77	2.89	124.40	85.61	98.43	200			
North America (258)	121.91	+0.0	112.93	124.93	1.59	122.40	60.02	74.50	100			
World Ex. US (1381)	121.91	+0.0	112.47	117.91	1.97	121.96	65.65	82.88	90			
World Ex. UK (276)	121.61	-0.2	111.12	122.37	2.10	122.83	65.95	83.82	80			
World Ex. So. Af. (257)	120.81	-0.2	111.46	117.32	2.91	121.08	79.87	93.07	70			
World Ex. Japan (1960)	122.87	-0.1	113.36	118.31	2.12	123.02	70.18	83.94	60			
The World Index (248)	122.87	-0.1	113.36	118.31	2.12	123.02	70.18	83.94	50			

Base values: Dec 31, 1986 = 100  
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Lastest Indexes not available for this editor

## EUROPEAN OPTIONS EXCHANGE

Series	May 87		Aug 87		Nov 87		Stock	
	Vol.	Last	Vol.	Last	Vol.	Last	Vol.	Last
GOLD C	\$600	65	75	70	2	30	—	—
GOLD C	\$1200	320	350	350	105	110	—	—
GOLD C	\$450	150	150	150	—	—	—	—
GOLD P	\$600	74	74	74	4	8.50	—	—
GOLD P	\$1200	240	240	240	—	—	—	—
GOLD P	\$450	13	13	13	—	—	—	—
SILVER C	\$600	22	25	25	—	—	—	—
SILVER C	\$1200	55	55	55	—	—	—	—
SILVER C	\$450	15	15	15	—	—	—	—
SILVER P	\$600	28	30	30	—	—	—	—
SILVER P	\$1200	70	70	70	—	—	—	—
SILVER P	\$450	18	18	18	—	—	—	—
SFT C	\$1200	47	50	50	7	4	60	4708 FL204533
SFT C	\$2400	120	120	120	—	—	—	—
SFT C	\$450	14	14	14	26	26	30	—
SFT C	\$1200	240	240	240	—	—	—	—
SFT C	\$450	2	30	2	2.50	2.50	3.50	—
SFT C	\$1200	60	60	60	—	—	—	—
SFT C	\$450	12	12	12	—	—	—	—
SFT C	\$1200	90	90	90	—	—	—	—
SFT C	\$450	20	20	20	—	—	—	—
SFT C	\$1200	26	28	28	—	—	—	—
SFT C	\$450	5	5	5	—	—	—	—
SFT C	\$1200	14	14	14	—	—	—	—
SFT C	\$450	2	2	2	—	—	—	—
SFT C	\$1200	24	24	24	—	—	—	—
SFT C	\$450	4	4	4	—	—	—	—
SFT C	\$1200	47	50	50	—	—	—	—
SFT C	\$450	10	10	10	—	—	—	—
SFT C	\$1200	24	24	24	—	—	—	—
SFT C	\$450	5	5	5	—	—	—	—
SFT C	\$1200	14	14	14	—	—	—	—
SFT C	\$450	2	2	2	—	—	—	—
SFT C	\$1200	24	24	24	—	—	—	—
SFT C	\$450	4	4	4	—	—	—	—
SFT C	\$1200	47	50	50	—	—	—	—
SFT C	\$450	10	10	10	—	—	—	—
SFT C	\$1200	24	24	24	—	—	—	—
SFT C	\$450	5	5	5	—	—	—	—
SFT C	\$1200	14	14	14	—	—	—	—
SFT C	\$450	2	2	2	—	—	—	—
SFT C	\$1200	24	24	24	—	—	—	

## **UNIT TRUST INFORMATION SERVICE**

## **UNIT TRUST INFORMATION SERVICE**

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# **UNIT TRUST INFORMATION SERVICE**

LONDON SHARE SERVICE

## ONDON SHARE SERVICE

CANADIANS

## **BUILDING, TIMBER, ROADS—Cont**

**BANKS,  
HP & LEASING**

**BEERS,  
WINES & SPIRITS**

1966/67		Stock	+/-	Div	Yield	1st	2nd	3rd	4th	5th	6th	7th	
High	Low			Net	C/wr	Gr's	PIE	1st	2nd	3rd	4th	5th	
406	252	Allied-Lyons	-463	-2	19.5	2.6	3.3	15.4	142	78	Bentley (L) 4%	125	-1
526	525	Baird	925	-4	17.0	3.2	2.6	17.2	208	110	Hibbert (Wm) 5%	143	-1
676	625	Bettawen	72		60.2	2.9	2.5	30.3	112	550	Benzell 1Dp	148	-2
764	723	Bodminpton	165		13.7	2.5	3.2	17.6	224	3	W&H Gossen 4C 1Dp	652	-1
145	87	Brown (Matthew)	540	-3	14.0	1.8	3.5	15.5	760	195	Black Letter Co 1Dp	214	-1
607	375	Bucklers' Brewery	143	-1	12.9	1.6	2.6	27.9	36	16	Blaebach 1Dp	126	-3
77	57	Bulmer H P J 5D	190	-18	15.2	2.0	2.6	15.1	75	39	Bone Shoo 1M 5p	725	-1
208	143	Burmarsham Brewery	688	+3	10.2	2.4	2.2	21.5	522	260	Bolton Terl 50	26	-1
760	410	Clark (Narrow)	502	-6	16.0	3.4	2.6	18.5	313	115	Brown (I) 1C 1ar 100	512	-1
515	405	Dewey (J A) 5D	225	-2	7.7	4.0	1.7	18.9	354	242	Burton Group 50p	305	-5
236	128	Do 5C Cr 2nd PI	161	+5	0.4	1.9	3.3	1.1	515	155	Canters 20c	585	+10
168	113	Do 5C Cr 2nd PI	70		7.5	3.5	2.1	16.3	175	83	Do, A 20c	169	-1
431	245	Elonge, Pow. "A" 1M	398	-4	17.1	5.0	1.3	8.4	143	36	Cockett IS 10p	135	-1
502	210	F-Fitter Smith T. A.	242	-1	5.5	3.0	3.2	14.0	235	16	Chelsea Mass 5p	195	-1
249	164	Greenall Whitley	133	-2	5.55	-	6.3	-	440	300	Church	425	-1
134	100	Do, 5.5% Cr 5C PI	333	-2	15.6	3.3	2.4	17.8	627	428	Coast Vinyeta 20p	597	-6
185	134	Greene King	333	-2	8.1	3.4	3.4	Φ	244	194	Comb. Eng. 12.5p	271	-12
444	264	Guaness	1082	-1	5.75	-	7.5	-	171	117	Courts "A"	171	-1
113	66	Do, 5.5% Cr PI	526	-2	0.81	-	16.7	-	455	210	Do & KS Simpson 4%	645	-1
612	116	Do 8.5% Cr Lm	218	-1	2.18	2.4	4.1	14.5	30	20	Do & Bretz Andre 1Dp	272	-1
91	66	Hegman Gross, 20p	75		5.25	0	4.2	Φ	225	131	& Doctor 1Dp	225	-1
181	138	Invergordon Dots	175		0.77	2.1	2.1	17.7	95	62	Dewhurst 1.1.1 1Dp	62	+1
287	160	Irish Distillers	205		3.34	2.5	1.3	34.9	438	218	Dixons Group 1Dp	391	-7
375	310	Macallan-Clyneft	373		11.7	1.9	2.6	24	630	142	Dunhill Kings, 1Dp	620	-3
945	725	Macclesfield Marus "A"	933		12.2	2.4	2.1	18.5	841	125	& Elect Syst Prods	152	-2
130	77	Merton Thompson	129		15.33	3.1	1.9	24.6	105	125	Elli & Gold 1S	99	-4
430	311	H-Merton-Wine	405		7.0	1.9	1.6	26.7	20	136	Empire Stores	232	-12
550	215	Morland	543		7.0	1.9	1.6	26.7	20	136	Eaton 10c	250	-5
248	163	Scott & New 20p	237	-2	7.01	2.3	4.2	13.7	274	133	Euro Home Pros 5p	1900	-1
500	350	Stow Group	533	-7	12.5	2.3	3.0	17.7	193	123	Encrecer 20p	168	+12
349	227	Whitbread "A"	333	-12	17.8	2.0	3.3	15.1	175	222	& Fields (Mrs) 50.05	218	-1
325	227	Wool & Dudley	313		14.88	3.6	2.2	17.6	271	106	Fine Art Dev. 5p	261	-1
372	194	Young, Brew "A" 50c	360	-2	17.3	2.0	2.9	24.8	133	74	Ford (Marlin) 1Dp	74	-2
315	160	Do, Non. V. 50c	315		17.3	2.0	3.3	21.7	223	245	Formunter 1Dp	223	+1
									484	312	Fremont	426	-1

## BUILDING, TIMBER, ROADS

## **ELECTRICALS—Cont.**

Stock	Price	+/-	DIV	CW	FWD	P/E	1980/81	1981/82
			REI	REI	REI	REI	H&P	CH
American Sp	185	-3	10.35	36.7	0.3	12.1	43	27
Apple's H'graphics Sp	468	-2	—	—	—	—	176	24
ABU Warrants	435	—	—	—	—	—	722	380
Autocar Comp Ltd	91	+1	—	—	—	—	133	70
Arctechic 'A' NV Sp	66	+1	0.75	4.2	2.2	19.6	50	50
Arles 200	130	-2	—	—	—	—	160	22
ASEA AB 'A'	5364	+14	0.14	4.6	2.5	53.4	108	22
Do It 'B'	6334	—	0.14	4.6	2.2	—	245	155
Atlantic Colour 10p	555	+60	—	1.31	9.5	18.6	2207	117
Amstrad Set 10p	250	+2	—	1.8	1.0	—	102	56
BBC 50p	351	-2	—	11.75	0.9	—	183	96
BSR Int'l 10p	109	+2	0.48	2.3	2.0	30.5	263	160
Brennan & Flax 10p	341	-2	0.64	—	—	—	315	150
Black & Decker 50.50	512	+14	—	3.6	3.1	28	194	27
Blitz Sp	153	+5	—	5.0	5.8	20.0	85	34
B-Portland Int'l Inc	682	-52	—	8.1	0.7	—	222	157
Bowring 10p	125	—	—	10.75	2.9	—	108	93
Bristol Sp	195	-1	—	11.6	4.7	—	216	92
Britannia Sec. 10p	256	—	—	17.5	2.5	—	137	77
British Telecom	106	—	—	3.5	0.9	—	41	26
Brown Bov. Kent	17	+1	—	0.1	0.7	—	65	33
Balgan 'A' Sp	283	+5	—	10.25	5.3	12.2	233	23
Burgess Group	220	+14	—	11.5	4.9	10	295	127
CAP 10p	106	-1	—	10.50	—	—	445	142
CASE Group 200	126	-1	—	10.50	4.4	—	139	139
CMi Microvacs 10p	248	—	—	1.6	4.4	—	329	139
—CPU Computers Sp	55	—	—	—	—	—	302	182
Cable & Wireless 50p	370	+2	—	114.75	3.1	15.6	275	175
Cambridge Elec	296	—	—	8.0	0	—	520	23
Checkpoint Europe	245	+15	—	—	—	—	460	23
Chlorine Gro.	67	-1	—	—	—	—	144	144
Do Tige Com Cmpt	290	+2	—	—	—	—	—	—

## **ENGINEERING—Continued**

			+	-	Div	% Chg	% P/E	P/E	1965-67	1968
	Stock	Price	+	-	Div	% Chg	% P/E	P/E	Hgh	Low
Christy Hunt	54	-4							\$347	\$245
Clayton Seal 500	173	-10	7.0	28	.57	9.0	46	46	224	184
Cohen (A) 20p.	675	-10	112.0	64	.23	-	276	158	186	130
Concourse 10p	283	+2	4.5	23	.35	17.7	168	105	140	100
Cook (W.M.) 20p	265	-1	49.5	31	.24	21.5	358	130	67	45
Cooper (F.R.) 100	157	+11	101.1	24	.19	54.6	143	130	67	45
Crombie Group	105	-2							377	155
Crown House	240	-5	7.9	13	.46	23.8	205	202	202	184
Cutbeam 78/94	E2072		63.7%			18			37	
Davies & Metl. 10p	60	-1	2.21	62	.52	-	144	100	104	84
Day Corp.	185	-10	14.8	36	.17	10.1	405	32	32	24
Delta Group	263	+2	7.6	6	.41	17	76	25	25	20
Demand 500	253	-1	18.0	25	.45	12.7	58	37	37	33
Desautel Bros.	267	+11	7.7	9	.41	9	292	4	4	3
Downingtree 10p	97	-4	1.5	19	.03	23.5	12	166	166	100
Eastie	25		11.7%		.35	9	426	185	185	100
Eduro	281	-2	7.3	12	.53	23	502	184	184	100
Elliot (S.J.)	85	-3	3.6	25	.50	8.0	41	18	18	14
Fife Incoter	73	-3	1.5	6	.08	9	200	95	95	70
Firth (E. M.) 10p	70	+1	11.0	41	.25	16.8	225	45	45	33
Fitzkes 5p	48	+1	1.4	25	.49	9.4	295	226	226	144
G.E.I. Ingr. 20p	112	-1	5.85	11	.74	16.6	597	255	255	144
GKN Cl.	330	-3	1.6	30	.55	6				
Garton Eng. 10p	127		4.0	0	.45	8	284	104	104	84
Gilmoured Int.	444	-14	101.1	9	.33	8	526	365	365	224
Habib Precision 5p	129	+1	2.0	31	.22	18.2	155	65	65	40
Hallifax 50p	298	-12	10.05	6	.48	6	472	279	279	184
Halli (Matthew)	175	-1	4.9	31	.36	11.9	546	150	150	100
Halline 50p	247		10.0	16	.57	15.5	328	173	173	84
Hampshire Inds. 5p	61		16.01	12	.26	16.8	344	210	210	144
Hawker Siddeley	534	-7	114.5	23	.34	11.8	884	280	280	144
Health (Samuel) 50p	440		15.0	33	.34	9.2	570	280	280	144
Hill & Smith	160	-2	4.2	26	.34	14.4	40	32	32	24

**INDUSTRIALS—Continued**

		Price	WT	WT	WT	WT	WT	WT
	Stock		WT	WT	WT	WT	WT	WT
22-1	Auto Local AB 55550	579	-	620	3.6	13	7.9	153
22-2	Allied Plast Sp	451	-	110	2.7	32	6.6	74
22-3	Alumec	258	-	95	2.7	57	10.1	114
22-4	Amcor	148	-	62	2.4	57	4.6	315
22-5	Amcor Int 10g	358	+15	782	2.9	33	14.6	44
22-6	Amcor Bus Sys 50g	169	-	29	2.9	17	6.6	145
22-7	Amcor Gross FM20	310	-	168	4.6	6	6.6	140
22-8	Angl African Fibr 75g	200	-	40	6	51	6.6	34
22-9	Anglo Nordic	33	-	50	6	39	10.9	159
22-10	Anglo So	1380	-	62	3.3	23	11.0	319
22-11	Anticor (A&P)	217	-2	71	4.3	12	10.9	157
22-12	Artemon 10g	67	-	65	2.9	11	19.9	475
22-13	Armer Trust 10g	512	-12	65	2.9	11	6.6	120
22-14	Ashley Ind. Tst 5g	66	-1	65	2.9	11	6.6	158
22-15	Ascor Brn Eng. 1g	10	+17	86	1	92	6.6	84
22-16	Ascor SpeciCare 35g	570	+24	755	3.5	24	25.7	25
22-17	Ascor Brn Parts	493	+2	755	3.5	14	6.6	140
22-18	Ascor Energy 5g	36	-1	114.5	3.0	32	14.7	195
22-19	Ascor & Melody 20g	197	-	105.9	6.6	24	14.7	778
22-20	Asra AB 5425	546	-	87.6	2.4	37	16.3	133
22-21	Asus Europe	292	-3	65	4.5	16	16.3	152
22-22	Avon Rubber E1	583	-2	25	4	13	6.6	91
22-23	B&B Plastics	193	-2	16.0	1.7	64	16.3	34
22-24	BET	519	-	17.8	3.7	12	18.6	104
22-25	BETEC	142	-5	10.7	2.8	33	13.9	150
22-26	BOD Group	456	-1	9.7	2.8	29	25.4	14
22-27	(No 9)Cpl2001-06	5317	+1	9.9%	-	13	-	129
22-28	BSS Group 20g	329	-	17.7	3.4	13	12.4	231
22-29	BTR	331	-	8.2	6	36	6.6	103
22-30	BTR Mylar AS0.50	884	+42	922.5	6	11	76.9	70
22-31	BTR Nylon 1.5	570	+24	14.91	6	37	6.6	81
22-32	Baird (Wm) E1	32	-	8	-	11	-	126
22-33	Barclay	30	-	8	-	11	-	39
22-34	Barclay Plastics	30	-	8	-	11	-	24
22-35	Barclay Plastics	30	-	8	-	11	-	145

**INDUSTRIALS—Continued**

		Stock	Price	+/-	%	Stock	Price	+/-	%
687	Low.								
70	Hudson Thresher	153 <sup>4</sup>	..			42	9	39	+
42	Lorier	68	+2		2.7	41	10 <sup>1</sup>	26.0	
114	Les Groce 2p	176	..			127.5	21	22	26.0
69	Lifeshell 10s	276	-13		2.25	24	12	44.0	
44	Limoges Porcelain	94 <sup>1</sup>	..						
73	Lodge Corp	143	..		0.20	24	24	29.8	
101	Lu. 7-1/2% Crp'l 92/96	140	..		7.1%	18	7.5	41.7	
34	Lu. Farmers & Inv.	62	+1		1.6	21	23	38.2	
159	London Iron 10p	288	-3		10.4	25	22	22.5	
56	Lu. & Wm. Corp.	85 <sup>1</sup>	..		45.15	0.7	85	132.0	
157	Lu. & Bowd 50p	255 <sup>1</sup>	-4		5.35	9	3.0	+	
50	NY Wires 10s	44	..			10	3.1	32	13.7
25	Macarthy 20p	436	-8		9.53	21	31	21.5	
120	Mackartine En.	131	..		12.48	20	22	17.4	
40	Maclean P & W 20p	51	..		61.9	22	33	16.3	
25	Magnecast Inc.	52 <sup>1</sup>	-1 <sup>1</sup>		82.04	33	33	9.2	
78	Magnolia Group	140	..		13.35	35	34	10.8	
53	Mahoneys Wires 10p	155	..		1.10	23	28	36.7	
475	Mal. Shk. Can. Co.	778	+10		1.36	27	27	14.4	
60	Manning Ind. 10p	130	-2		F2.1	43	23	17.1	
58	Marshall J T Lomley	150	..		1.94	21	31	38.8	
91	Martin (2) Groves 10p	195	..		83.27	23	24	26.3	
1214	Matheron 74-%	1612 <sup>1</sup>	..		97.4%	23	23	-	
9	Mazurin 1p	21	..						
104	Mayeron Group 5p	131	+1		R3.2	30	34	13.6	
14	Medical Research	155	..						
129	Metal Box	243	-5		14.75	32	28	34.8	
127	Metal Clasess	226	-1 <sup>1</sup>		7.4	0	4.7	+	
70	Mercer 10p	98	..		12.65	24	24	37.1	
45	Mitchell Cots.	54	-2		41.5	21	1	13.9	
81	Morris & Crane 10p	132	..		12.7	29	29	16.1	
210	Morgan Crucible	329	-4		18.5	15	3.6	21.9	
147	Morton (W) F.A. 20p	208	..						
65	Myles Cop 10p	199	-1		12.03	26	19	23.7	

Wing Off Exp. 10p	1%	+1	d3
Winterton 5p	77	-1	PC
Wootton's 5'ware 10p	13%	-11	dRG

ENGINEERING

#### **REFERENCES (Continued)**

Stock	Price	+ or -1	Div	Yld	PE
306	17.5	25	.36	15.6	104
125	... 10.00	-3	.48	9.6	99
Search 100	209	6.75	.88	45.0	12.0
125	12.5	+2	.55	18.0	26
170	... 10.00	-5	.70	14.0	55
Bron 100	114	4.2	.92	52	21.7
Recr 100	235	+3	.50	9.8	27
the Hosp. Co.	46	+1	.61	13	31.0
Wing Group 100	128	... 10.00	15.6	29	8.4
Wt Water 100	445	... 10.00	3.2	1.9	50

INSURANCE

Stock	Price	+ or -	Div	CW	CW or's	YTD	P/E
Abbey Life 5p	266	-1	16.7	—	—	3.7	—
Alexander & Alexander	£19.50	+1.5	£6.00	—	—	3.3	—
Do. Life Cov. \$100	565	—	61.12	—	—	11.4	—
Allstate Inc DA 5M50	557	+13	—	2.1	6.7	54.8	—
American Gen Corp	227	—	10.00	—	—	2.4	—
Amery, Birch 5p	140	+1	8.42	22	4.2	15.0	—
Broadstock Group 5p	240	-3	12.75	3.4	22	18.8	—
Britannia 5p	£10	—	—	—	—	—	—
Bryant (Donald 10p)	228	-2	2.0	♦	—	5.1	—
Continued int'l \$1	£25.3	+6	£2.40	—	—	1.2	♦
Cowen Union	333	—	13.0	—	—	4.4	—
McDowall Warren 10p	230p	+12	7.5	1.9	—	5.5	—
Eagle & Law Int	353	+1	8.0	—	—	1.3	—
FAI Insurance \$40.10	445	—	—	—	—	—	—
Gen. Accident	957	—	—	6.5	—	2.6	—
GPE	924	-6	20.0	—	—	4.2	—
Heath (C.E.I.) 20p	471	+16	124.4	21	7.5	8.6	—
Hoggs Robertson	388	—	9.75	25	6.6	34.5	—
Legal & General	205	-5	4.75	—	—	4.8	—
Lincoln Mut. Cov. 51	513	—	—	—	—	—	—
London & Merc.	221	-1	—	—	—	3.8	—
London Underl 20p	573	-4	HI17.25	25	4.2	16.4	—
Marsh Mclellan 51	541	-5	SM1.90	16	2.9	11.2	—
Mutual Hldns. 20p	258	—	—	8.0	2.8	4.4	—
NIKE Cov \$40.20.50	66	—	—	10.00	2.0	4.3	—



## LONDON STOCK EXCHANGE

Account Dealing Dates  
Opener  
First Declaration Last Account  
Dealing Dates Dealings

Mar 9 Mar 19 Mar 29 Mar 30  
Mar 22 Apr 2 Apr 3 Apr 13  
Apr 6 Apr 23 Apr 24 May 5

\* New time dealings may take place from 9.00 am two business days earlier.

The UK Government bond market suffered a bout of election jitters yesterday, when worries over the latest public opinion polls outweighed the benefits of highly satisfactory UK trade statistics. Prices for conventional Gilts, having rallied on the trade figures, fell back later as investors switched into the index-linked issues which have become the market's election hedge.

Both market sectors opened lower following publication of the latest poll, which showed growing support for the Liberal Alliance, thus opening up the prospect of a hung Parliament should an early election be proposed. But equities soon rallied, led by a favourable response from oil stocks to British Petroleum's plan to acquire the outstanding equity in Standard Oil for \$7.5bn, of which the City voted in a vote of confidence in higher oil prices.

By mid-session, the stock market had struggled into plus territory, helped by UK trade figures showing stronger exports. But the late weakness in Gilts, accompanied by hints that another opinion poll confirming the Liberal Alliance progress, would be published this morning, held equities back.

The FTSE 100 index, down 21 in early trading, ended the day a net 5.1 lower at 2037.8, with the FT ordinary index 8.1 lower at 1614.9.

In addition to strong gains in British Petroleum (13m shares traded) and Shell, there was a further rise in such export stocks as Jaguar and Imperial Chemical Industries.

Pharmaceuticals weakened, although the City took a cautious view of reports that the UK Government had considered expelling a Japanese bank from London as a result of the row over trade barriers.

Wellcome gave ground sharply in relative terms and Glaxo also shaded lower. Consumer stocks fell back as the election worries prompted profit-taking. But across the broad range of industries, losses were small.

Gilt-edged stocks took a heavy hit at the opening as traders studied the opinion poll results, and losses soon ranged to 1% at the longer end, on selling from the domestic institutions.

But the fall was abruptly reversed after the trade figures announcement, and losses had been almost completely recovered when the market was hit by switching operations—out of the conventional long dates, which ended a net 3% off, and into the Index-linked stocks which closed with gains to 1%.

The late downtown was disappointing for the market, which took a very bullish view of the trade figures. The switching came mostly from domestic sources.

# Index-linked Gilts rise on election hedging while equities recoup early losses

Standard Chartered followed Wednesday's rise of 20 with a fresh gain of 17 at 816p as takeover speculation intensified; rumours of a bid from Lloyds or that Mr Robert Holmes a Court had brought Mr Tan Sri Khoi Tech Pust's 6.28 per cent stake prior to making a full-scale offer for Standard accompanied the price movement. Elsewhere, around 10m TSB shares changed hands amid growing belief that the banks is on the verge of making its first major acquisition since its successful flotation last year and the close was a penny dearer at 85p, after 85p. Lloyds broker Hogg Robinson were touted as a possible TSB target and moved up a couple of pence to 832p. Elsewhere, Morgan Grenfell succumbed to renewed profit-taking and dropped 9p fresh to 838p, but Brown Shipley, at 838p, were unmoved by the announcement that Invest International SA had sold its entire 9.58 per cent stake in Standard Oil for \$7.5bn, of which the City voted in a vote of confidence in higher oil prices.

By mid-session, the stock market had struggled into plus territory, helped by UK trade figures showing stronger exports. But the late weakness in Gilts, accompanied by hints that another opinion poll confirming the Liberal Alliance progress, would be published this morning, held equities back.

The FTSE 100 index, down 21 in early trading, ended the day a net 5.1 lower at 2037.8, with the FT ordinary index 8.1 lower at 1614.9.

In addition to strong gains in British Petroleum (13m shares traded) and Shell, there was a further rise in such export stocks as Jaguar and Imperial Chemical Industries.

Pharmaceuticals weakened, although the City took a cautious view of reports that the UK Government had considered expelling a Japanese bank from London as a result of the row over trade barriers.

Wellcome gave ground sharply in relative terms and Glaxo also shaded lower. Consumer stocks fell back as the election worries prompted profit-taking. But across the broad range of industries, losses were small.

Gilt-edged stocks took a heavy hit at the opening as traders studied the opinion poll results, and losses soon ranged to 1% at the longer end, on selling from the domestic institutions.

But the fall was abruptly reversed after the trade figures announcement, and losses had been almost completely recovered when the market was hit by switching operations—out of the conventional long dates, which ended a net 3% off, and into the Index-linked stocks which closed with gains to 1%.

The late downtown was disappointing for the market, which took a very bullish view of the trade figures. The switching came mostly from domestic sources.

## FT-ACTUARIES INDICES

These Indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS		Thursday March 26 1987							
		Wed March 25	Tues March 24	Mon March 23	Year ago				
Index No.	Day's Change %	Est. Yield %	Gross Div. Yield %	Est. P/E Ratio	Adj. Price	Index No.	Index No.	Index No.	
1 CAPITAL 600DS (208)	-8.4	7.29	3.04	17.77	2.72	889.03	879.42	872.06	757.75
2 Building Materials (27)	7.20	3.05	17.45	6.72	1085.59	1082.87	1071.03	943.55	
3 Electracing & Contractors (27)	-0.5	3.19	19.43	3.50	479.75	479.75	479.75	479.75	
4 Electricals (12)	-0.3	3.26	2.47	10.25	1,000.00	998.00	996.00	994.00	
5 Electronics (38)	-1.1	7.54	2.27	15.44	1,998.00	2,006.02	1,991.89	1,978.50	
6 Mechanical Engineering (60)	-0.2	8.17	3.52	15.64	486.95	485.55	484.93	482.74	
7 Metals & Metal Forming (7)	-0.1	7.69	3.36	15.79	6.02	472.66	470.98	465.16	332.96
8 Motors (15)	-0.3	8.28	3.27	13.91	2.43	337.71	337.28	332.03	297.94
9 Other Industrial Materials (20)	-0.1	5.97	3.26	20.00	3.29	1,688.85	1,690.01	1,685.19	1,671.37
10 CONSUMER GROUP (187)	-1.0	6.16	2.73	18.89	3.02	120.04	120.91	119.83	94.16
11 DRUGS (16)	-0.1	7.79	3.16	16.14	1,107.56	1,111.00	1,107.29	96.98	
12 Brewers and Distillers (22)	-1.0	7.42	3.35	17.72	3.64	900.65	908.08	908.08	92.30
13 Food Manufacturing (25)	-0.1	5.74	2.53	24.21	1,218.00	1,224.55	1,222.49	1,201.00	1,190.15
14 Food Retailing (16)	-0.2	4.14	1.88	28.03	0.68	2,232.32	2,278.74	2,291.63	1,998.82
15 Household and Personal Products (10)	-0.7	5.22	1.51	27.52	1,000.00	1,000.00	1,000.00	1,000.00	
16 Leisure (22)	-0.1	5.82	2.79	22.38	2.05	614.95	617.55	617.00	574.21
17 Packaging & Paper (14)	-0.1	5.63	3.23	22.82	5.18	363.45	363.09	362.11	329.50
18 Stores (37)	-0.3	6.47	2.72	21.06	1.46	1,028.59	1,025.95	1,015.73	984.64
19 Textiles (17)	-0.4	7.27	2.99	15.81	4.49	717.08	719.18	706.41	574.41
20 OTHER GROUPS (67)	-0.1	7.91	3.46	15.69	4.17	994.35	993.00	987.86	856.61
21 Agencies (17)	+0.8	4.35	1.74	31.07	6.40	1,413.73	1,405.98	1,399.31	9.00
22 Chemicals (21)	-0.7	5.51	15.88	12.71	2.00	1,224.53	1,224.94	1,224.11	928.55
23 Conglomerates (12)	-0.4	6.58	3.46	17.21	2.13	1,278.04	1,282.71	1,278.47	0.00
24 Shipping and Transport (11)	-0.2	6.68	4.05	18.11	2.08	2,005.44	2,005.00	1,997.13	1,677.44
25 Telephone Networks (2)	-0.1	9.34	3.83	14.48	1.07	1,014.07	1,021.22	1,019.75	983.16
26 Miscellaneous (24)	-1.3	8.82	3.29	17.78	3.29	1,239.25	1,238.55	1,235.25	1,235.25
27 INDUSTRIAL GROUP (462)	-0.6	6.92	3.01	18.52	3.35	1,017.46	1,018.75	1,018.04	899.80
28 Oil & Gas (16)	-0.1	8.91	4.86	14.18	3.18	1,187.00	1,187.50	1,181.50	1,171.52
29 FTSE 100 SHARE INDEX (500)	-0.3	7.21	17.25	17.56	6.16	1,141.00	1,142.00	1,135.00	917.63
30 FINANCIAL GROUP (117)	-0.2	4.23	—	5.94	699.16	700.00	692.18	624.00	
31 Insurance (Life) (3)	-0.7	8.82	7.61	6.72	1,237.44	1,236.95	1,231.84	1,208.81	
32 Insurance (Corporate) (7)	-0.9	4.22	—	6.00	996.00	997.33	992.00	991.11	
33 Investment Trusts (9)	-0.1	4.47	—	6.05	1,000.00	1,000.00	1,000.00	1,000.00	
34 Merchant Banks (12)	-0.2	8.76	4.65	14.75	1,230.00	1,216.97	1,212.49	1,215.53	
35 Property (47)	-0.4	5.02	3.07	25.95	0.71	368.19	367.07	368.89	358.00
36 Other Financial (26)	-0.1	5.91	4.16	13.44	1.89	409.12	408.75	408.50	701.24
37 Investment Trusts (96)	+0.2	2.38	4.04	15.62	1.89	409.12	408.75	408.50	325.74
38 Mining Finance (2)	-0.6	7.53	4.04	15.62	1.89	409.12	408.75	408.50	701.24
39 Overseas Traders (12)	-0.1	9.01	4.36	13.44	10.38	902.37	899.91	894.62	701.24
40 ALL-SHARE INDEX (727)	-0.2	3.38	—	5.97	1,021.62	1,026.16	1,024.73	832.39	
41 Index	Day's Change %	Day's High	Day's Low	March 20	March 21	March 22	March 23	March 24	Year ago
42 FTSE 100 SHARE INDEX #	-5.1	2,057.8	2,042.2	2,042.7	2,044.5	2,053.0	2,051.75	1,991.0	1,717.6

## FIXED INTEREST

### AVERAGE GROSS REDEMPTION YIELDS

Times March 26 Wed March 25 Year ago (approx.)

British Government 1 7.97 8.06 8.30

2 Coupons 8.91 8.78 8.61

3 25 years 8.94 8.79 8.61

4 Medium 8.75 8.60 8.49

5 5 years 8.79 8.65 8.49

6 10 years 8.82 8.67 8.52

7 20 years 8.88 8.73



## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

**Count**



# FINANCIAL TIMES

## WORLD STOCK MARKETS

### AMERICA

## Blue chips give impetus to record high

### WALL STREET

After a one-day breather, a strong performance by stock index futures helped push up Wall Street stock prices to record levels yesterday on heavy volume, writes *Roderick Oram* in New York.

The steady of the dollar after recent weakness and central bank intervention improved the mood of the credit markets. Prices edged higher as the Treasury had a favourable response to the third and last of its three refunding auctions this week.

The Dow Jones industrial average closed up 9.10 points at a record 2,372.59 although it had been up almost 25 points at its best before profit-taking reduced the gain. Buying interest appeared to have been heavily influenced by programme traders arbitraging between the futures and the underlying shares.

The advances were narrowly concentrated, however, in the big capitalisation stocks and broader market indices lagged. The Standard & Poor's 500 index added 0.55 to 300.93 while the New York and American stock exchange composite indices were up 0.27 to 170.77 and down 0.14 to 338.41 respectively. The Nasdaq over-the-counter composite added 1.23 to 438.71.

NYSE volume expanded to 195.6m shares from 171.3m on Wednesday with the advancing issues outnumbering those declining by only 55.

Some analysts suggested that investors' fears of a correction to prices were partially allayed by the latest opinion of Mr Robert Prechter, editor of the Elliott Wave Theorist and one of the leading market gurus. He suggested that stocks had passed through a consolidation phase and were ready to move higher. He had earlier expressed concern that the market might suffer a correction when the Dow Industrial index broke through 2,300.

Oil stocks were one of the strongest sectors yesterday, boosted by higher oil prices and British Petroleum's \$7.4bn bid for the 45 per cent of Standard Oil it does not own already. Standard Oil jumped 5.6% to \$71 on volume of more than 4.6m shares. Some analysts suggested, however, that BP might have to raise its \$70 a share offer. BP's American Depository Receipts gained \$2 to 55% on the New York Stock Exchange.

Among other oil stocks, Exxon added 5% to \$88, Chevron rose 5% to \$58, Mobil was up 5% to 54%, Amoco added 5% to 88.5%, Atlantic Richfield gained 3% to 36.0% and Texaco put on 5% to 33.7%.

Consolidated Rail Corporation rose to \$30.75 on its first day of trading from its issue price of \$28 with 18.8m shares changing hands. The \$1.6bn issue set records for the largest US equity and initial public offerings.

Among other rail companies, Union Pacific slipped 5% to \$79, Santa Fe Southern Pacific fell 5% to

53.6% and Kansas City Southern fell 5% to \$57.40.

US Air edged up 5% to 54.4%.

Trans World Airways, up 5% to \$26.54, said it had sold its 14.5 per cent stake in the airline, ending its bid for the carrier.

The tone of credit markets improved as the dollar firmed yesterday and the third and final leg of the Treasury's refunding got under way. The price of the 7.50 per cent benchmark Treasury long bond rose 7/8 of a point to 99.55, at which it rose 7.55 per cent. Shorter maturities made smaller gains.

The Treasury auctioned yesterday \$7.33bn of seven-year notes at an average yield of 7.04 per cent compared with 7.08 per cent at the previous auction last December. The volume of bids at \$26.5bn was \$8.61bn more than usual. The market liked the outcome and prices of existing issues edged a notch higher.

Satisfaction was expressed that all three auctions this week brought a reasonable level of bids near the prevailing yields. Retail buyers remained thin on the ground but the downturn in bank lending ensured good demand from banks.

### CANADA

A BRISK rebound among gold and other precious metal issues forced a downturn in Toronto.

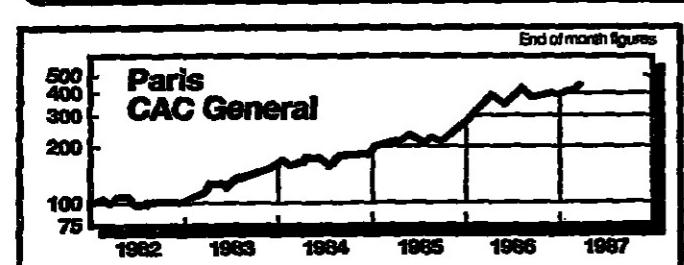
Humco, which gained C\$2 on Wednesday, traded C\$4 lower to C\$25.45 as Lacuna Mining dropped C\$1 to C\$17.

Among other metal stocks Alcan was C\$1 lower at C\$51.5% and Noranda turned C\$4 cheaper at C\$30.4.

Oils responded to BP's tender offer for Standard Oil. Shell Canada jumped C\$1 to C\$40.45 and Texaco Canada was C\$1 up at C\$38.4.

Montreal posted a small gain despite weakness among industrials, banks and utilities.

### KEY MARKET MONITORS



### STOCK MARKET INDICES

**NEW YORK** Mar 29 Previous Year ago

DJ Industrials 2,372.59 2,353.48 1,810.70

DJ Transport 951.19 948.51 816.24

DJ Utilities 219.71 220.05 183.37

S&P Comp. 300.93 300.58 227.30

**LONDON FT**

Ord. 1,514.9 1,523.0 1,520.0

SE 100 2,007.2 2,046.9 1,952.9

A All-share 1,016.40 1,021.72 822.24

A 500 1,158.51 1,141.45 905.19

Gold mines 422.8 412.4 266.9

A Long gilt 9.07 9.36 9.95

**TOKYO**

Nikkei 21,558.70/21,472.97 15,059.7

Tokyo SE 1,865.51 1,860.16 1,168.59

**AUSTRALIA**

All Ord. 1,680.1 1,678.0 1,187.5

Metal & Min. 878.6 860.7 567.0

**AUSTRALIA**

Credit Akten 200.71 200.99 221.92

**SWEDEN SEB**

4,524.53 4,543.82 3,468.05

**CANADA**

Toronto Met & Min. 2,635.0 2,674.5 2,350.0

Composites 3,814.1 3,825.5 3,024.3

Montreal Portfolio 1,905.18 1,916.12 1,955.82

**DENMARK BIR**

— — 2,942.42

**FRANCE**

CAC Gen. 450.40 450.20 358.4

Ind. Tendance 117.21 117.10 98.2

**WEST GERMANY**

FAZ-Aktion 574.68 582.60 578.89

Commerzbank 1,736.50 1,705.50 2,001.2

Stefan Wagstyl reviews the glittering performance of world gold stocks

## Gold rush dazzles investors

GOLD SHARES have soared by 40 per cent on world stock markets since the beginning of the year, running far ahead of a modest increase in bullion prices.

Stockbrokers following gold pro-

ducing companies have been sur-

prised at the sudden rush of invest-

ment interest at a time when in-

ustrial equities on Wall Street and

elsewhere have been hitting highs.

K mart added \$14 to \$66 after

announcing it would supply goods

to a home shopping by television

service owned by Entertainment

Marketing, which fell \$1 to \$13 on

American Stock Exchange.

America Shopping Network, a leader

in the field, fell \$1 to \$10.

Among other retailers, Sears, Pen-

ney added \$4 to \$524, J. C. Pen-

ney added \$4 to \$594, Federated

Department Stores gained \$5 to

\$10.25 after it announced a two-for-

one stock split and increased divid-

end and Wal-Mart advanced \$5 to

\$55.

American Medical International

rose 3% to \$19. The hospital group

which is the object of a takeover of

from Pecht, a closely held Chi-

cago company, reported second

quarter earnings of \$2.2m against a

year earlier loss of \$2m after a

charge of \$1.1m.

Gold bullion has risen by only 5

per cent since January 1 to \$411.75

a ounce at yesterday's London fix-

ing.

Yet over the same period, gold

shares have climbed by an average of

more than 40 per cent. Even the po-

litically blighted South African

market has been set alight; since

the end of February the FT Gold In-

dex of South African stocks has climb-

ed 40 per cent, much of it in

new issues.

Capetown says: "It was looking ex-

tremely cheap. They came in like lemmings."

So are the gold share markets

larger producers with longer mine

lives than those elsewhere.

However, the course of political

events in the republic is all impor-

tant to this market. Thus, prices fell

last summer following the failure of

the Commonwealth leaders' peace

mission.

Foreign investors hold about 30

per cent of the South African gold

market. Few have been prevented

from trading by economic sanc-

tions. Even in the US a ban on new

investment does not apply to shares

in companies which were listed be-

fore the restriction was imposed

last autumn.

In South Africa the bullion price

remains a significant influence on

the market, politics notwithstanding.

Everywhere else it is all impor-

tant. Many brokers argue that non-

South African share prices have ris-

en on multiples of well over 20

times earnings.

Australian shares responded

most eagerly because they ap-

peared cheap compared with North

African stocks when valued on a

multiple of earnings. Investment in-

terest in Australia was then boosted

by Mr Bob Hawke, the Prime Min-

ister, when he decided to reject pro-

posals to start taxing gold compa-

nies.

Cape Town says: "It was looking ex-

tremely cheap. They came in like lemmings."

So are the gold share markets

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lives than those elsewhere.

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## SECTION III

## FINANCIAL TIMES SURVEY

Puerto Rico benefits in several ways from US protection. Free access to US markets and special tax exemptions have contributed to impressive growth. Nevertheless Puerto Ricans are uneasy about their dependence on the quasi-colonial relations with mainland US. Robert Graham reports.

## A very special relationship

ONE OF the most successful recent business ventures in Puerto Rico has been the construction of a vast covered shopping mall, strategically placed between the old Spanish colonial fortification town of San Juan and the island's new skyscraper business district.

Called La Plaza de Las Américas, suggesting a symbiosis between Puerto Rico's Hispanic roots and mainland America, it nevertheless contains everything found in a prosperous American city. Amid all the names of prominent US department stores and the imports from around the globe, about the only thing Puerto Rican is an art show and the shoppers.

Most days there are queues just to enter the parking lots and over 60,000 shoppers have availed themselves of a special credit card for exclusive use in the mall.

The Plaza de Las Américas exemplifies the modern consumer society that has evolved in Puerto Rico in less than 40 years of rapid economic development. It belies the image of Puerto Rico's poverty familiar in the big US cities and exported abroad.

Puerto Rico has ceased to be a

low wage economy. Nor is it a small one with a \$5bn budget and a trading volume approaching \$22bn this year. The kind of goods produced in the early phase of industrialisation—textiles and garments—have been displaced by cheaper Far East production. Instead the island has moved into high-tech industries of electronics and pharmaceuticals attracting all the major US names in the field.

Drive around the island (you can do it comfortably in a day) and the state of Puerto Rico's evolution can be seen as easily as the levels in an archaeologist's trench. Most of the island's sugar refineries are idle. Sugar, once the mainstay of the economy, is being phased out, only retained as a form of socio-economic subsidy to rural workers.

On the south side of the island, at Ponce, the huge rusting hulk of an oil refinery testifies to the collapse of an oil refining and petrochemicals industry, killed off by the oil price rises of the Seventies. But elsewhere on former sugar plantations or reclaimed swamps are the brightly painted factories of the high-tech industries. Docked in San Juan's ever

expanding harbour are a host of container vessels; and on any one day three or more large cruise liners are disgorging tourists on Caribbean tours.

More than one million cars are registered for a population of 3.2m; and per capita income is over \$4,000. In an American context this is less than half the income of Mississippi, the poorest state in the union. Yet given the island's lack of resources, growth has been impressive. The large influx of private American capital has seen relatively few failures or fly-by-night operations. Job creation has begun to bring

down the island's chronically high unemployment, which stands at 17 per cent, and there is now a net inflow of migration—Puerto Ricans returning from the mainland.

Perhaps the most negative feature in the island today is an exceptionally high crime rate and extensive drug abuse.

The fundamental reasons for this wellbeing lies in Puerto Rico's special relationship with the US citizenship; and since 1952 a "compact" has existed between Puerto Rico and Congress granting a form of Commonwealth status that permits self-government and a large degree of autonomy in local affairs.

Puerto Rico benefits from federal funds and enjoys special tax exemptions. Federal transfers are currently worth \$3.7bn annually subsidising unemployment heavily. In addition, up to \$1bn comes in the form of rebates of federal excise duties and there are federal guarantees for Puerto Rican Government borrowing.

lege educated.

In a regional context, although its health and education standards are rivalled by Cuba, and its income levels lower than Trinidad or the Dutch Antilles and the US Virgin Islands, Puerto Rico is far and away the best off all round.

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Just as important, Congress, through section 936 of the Internal Revenue Code, has granted a wide range of tax privileges to US corporations with operations in Puerto Rico. The latter has been the principal catalyst behind investment. Thus while no one would gainsay Puerto Rico's efforts to encourage investment and provide an educated pool of labour, prosperity and future development hinge on congressional attitudes to federal transfers and tax exemptions. This has unfortunately demonstrated by the uncertainties during 1985 and 1986 while Puerto Rico lobbied hard—and in the end unsuccessfully—to retain the tax privileges of section 936. For all Puerto Rico's autonomy, the island remains in a quasi-colonial relationship with the US.

Puerto Ricans are US citizens but cannot choose the American President. They have fought in high combat in both world wars, Korea and Vietnam, but only have a resident commissioner on Capitol Hill with no vote on final passages of law. Puerto Rico is not a constituency for US politicians and the Governor of Puerto Rico does not have the same access as state governors to the President. In return, of course, Puerto Rico comes under the umbrella of US protection, has free access to US markets, and享受 federal transfers.

This situation produces a constant duality formally evidenced by the Stars and Stripes flying side by side with the Puerto Rican flag. Less formally this duality emerges in such everyday matters as the motorway having speed limits in miles per hour and the distances being given in kilometres.

Socially and culturally it manifests itself in bilingualism. Puerto Ricans speak English in business quite naturally; yet they prefer to express themselves in Spanish, reflecting

Continued on Page 8

Perkins, who has been a resident of the island since 1968, says: "Puerto Rico has changed dramatically over the last ten years. It is now a vibrant, dynamic, modern society with a high standard of living. The government has done a great job in creating jobs and improving infrastructure. The future looks bright for Puerto Rico."

For many years Puerto Rico has been underutilised and not widely known to the world's business centres.

This has been changing dramatically over the last several years, and we aim to accelerate the focus on Puerto Rico as a natural and economic regional core offering a sophisticated infrastructure with the large pool of development capital at below prime interest rates.

Puerto Rico serves as a model of rapid and efficient industrialisation. Over the last 30 years we have moved from an agrarian-based to a highly industrialised technological society, increasing per capita income to the highest in all of Latin America. Through an innovative series of policies, programmes and tax incentives, Puerto Rico stands ready to address your business needs, capture your attention and imagination, and tailor our unique opportunity to your specific requirements.

The Puerto Rican Government began this development plan by enacting a series of tax exemption programmes aimed at attracting outside investment.

The Island can offer these exemptions because, although it is part of the U.S. and all of its 3.3 million citizens are U.S. citizens, it collects and spends its own taxes.

The programmes, in their present form, offer up to 90% tax exemption to corporations locating their operations in Puerto Rico and this exemption can be applied to service industries as well as to those involved in manufacturing. Many U.S. corporations have already taken advantage of this situation and the Island is now host to at least one plant of almost every major American pharmaceutical company as well as a myriad of electronics firms. Baxter-Travenol currently has thirteen individual manufacturing facilities on the

island, and General Electric has twelve. More recently,

and of particular interest to the European investor, I.C.I. has established two plants here with plans for extensive additional expansion in the near future.

The development of pharmaceutical activities

requires massive investment and large companies do

not plan such activities without taking a long-term view

of profits and location stability. Puerto Rico has an

infrastructure which rivals those of the major commercial centres on the United States and a work force that is not only highly skilled, but that has caused U.S. Mainland operations to relocate to Puerto Rico because of greater worker productivity. In addition, the Island's banking institutions have a reserve of funds generated by the tax-exempt manufacturing companies that can be loaned for development activities both in Puerto Rico and in CBI eligible countries at interest rates that typically run two percentage points below prime. Finally, and perhaps of major significance to non-U.S. corporations, products produced in Puerto Rico can be sold into the U.S. Mainland markets without any form of duty.

The combination of tax-exemptions, political stability, sophisticated infrastructure, low-interest capital,

high worker productivity, and duty-free access to the

U.S. market makes Puerto Rico both unique and attractive.

In the electronics industry, which is more volatile

than that of pharmaceuticals, wage rates play an

important role in company decisions regarding plant location. Puerto Rico, in conjunction with other Caribbean Islands, has developed a shared-production programme whereby labour-intensive parts of production are performed in low-wage areas and final assembly is carried out in Puerto Rico. Tax-exemption and duty-free entry into the U.S. market still apply and the programme, although in its infancy, has caused some companies to relocate to Puerto Rico from the Far East. Puerto Rican workers are subject to Federal minimum wage laws but this programme allows labour costs to be reduced.

The service industry programme offers tax-exemption to corporations on all their billings generated outside of Puerto Rico. This has encouraged the establishment of regional offices and distribution centres on the Island. Again in its infancy this programme offers enormous benefits to companies interested in the Caribbean, Latin America and even as a base for U.S. operations.

Puerto Rico's geographic location makes it a natural choice as a hub for the Caribbean area. This has

recently underscored the establishment of regional

centres in San Juan by American and Eastern Airlines.

American has invested over \$40 million and Eastern

over \$30 million in creating foci that will provide direct

service to the whole Caribbean, thirteen cities on the

U.S. Mainland and various points in South America.

These services are linked to Europe by Lufthansa,

Iberia and Avianca with direct service by British

Airways to London, expected this year. All of this tells

us that, not only are we doing something right, but that

the development programmes together with the natural

advantages are appreciated by many major corpora-

tions. We just have to spread the story a little wider.

The advent of the airline hubs and supporting

services has also given a tremendous boost to another

of Puerto Rico's major industries, tourism. The Island

will be adding over 2,000 rooms to its hotel capacity in

the next two years and almost all of the existing hotels

are undergoing major remodelling. Hyatt has invested

over \$40 million in one of its properties and Hilton is

building a \$70 million complex in conjunction with

Trafalgar House.

Puerto Rico has much more than merely the

traditional climate associated with the Caribbean.

A bastion of Spanish colonial rule since the fifteen

hundreds, it encompasses the oldest continually occu-

ped fortress in the Western Hemisphere, which is now

the gubernatorial residence, and the forts that kept

Francis Drake at bay for many years. In the interior,

the Island has developed a parador system, based on

that of Spain, which allows visitors to experience the

beauty of the mountains and beaches. Many

ampionship golf courses dot the Island and the deep-

sea fishing has made Puerto Rico the home of the

world's record for blue marlin catches for many years.

Visitors to the Island have a multitude of attractions to enjoy. History, climate, modern facilities and scenic

beauty all contribute to make the tourist welcome and

eager to return.

Thus, Puerto Rico is a truly extraordinary and

unique place to do business in a beautiful, friendly,

secure and stable setting. We are proud of the

confluence of natural climate and resources, economic

incentives, strategic location and stable democracy.

Puerto Rico offers a great deal to the world business

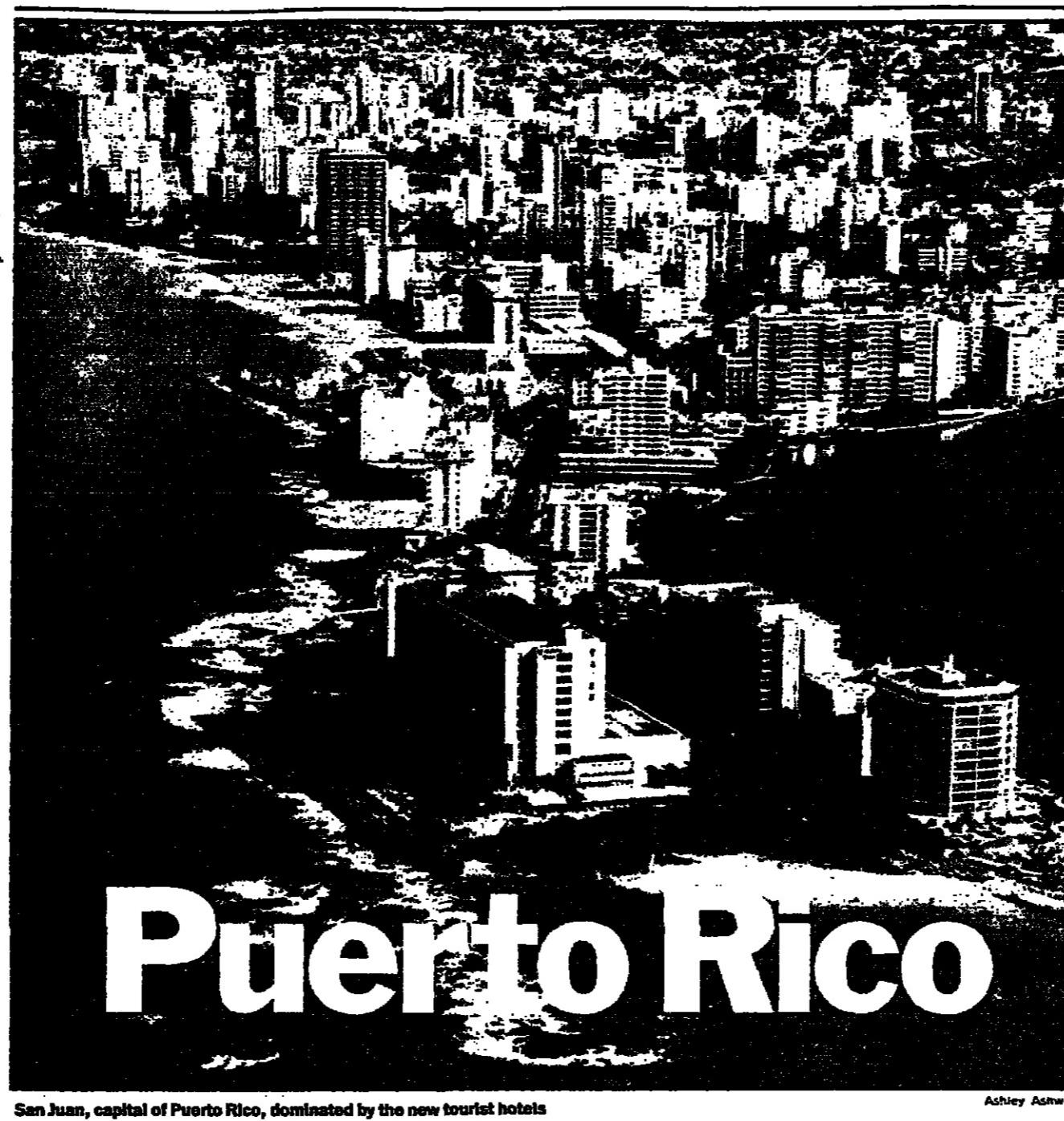
community, unmatched anywhere else in either hemi-

sphere. We invite you to visit first hand to meet with our

administration, our bankers, our business community

and our people to see how we can develop and tailor a

specific package to fit your unique business needs.



# Puerto Rico

San Juan, capital of Puerto Rico, dominated by the new tourist hotels

Friday March 27 1987

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their national identity and Hispanic roots. They refer to themselves as Puerto Ricans, not Americans.

Turn into any radio broadcast or politicians' speech and the word Puerto Rico resounds again and again, as if this nationhood somehow compensates for political emasculation and absence of sovereignty.

Emotionally, therefore, most Puerto Ricans are independent at heart. That the Puerto Rican has been classified with the status quo is borne out by voting figures. There are two main parties: the Popular Democratic Party (PPD), which supports the 51st state in the union.

At the last election in 1984 the PPD won 49 per cent of the vote. Yet if the PNP's 44 per cent is added to the 5 per cent obtained by the Independent Party (PIP), this suggests a majority is in favour of a change in the status quo—though disagreeing fundamentally on the nature of that change.

There is also a small violent fringe, active both on the mainland and in Puerto Rico which has been conducting a sporadic terrorist campaign against what it regards as the US imperialist presence on the island.

The public has been presented with the case for statehood or independence in objective and positive terms. On the contrary, statehood is feared because of the prospect of paying federal taxes and losing privileges; while when the

Continued on Page 8



GOVERNOR OF PUERTO RICO  
RAFAEL HERNANDEZ-COLON

Rafael Hernandez-Colon, Governor, La Fortaleza, San Juan, Puerto Rico.

Telephone 01-246 8096 or 01-246 8086

## The Economy

## Why Section 936 is so important

IN LESS than 40 years, the Puerto Rican economy has gone through a remarkable metamorphosis. Having begun as a low wage producer of traditional products like textiles and garments for the US economy, it has transformed into an attractive manufacturing base for high-tech industries like electronics and pharmaceuticals.

Because of tax breaks, Puerto Rico is still a low cost producer essentially geared to the US market and dependent upon the special privileges of its relationship with the US. But the Government is trying to diversify into new markets, especially the Caribbean, and attract new investment from Europe and the Far East.

It is hoped will also combine with a push towards developing services which together could act as a buffer against potential changes in the high favourable tax legislation conceded the island by the US.

A few crude figures underline the extent of the change. In 1950 per capita income was \$278; it is now past \$4,000 and the island's GDP is worth over \$15bn. During the last 20 years, the island's total volume of trade has risen from \$2.5bn to nearly \$22bn.

The motor for this transformation has been the interplay of four elements—US federal funds; the linkage with the US economy; special tax legislation; and Puerto Rico's own determined effort to generate employment and educate a skilled modern labour force.

Puerto Ricans like to boast their only resource is people, and this is largely true. Measuring only 100 miles and 35 miles wide, Puerto Rico is roughly two-thirds the size of Jamaica but has one-third more people. With 3.2m inhabitants its population is the densest in the region.

A central mountain chain severely restricts the amount of land available for agriculture, while the high population density and environmental factors limit the potential space and nature of industrial development.

During Spanish colonial rule it was a plantation economy producing sugar, coffee and tobacco. With the advent of American rule in 1898, the eco-

nomy was pushed towards a sugar monoculture with chronic unemployment, remaining like this until the end of the Second World War.

The beginnings of industrialisation coincided with moves to establish the more autonomous political relationship with the US plus Washington's realisation that special treatment was required to tackle unemployment, through maintaining private investment.

In 1947, the Industrial Incentive Act was passed providing a ten-year local tax holiday to businesses, which also could benefit from the non-payment of Federal corporate tax. There was an abundance of cheap labour not subject to the same rigour as the mainland of the Fair Labour Standards Act (1938).

The mix of cheap labour and tax breaks plus free entry of goods from Puerto Rico as "made in US" was the launching pad for what became known as "Operation Bootstrap". More than two decades of rapid growth followed averaging 7 per cent real lifting the economy of underdevelopment.

Puerto Rico was grateful for whatever investment that came. The state development agency, Fomento, played an important role as catalyst for this mainland investment, trying where possible to prevent "advantageous" of the tax breaks, and left as quickly as possible.

The evolution was quick. In 1950, 37 new factories were registered, by 1983 the annual tax rate was 143 rising to over 200 by the end of the sixties.

Agricultural employment steadily declined between 1950 and 1970 from 214,000 persons to 63,000, and is now only 5 per cent of the labour force. There was during this period a trebling of industrial employment to over 130,000 nevertheless lack of job opportunity led to large scale exodus of some 700,000 Puerto Ricans to the mainland.

Being locked into the US economy, Puerto Rico was vulnerable both to any downturn of activity there and to changes of corporate strategy. Thus the recessionary effects of the sharp rise in oil prices in the seventies were keenly felt. Not only did growth slow but also a

nascent petroleum refining and petrochemical industry was killed off.

At the same time wage costs were rising and a number of companies had completed their ten-year tax-free period, causing US manufacturers to remove their low wage labour intensive operations elsewhere. But for the transfer of large amounts of federal funds, Puerto Rico would have experienced during this period great hardship.

From the first oil shock in 1973 to the second in 1979-80, US Federal transfers were worth over \$11bn.

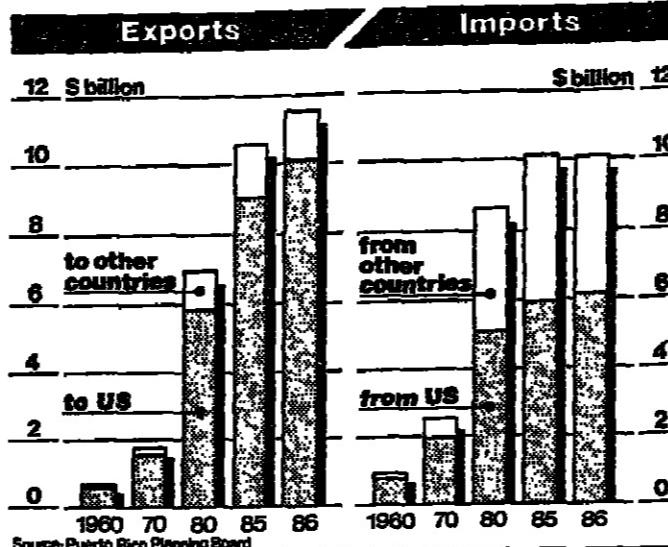
The present day economy is largely the result of the painful lessons learnt in the seventies. It was clear that in a society with aspirations to emulate mainland living standards and that had tasted development, the future could not be based on a low wage economy. Equally, the ten-year local tax holiday period had proved unsatisfactory since US companies were obliged to repatriate their profits once this ended.

The Hernandez Colon administration has further recognised that the Puerto Rican economy is far too dependent upon the US market. This about 90 per cent of the island's \$15bn exports and supplies over 80 per cent of the \$10bn imports.

While accepting the US must continue to be the main market, the authorities want to diversify both towards the Caribbean and Latin America and towards Europe. Instead of relying almost exclusively on US companies for investment it is seeking to attract capital from the Far East (notably Japan) and Europe.

Another initiative has been the move to establish "twin plants" in the Caribbean within the context of the US and Caribbean Basin Initiative. Under this scheme, Puerto Rico will be farming out less sophisticated labour intensive part of manufacture to low-wage Caribbean countries to be then made in USA label. This is in effect is what US companies originally did with Puerto Rico under Operation Bootstrap.

Beyond this disappearance of Section 936 would seriously damage the longer-term investment attractiveness of the island and remove a substantial part of the banking system's credit. Deposits of Section 936 funds in the commercial banks are worth over \$7bn and if removed could raise interest rates to as much as four points above US prime.



Parallel with the maintenance of these special tax privileges has been a determined effort to produce a skilled labour force capable of working in high-tech industries—the essential next step up from the old labour-intensive industries.

Heavy amounts of budget expenditure have been devoted to education over the past decade and now a solid pool of graduate, skilled and semi-skilled labour has been created. Significantly the burgeoning electronics and pharmaceutical industries rely very little on expatriate personnel.

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The administration has also three other elements in its current strategy to generate jobs and stimulate growth:

- Encourage greater participation of Puerto Rican capital in

## How Operation Bootstrap changed an impoverished island into a modern manufacturing centre

## Democratic showcase

MOST OF the people of Puerto Rico live under privatised conditions. Their employment is generally seasonal, and their annual income is very low... many suffer from malnutrition... the people cannot properly feed, clothe or educate the many children they produce.

Such was the state of the commonwealth belonging to the richest nation in the world more than three decades ago, as described by a study published in 1950 by the University of Puerto Rico. Little noticed at the time was the industrialisation efforts begun two years previously.

"Operation Bootstrap" ultimately transformed the impoverished island into a politically stable, modern manufacturing centre with a large middle class and an ambitious programme for further development.

If perhaps the living standards do not match those of its mother country, neither do homeless roam and beg in large numbers in the city streets. A Puerto Rican university student, recently flying home from a visit to the States, pronounced himself amazed at the living conditions in Washington DC's ghettos.

"Even our poorest people have radios, colour televisions, telephones and cars," he said. "And in Puerto Rico, everybody is repatriated to the UK."

On the island, corporate net income is partially exempt from income and property taxes for various time periods and at varying rates, depending on where firms are located. The island has been divided into four industrial zones, based primarily on the degree of industrialisation and employment, as follows:

Zones	Development	Exemption years
1	High	10
2	Intermediate	15
3	Low	20
4	Little	25

About half of the industrial plants are in zone one, the San Juan Metropolitan area. The income-tax rises over the years from 4.5 per cent during the first five years of operation to 22.5 per cent after 25 to 30 years. At 1978, 304 US subsidiaries were operating more than 2,500 plants in Puerto Rico, according to a US Treasury report. Total assets reached \$12bn and retained earnings amounted to \$7.4bn.

The industrialisation replaced sugar production as the economy's foundation, accounting for an estimated 150,000 jobs on the island in 1985. US plants—and some foreign owned—produce a huge array of products, from women's undergarments to canned tuna to electronics and pharmaceuticals.

Foreign corporations, now being actively recruited, enjoy the same liberal tax treatment.

The island's maximum with-

holding (foliage) tax on profits repatriated to parent companies is 10 per cent. That amount may be reduced to 5 per cent or eliminated completely by reinvesting a portion of the profits in Puerto Rican banks, industries or government bonds.

An estimated \$14bn from company profits held on the island are being put to use for further development. About \$11.7bn is held by commercial banks, which invest about 30 per cent of that in the local economy.

About \$2bn is in mortgage certificates, helping to finance the current construction boom.

Some of the funds are being channelled to the Government Development Bank, which has launched a programme to help promote the establishment of twin plants in Puerto Rico and its Caribbean neighbours. From its swelling coffers, the government bank is offering favourable interest rates and other incentives to attract or expand operations in Puerto Rico.

The firms, in turn, invest their own resources in complementary plants in Caribbean countries offering the advantage of low-wage workers.

When tax incentives have been to Puerto Rico's development, they have long been observed by many in Washington with a jealous and disapproving eye. Efforts over the years "to close the loophole" have periodically generated clouds of investment uncertainty.

The tax system came under threat when Congress embarked on tax reform in 1976. The outcome, however, was an even more generous treatment—that which is essentially in place today. A period or relative peace on the tax front followed, and Puerto Rican manufacturing employment climbed to an all-time high of 159,000 in 1979.

Still, threats in Section 936 reappeared again in 1982 and last year with the most recent efforts at tax reform, but the provision survived with some modifications. For whenever the US Congress deems to notice its Caribbean territory, it comes face to face with some hard facts.

The millions it must pay each year for welfare, Education, Highway programmes and so forth would simply multiply if the main impetus to job creation is lost to an economy already burdened with a 17 per cent unemployment rate and rising crime.

Even worse, immigration to the mainland would rise at a time when Mexican and Central American refugees are already pouring across the borders. As long as the territory is the US' "showcase for democracy" in the Caribbean, and the need for Section 936 is apparent, it will have a strong claim to fight off raids on Section 936.

Nancy Dunn

## Twin plants

## Caribbean links

"SOME Puerto Ricans consider themselves as part of the Caribbean, but we are so close, yet so far away," says Mr Antonio Colomar, head of the island's economic development administration. "Puerto Rico has never before looked seriously at the Caribbean."

The island's history and its current political status never encouraged it to deal with its neighbours. Political, economic and cultural links have been concentrated on Europe and then the US. There have, however, been attempts to change this.

When Luis Munoz Marin was Governor of Puerto Rico, he made frequent contact with several Caribbean and Central American political leaders.

Although protection costs in Puerto Rico are below those on the US mainland, the island was fast losing its competitive edge to other countries, such as those in the Far East. Several companies located in Puerto Rico, and the island's administration, concluded that one way to maintain an advantage was through twin-planting.

In Puerto Rico total labour costs run to \$8 per hour. This is about a half of what it is domestic. "We are pleased with the results," says Mr Robert Burns, director of Caribbean basin operations for Westinghouse. Three years ago, he said, the company renegotiated its exemptions and consolidated many of its subsidiaries.

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High-tech industries such as electronics and pharmaceuticals are prominent in the manufacturing base of Puerto Rico. Above: capsule filling at the SmithKline facility in Carolina and (right) calibrating in Daystrom-Weston's plant in Ponce

## Banks look for expansion in the Caribbean

## Strong presence by foreign banks

THE PUERTO RICAN banking system is by far the largest in the Caribbean that is not dealing with offshore business. It has traditionally serviced the needs of the Puerto Rican economy alone, but recently has begun to look towards developing wider links with the Caribbean in the light of Puerto Rican moves to create "twin plant" industrial units in the region.

Although some local bankers like to talk of Puerto Rico becoming more of a regional financial services centre, competition is strong. In the short term at least, inroads into the central role of Miami or that of Caribbean off-shore financial centres seems unlikely.

There are currently 18 commercial banks in a system with assets totalling \$19bn. Of this over 60 per cent is accounted for by foreign banks or local branch operations of foreign banks. The foreign banks dominate by Chase and Citibank, the former having been present since the thirties, Royal Bank of Canada and Bank of Nova Scotia also account for a significant Canadian presence.

With the exception of three Spanish banks (Central, Santander and Vizcaya) no European banks have Puerto Rican operations. The nature of the foreign bank presence has been determined by the strong US orientation of the Puerto Rican economy and by the fact that Spanish banks came to the island in the Seventies, primarily as a means of acquiring access to dollar deposits and the US mar-

ket when there was no reciprocity for Spanish banks in the US. Of the Puerto Rican banks the two largest are Banco de Ponce and Popular. Popular traces its origins back to 1882 and is still controlled by the Carrión family which holds 20 per cent of the stock.

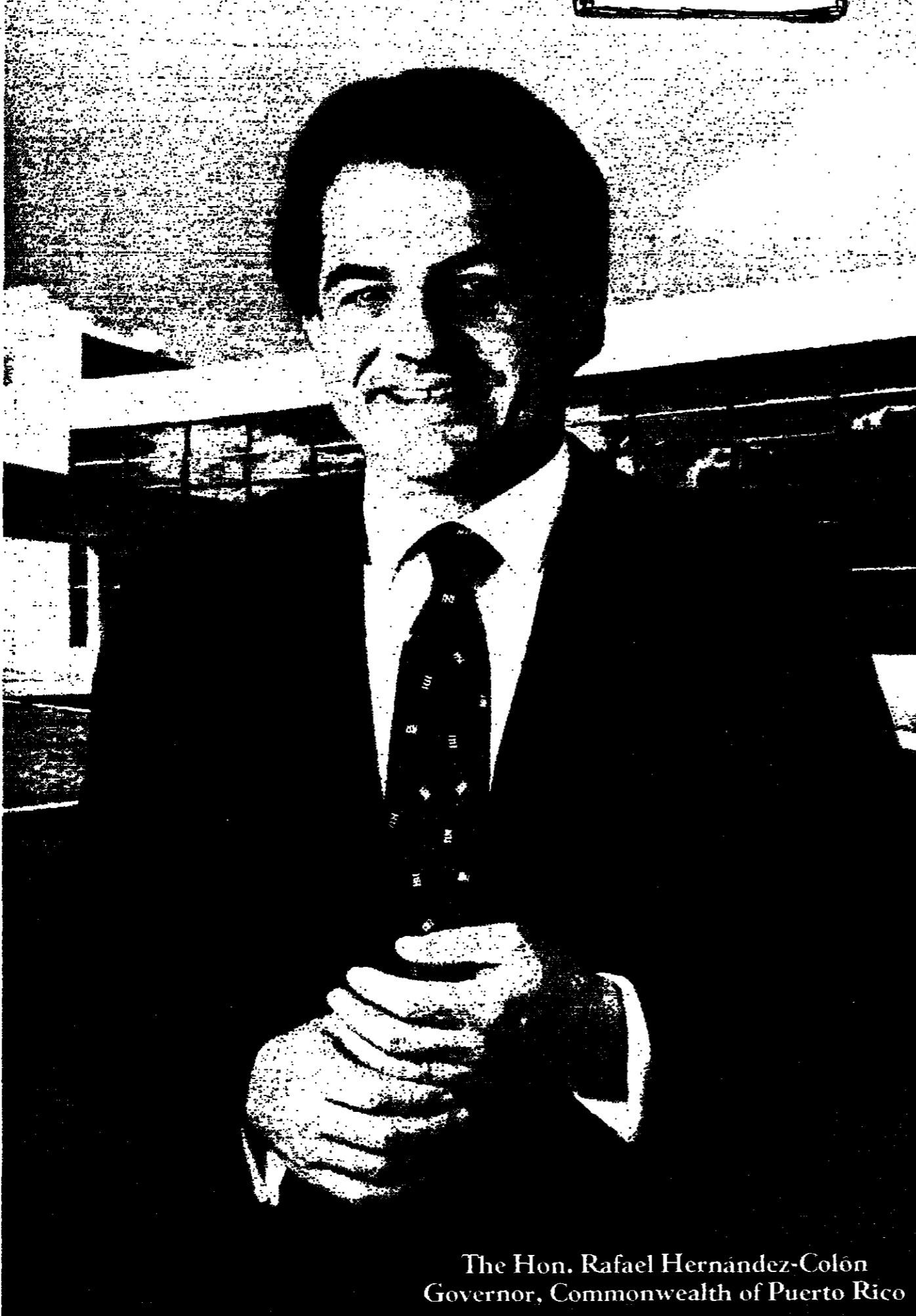
In addition to the Government Development Bank, which plays an important role in the financial system with assets of over \$4.6bn the GDB serves as fiscal agents investment bank and direct lender to the Government, municipalities and public corporations.

The GDB is an essential tool of the island's development, acting as an intermediary between the external capital markets and the domestic markets. The GDB is active both in refinancing existing state debts that total \$8.9bn and in issuing bonds to cover budget and local government needs. In a new capacity, the GDB can also provide finance for twin plant investments outside the islands within the Caribbean.

Completing the financial system are a number of savings and loans associations with assets of \$5.6bn. Also present are some of the leading US brokerages, handling some \$2bn worth of funds. The basic expansion of banking business occurred in the late seventies once the revised tax code (Section 936 of the Internal Revenue Code) came into force. "Until Section 936 came into force," says Mr Hector Ledesma, Vice President of Popular, "credit was very tight and this meant

that interest rates here were 3 to 4 points above the US prime rate. Now interest rates are only half or one point above prime."

هذا من الأصل



The Hon. Rafael Hernández-Colón  
Governor, Commonwealth of Puerto Rico

# "The climate is right."

The administration of Governor Hernández-Colón is charging up American business with its entrepreneurial economics. A graduate of Johns Hopkins before his 20th birthday, President of the Commonwealth Senate and of his own Popular Democratic Party by the age of 32, Hernández-Colón has launched a no-nonsense, streamlined program that is further strengthening Puerto Rico's stable American democracy and one of the highest standards of living in Latin America.

"Our new programs have a simple objective: to make it faster, easier, and more attractive for American, international, and local companies to expand production facilities in Puerto Rico.

"With President Reagan's Caribbean Basin Initiative stirring capital investment in our region, the spotlight is on Puerto Rico and our high-technology work force. Complementary projects are already paying off for our region. During the past eleven months we have generated new investments in twin plants of almost \$25 million."

"Put simply, the people of Puerto Rico are skilled to do the job, and to manage it. In fact, 94% of the top positions in the 874 American and international plants on the island are held by native Puerto Ricans, responsible for over \$9 billion in facility investments.

"So, consider all the facts—our generous tax exemptions, our readily available industrial facilities and low rentals, and our beautiful Caribbean environment. Then come talk with our people to find out why the leading companies in the world are thriving in Puerto Rico."

A manufacturing labor force comparable in motivation and productivity to the best of the mainland U.S.

The workers of Puerto Rico are young and very able—more than half have completed 12 or more years of education. Many have been trained, at government cost, to specialize in the most diverse industrial assignments—from apparel to high technology. This potential is being tapped right now, very profitably, by the best-known names in industry, including over 100 of the FORTUNE 500.

A pro-business climate where average profits are consistently higher.

Investments on the Island, secure in American dollars, are protected by the constitutions of both the United States and Puerto Rico. For manufacturing and service companies our laws provide 90% exemption on profits for a period of 10 to 25 years depending on the zone in which you choose to locate.

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# Puerto Rico

## Politics/Separatism

## An ambiguous status

THE WORD "status" has a special meaning in Puerto Rico. It is the central word in the political vocabulary and refers to the island's unique constitutional relationship with the US. Scarcely a day goes by without mention of status in the press. Yet curiously, while status dominates political debate and is the issue on which the parties define themselves very little has changed in recent years.

The basic constitutional arrangement was introduced in July 1950 by the US Congress Public Law 600. This authorised the Puerto Rican people to organise a government with constitution of their own, effective once approved by referendum and endorsed by Congress. A constitution was eventually approved in 1952 in a referendum (775,000 in favour and 58,000 against).

The document referred in Spanish to Puerto Rico as an "Estado Libre Asociado" which no one has been able to define adequately in English although the word "Commonwealth" was used.

This Commonwealth is not a state in the usual sense nor is it properly a US territory or possession. The ambiguity was deliberate. Luis Munoz Marin, the man who became the first Governor and the effective godfather of modern Puerto Rico. The status achieved was a vague halfway house within which Puerto Rico could manoeuvre either towards statehood with the Union or independence.

It is this ambiguity which fosters political divisions within the island and is the basis of party platforms. The current party in power is the Popular Democratic Party (PPD), founded by Mr Munoz Marin, whose political heir, the Governor Mr Rafael Hernandez-Colon, claims to be.

The PPD defends the existing Commonwealth status as by far the best deal Puerto Rico could hope to get. It provides a degree of autonomy with all the benefits of being linked to the US, including Federal funds. The Governor himself believes the arrangement offers sufficient flexibility to evolve, yet guarantees political stability and economic growth.

Since 1968, the PPD has alternated in power with the other main party, the New Progressive Party (PNP). The PNP advocates statehood with Puerto Rico the 51st state in the Union, but when in office has done

remarkably little to work towards this end, conscious that the issue could go against it (what Puerto Rican wants to pay federal taxes?).

Instead the party has preferred to concentrate more on purely local issues to sustain itself in power. Indeed in the last general election of 1984 the PNP and the incumbent Governor Mr Carlos Robert Barcelo were voted out as much for their handling of a murky incident back in 1978 when undercover agents shot two pro-independence youths.

Election results have traditionally been very close between the two parties. For instance in the vote for the governorship in 1984 Mr Hernandez-Colon obtained 47.75 per cent of the vote having lost in 1980 with 47 per cent; while Romero Barcelo won in 1980 with 47.2 per cent of the vote, and lost two years ago with 44.6 per cent of the vote.

This closeness is reflected both in the voting for senatorial seats and in municipal elections throughout the island. Thus if a vote on status were to follow party lines there would be no clear majority and certainly not an absolute majority.

The Puerto Rican Independence Party (PIP) is the principal supporter of the independence option. Its leader, Mr Ruben Berrios Martinez, a Yale and Oxford educated lawyer, holds the party's one senatorial seat. The party only mustered 5 per cent of the vote.

Mr Berrios claims with justification that the emotional commitment to independence is widespread in Puerto Rico but that people are afraid to press for it, particularly largely out of fear of leaving the umbilical cord of the US being cut loose to drift in the unpredictable water of the Caribbean.

The PIP does not advocate an immediate severing of the US link rather a long transition during which the US would be morally obliged to support Puerto Rico for the use it has obtained from the island over the years.

As a party of the left the PIP proposals are frequently smeared by reference to the fate of Cuba. It also suffers from the image of violent nationalism associated with extremist groups. Nationalist feeling has been very strong at times.

In 1980 a nationalist movement led by Mr Pedro Albizu Campos mounted an abortive uprising that left 32 dead. The

Robert Graham

nationalists in the same year also carried out an unsuccessful attempt on the life of President Truman. This led to a heavy crackdown on the nationalist movement and its argument that the US kept the island in an abject colonial relationship was discredited.

The upshot of the reprisals against the nationalist movement was the fostering of the seeds of a small but determined guerrilla movement dedicated to acts of sabotage and terror, the Macerato. The latter claimed the responsibility for the spectacular blowing up of nine National Guard aircraft on the island in 1981, and since then the Macerato have carried out sporadic acts of violence, mainly directed at the US military presence on the island.

On the mainland, another group, the Armed Forces of Puerto Rican National Liberation (FALN), have been active since the early Seventies, and have been identified with planning more than 100 bombs and five killings (the most active terrorist group in the US).

The other aspect to the status issue is the attitude of the Washington establishment. Until the mid-thirties Puerto Rico was run as part of the War Department and in particular by the US Navy, whose facility at Roosevelt Roads was of enormous strategic importance for controlling the Caribbean and access to the Panama Canal.

During World War Two, it was large enough to permit a fall-back plan to harbour the British fleet.

Although the strategic importance of Roosevelt Roads has lessened, the American military are anxious to retain the facility. More generally, the US Administration is anxious to ensure that Puerto Rico remains a stable and prosperous ally. This argument is partly because Congress has never been forced to define its position on status. However, if the issue of status was seriously raised they would only accept a change if there was a very substantial majority in favour, perhaps over 90 per cent.

Congress seems quite happy with the present arrangement whereby Puerto Rico has a resident commissioner with a seat in the House of Representatives but no vote on final passages of law.

Robert Graham



Profile: Rafael Hernandez-Colon

## Democrat at heart

"WHEN I leave politics I developing relations with its Caribbean neighbours and hope I will be able to say that I have taken Puerto Rico and Puerto Ricans to a higher level—not only in economic Europe and Japan."

The governor is a new breed of Puerto Rican politician," says Mr Francisco de Jesus Schuck, legal adviser to Mr Hernandez-Colon. "He is not a prisoner of the past."

His political and economic views are based on the pragmatic, not conditioned by pre-conceived ideological positions. His mainland political affiliation is with the Democrats. Feeling that the Contadora process in Central America should be pursued, he thinks the US should reappraise its policy in the region—Contadora is an effort by Central American countries to bring about diplomatic settlement of the civil war in Nicaragua.

The most important political influence on my life has been Munoz Marin," says Mr Hernandez-Colon. "I am the son of Munoz Marin, a former governor, who saw Puerto Rico taking a leading role in Central American and economic isolation."

A three-year stint as Senate President preceded his election as Governor in 1972 as the candidate of the Popular Democratic Party which advocates continuation of the island's commonwealth status.

"My most significant achievement since taking office has been to bring unemployment down from 23 per cent to 17 per cent," the Governor says. "Our administration has also been successful in stimulating a resurgence in the Puerto Rican economy and getting a rate of growth above +4 per cent per year."

Mr Hernandez-Colon also sees his administration's successful defence in Washington of tax regulations which have lured companies to the island, and the development of production sharing arrangements with neighbouring countries as achievements in the first half of his term.

He says crime in the island is his most serious challenge over the next two years. "I would like to not only prevent the incidence of crime from rising but I would also like to reduce the crime rate."

Canute James

**Top left:** Mr Rafael Hernandez-Colon, Governor of the Commonwealth of Puerto Rico; **left:** students at a \$20m electronics' industry training centre. The Government invests nearly one third of annual operating budgets of education.



## Labour relations/wages

## Union strength is sapped

A BLAST, like a hand grenade, gave the first warning of disaster last New Year's Eve at Puerto Rico's Dupont Plaza Hotel. Soon firefighters were battling a blaze which took 26 lives and left 100 injured.

The flames also exposed the myth that all is quiescent in labour relations among the workers of Puerto Rico. Two weeks after the fire, two members of local 901 of the international brotherhood of Teamsters were arrested and charged with 96 counts of murder and arson.

The two, said Mr Jose Cadiz, the local Teamsters secretary-treasurer, had been smoking marijuanna and had decided to start a small fire in the empty hotel ballroom. They had grievances to express with the hotel management, which that same day had rejected a proposed settlement and had insisted on subcontracting out some work to non-union labour.

"Relations are usually very good," says a longtime observer of the Puerto Rican labour unions. "But when pushed, they can flare from an armed truce to out and out war."

Mr Cadiz rejects any wrongdoing and says the Teamsters will not help the men with their legal defence because they have



Women are now carrying out exacting quality control skills in products as diversified as tying die heads, high density recording units and navigation sensors to US government specifications

admitted to a grievous wrong. The union tries to avoid trouble, he says, because strikes are expensive. In fact, the Teamsters has had only one strike in the last six years. A former security guard and laundry worker at the Dupont Plaza himself, Mr Cadiz says he urges responsible work habits on his members, while getting them job security, pensions and more than the minimum wage they would otherwise be paid.

"I make sure they are not worked like slaves," he says. As it happens, Puerto Rican labour is not likely to be over-worked. The Government has played a protective role with its workers, only partly to discourage the need for unions. Strict laws define the work week at 40 hours and require time and a half for overtime. Employees receive more vacation time and sick leave than do comparable workers on the US mainland.

Employees may not be dismissed without just cause—maternity leave is guaranteed by law as are Christmas bonuses of 2 per cent of wages up to a maximum of \$10,000. While Puerto Rican wages are lower than those paid in the US, workers earn much more than in the Third World. Electronics workers, for example, in 1985, averaged \$3.20 per hour, compared with their opposites in the US who made \$8.50 an hour. At the same time, electronics workers in Taiwan made \$1.21 an hour—in Korea, \$1.03 an hour—in India, \$0.45 an hour.

Between the Governor's paternalistic stance towards its workers and the traditionally high unemployment rate, the island's union movement is at low ebb. Only 11 per cent of the workers are unionised, compared with 18 per cent on the US mainland and 24 per cent in Puerto Rico in the early 1970's. According to the most recent statistics from the Department of Labour and Human Resources, the number of private sector strikes declined from 54 in fiscal 1975 to 10 in fiscal 1986. The number of workers involved in private sector strikes declined from 13,600 in fiscal 1975 to little more than 1,000 in fiscal 1986. Union strength has also been sapped by the departure of many manufacturing businesses in search of cheaper manpower and the financial woes of the once-thriving petrochemical sector.

Mr Cadiz has been busily trying to organise among the new businesses. Since early last year, he has added 10 new shops, including a Ford dealer, a credit company and a car rental agency. But membership is barely holding steady at 5,000-6,000.

The Puerto Rican workforce numbers almost one million. At least 17 per cent are unemployed and thousands more are "discouraged workers" who have given up looking for jobs.

In 1984-85, one out of every 3.5 workers were underemployed, working fewer than 35 hours a week.

The AFL-CIO has close to 60,000 members, including 10,000 teachers. More would join up, says Mr Paul Sanchez, assistant director of region 7, for management delaying tactics, permitted by the US National Labour Relations Board (NLRB), which is dominated by anti-union Reagan Administration appointees.

Mr Sanchez sees little progress for unionisation in Puerto Rico unless there is a change in the White House and the NLRB. In the meantime, he is working

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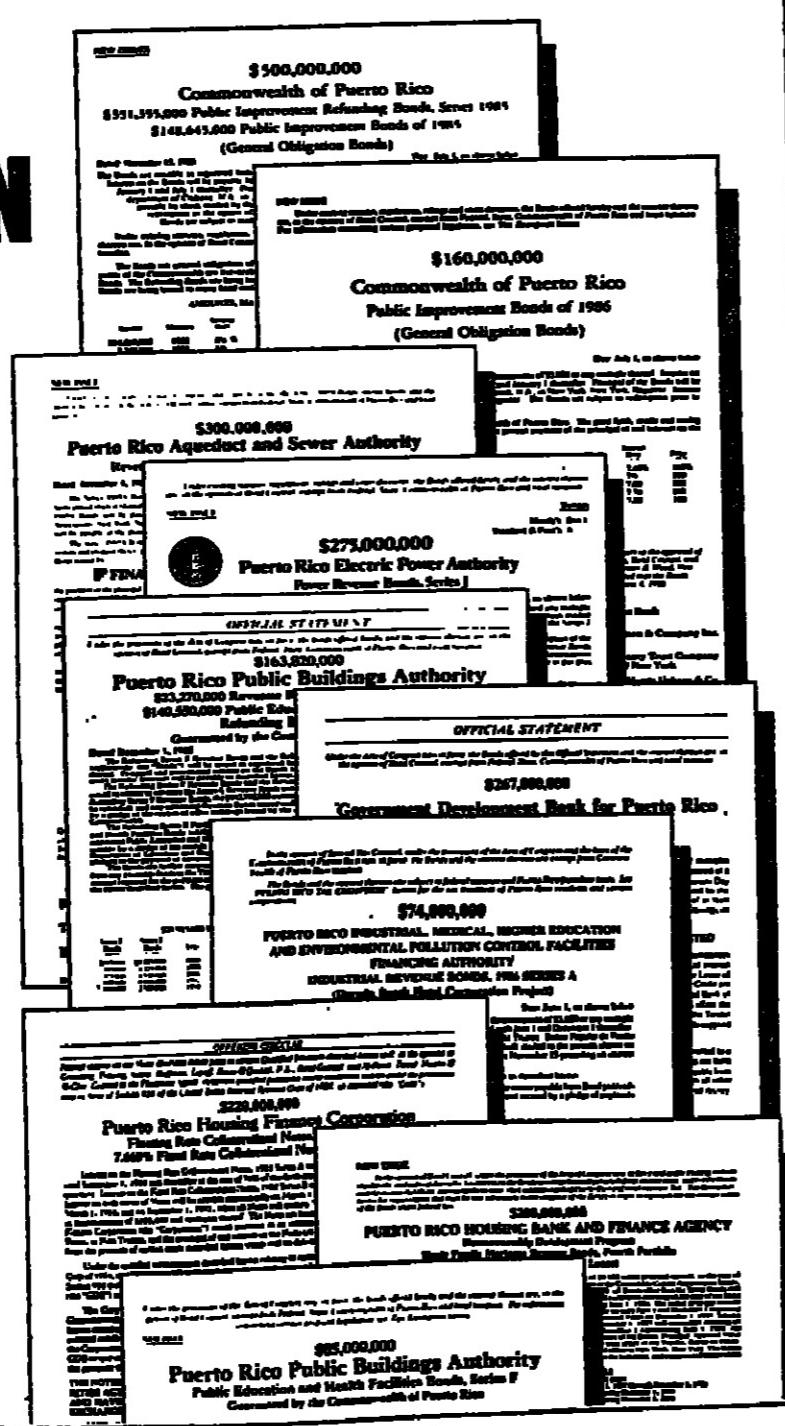
GDB also plays an important role in private sector financing. During fiscal 1986, GDB approved direct private sector loans of approximately \$100 million, a new record, and through its industrial development bond issuing affiliate, AFICA, arranged approximately \$406.9 million in additional private sector financing.

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## Where the jobs are

	Official Statement '000s, monthly average
Fiscal year to August 1986	
This year	515
Last year	751
TOTAL	
Agriculture and Fishing	35 35
Construction	40 36
Finance, Insurance and Real Estate	28 25
Manufacturing	145 133
Public Administration	197 176
Services	100 152
Trade	184 149
Retail	146 132
Wholesale	18 17
Transportation, Communications and Public Utilities	47 44
Mining and Other	2 1
Source: Department of Labour and Human Resources, Household Survey.	

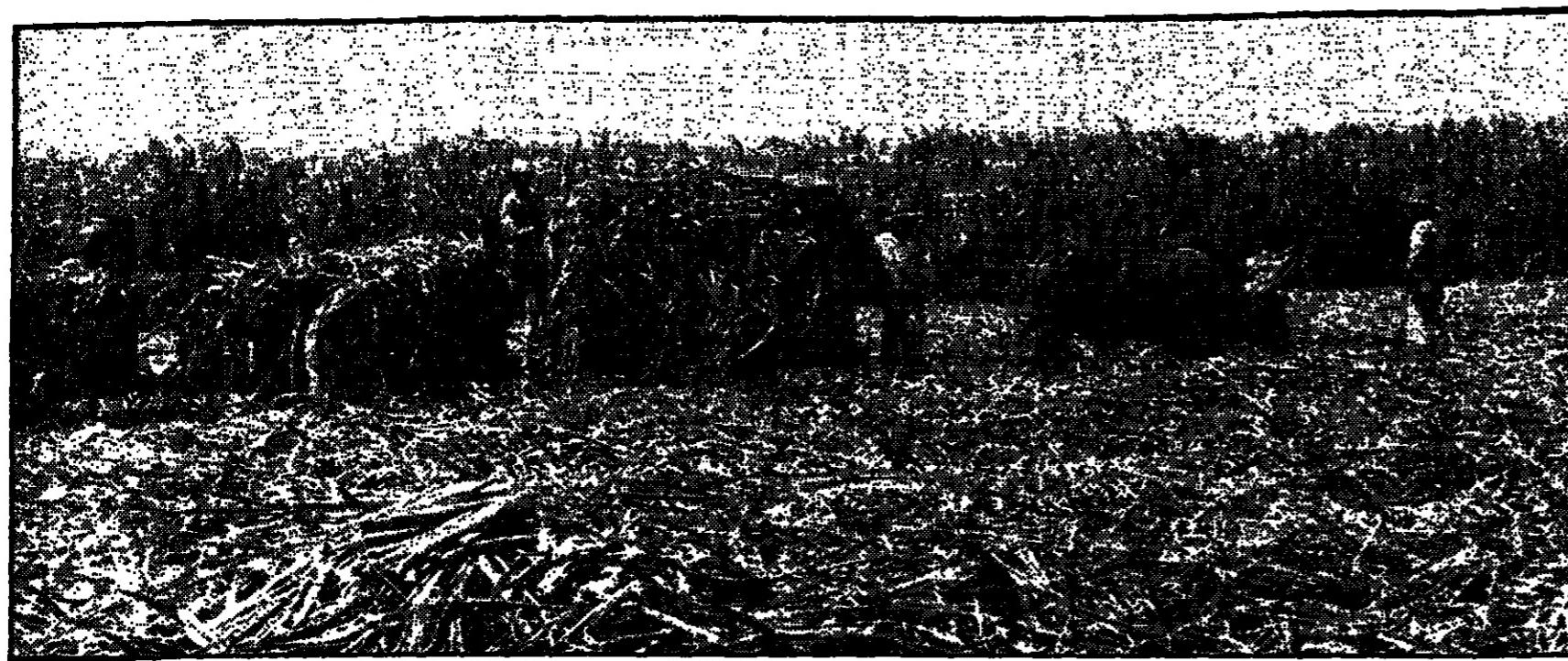
جامعة الامارات

Nancy Dunn



## PUERTO RICO 6

The Government is seeking to raise farm output and cut imports



Sugar, once 55 per cent of agricultural production, fell to 4.9 per cent in 1985/86. Oxen carts (above) are being loaded in sugar cane fields

## Changing climate suits the farmers

**THE LOCAL** Jaboros the Puerto Ricans countrymen known for their shrewdness, say with some awe that the newly arrived Vietnamese woman works harder than any man—seven days a week and from 6 am to 6 pm. A widow, with children to support, she cultivates oriental vegetables on 40 acres, where labourers once toiled among the sugar cane.

On a nearby plot at the 3,000-acre government vegetable project on the island's south coast, Filipino farmers are also growing produce to supply the dozens of oriental restaurants which have sprouted across the island.

Both farms are part of a government programme, unique in these days of worldwide surpluses, to boost local production and employment and reduce the cost of expensive food imports. The Government in fiscal 1985/86 spent \$44.5m to provide subsidies and incentives in support for the island's 22,000 farmers who work in the \$800m agriculture sector.

The giant sugar companies which once ran Puerto Rico's economy have disappeared now along with high prices. Sugar, which comprised 55 per cent of agriculture production in 1950/51 dropped to 4.9 per cent in 1984/85. Returns are so low that the island's famous rum industry is forced to import most of its molasses, a sugar by-product, from countries which need not pay its workers the \$3.35 per hour minimum wage.

In 1948 the Government began breaking up the domination of the sugar companies by enforcing an old law limiting farm sizes to 500 acres. The land authority took over sugar operations, paying workers generous bonuses so that the back-breaking toil could produce a living income.

Sugar's fortunes faded and in 1976, the Government began leasing and selling land, providing low cost financing and offering other incentives to establish an economically viable local agriculture sector. The rents are low and producers who prove themselves are helped to buy the land in exchange for a promise not to sell it for five years or to divide it among their sons in small uneconomic parcels.

Mr Gabriel Matos Bauza, an assistant to the Agriculture Secretary, who proudly serves visitors a delicious locally produced pineapple juice, said the department is trying to change the Puerto Rican concept of farming as a subsistence enter-

prise. Since the early 1970s, it has established 152 agriculture projects, like the vegetable scheme on the south coast, which in turn have been divided into almost 3,000 farms.

The new farmers are offered broad support. They may lease or rent government owned machinery, warehouses, packing plants and get low cost loans, insurance, and technical and marketing assistance.

Puerto Rico now imports 70 per cent of its food. In the next few years, said Mr Matos, the agriculture department hopes to boost poultry production from 43 per cent to 70 per cent of consumption and increase local supplies of eggs, red meat, some products, tropical fruit, coffee and ornamental plants.

Among those attracted by the Government's production push was the Naples tomato growers, part of a large association of Florida producers, who have contracts with several US chain stores and fast food operations to provide vegetables all the year round.

The Naples company came to look over the island last December, spurred by the recent Florida freeze and the need to find a consistent reliable tomato supply. The company liked what it saw and moved swiftly. By

March, it had 115 workers employed packing 110,000 boxes of tomatoes a week from 250 acres leased by the company as well as 500 acres planted by the land authority and now defunct Israeli concern.

Mr Timothy Nance, a production specialist sent in from Florida to oversee the operations, said the company will ultimately provide employment for 500 workers—300 in the harvest and 200 in the packing plant—under the supervision of Puerto Rican managers. It is also experimenting with different types of tomatoes in hopes of finding something which will grow in the summer season, when the land usually lies dormant.

Despite the strong governmental effort, boosting food production in Puerto Rico is a slow and difficult process. Of the island's 3,500 square miles, only a little more than half of the land is suitable for cultivation. Mountains, encircled by a coastal plain, dominate the centre of the island. Not only are they steep and infertile, but combined with the trade winds they cause wide variations in the weather which produces a tropical rain forest in one part of the island and dry lands in the south, where drip irrigation methods are increasingly employed.

Mr Hiram Cardona, the administrator of the vegetable project, said marketing has always been a problem for fresh produce. In New York, for example, 16 families, he said, control vegetable exports. That is why the coming of the Naples company is so important.

"In the past," said Mr Nance, "the growers were forced to send their tomatoes to the mainland on consignment, which basically means they received whatever someone wanted to give them."

The Naples company will pack the islanders' surplus tomatoes, export and market them for a flat fee taken from the profits, Mr Nance said.

The climate for agriculture is changing here, and we are going to be part of it," he said. "Vegetable farming is very expensive and intense. We try to produce the crop as efficiently and economically as possible, using a minimum of pesticides and a minimum of artificial fertilisers. We are going to take advantage of everything we have learned in the States to produce the best crop we can."

Nancy Dunnane

AMONG ITS many natural advantages, Puerto Rico has, as the head of its industrialisation effort, the perfect salesman. Polished and articulate, without a pause in his pitch, Mr Antonio Colorado speaks and gestures persuasively. Assuring his listeners: "Our purpose is to get things done."

Swiftly, he outlines his efforts to expand Puerto Rican business beyond the stagnating American market. The Caribbean countries, he says, are the island's natural partners, their low-cost labour can match the territory's generous tax advantages, skilled workforce, developed infrastructure and US market.

Proudly, he relates a childhood experience, remembering a visit with his father to the revered former Governor, Luis Munoz Marin, and listening to the men talk as he struggled in the warmth of the great leader's own coat.

Like the best of salesmen, Mr Colorado believes fervently in his product. He shares with most Puerto Ricans an abiding love for and pride in their beautiful island. (Returned, flying in, crane their necks for their first view of the land and applaud when the aircraft touches ground.)

Since coming to head Femento, the organisation in charge of the Commonwealth's industrial and economic development, less than two years ago, he said, control vegetable exports. That is why the coming of the Naples company is so important.

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The EDA department provides technical and engineering assistance and management and financial assessments. Other EDA departments give marketing assistance, spur the development of local arts and crafts, promote service industries, offer legal services and provide economic research and statistics.

Pride is a public corporation which owns and rents real estate to industry at low prices.

With the rents and other funds it provides financing and cash incentives to be used for viability studies, training programmes and start-up costs. It operates a foreign trade zone in Mayaguez, where raw materials can be imported free from custom duties.

The vast array of services, says Mr Colorado, allows him the flexibility to do "whatever is needed" to attract business.

Profile: Antonio Colorado

## Industry's supremo



Antonio Colorado: a good year ahead

With the island's US tax preferences seemingly safeguarded from congressional encroachment for now, the prospects are numerous.

From a small desk top computer, Mr Colorado reels off the value of recent deals and concludes that there are more than \$500m in pending investments.

Recently, his company search took him to Japan, where, he says, "They are restructuring their thinking about how to sell to the US." In fact, apparel producers all over the Pacific rim are watching US protectionist sentiment with consternation and eyeing Puerto Rican access to the mainland with interest.

"This is going to be a very good year," says Mr Colorado with satisfaction.

Nancy Dunnane



The Bacardi bottling plant in San Juan, capital of Puerto Rico

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## Rum exports Threat to excise rebates

IN 1508, when Ponce de Leon arrived in Puerto Rico as the island's Governor, he immediately expanded sugar cane farms, particularly in the Taro region, south of San Juan, the capital. It was there that the Spaniards produced molasses, and discovered that when fermented, it produced a liquor they called "hrebeja."

It was from this that the distillation of rum began in Puerto Rico, according to historians who have studied the development of the island's rum industry—an industry which is now the largest supplier to the US market and which is contributing significantly to the island's economy.

Eight per cent of the 25 million gallons of rum consumed each year in the US is produced in Puerto Rico, with the major producer, Bacardi, leading all other producers of distilled spirits for the US market.

The decline in the island sugar production has left the rum industry dependent on imports of molasses to maintain production. But Puerto Rican officials are reluctant to speak about this.

"It may be that the molasses is imported from the Dominican Republic," says Mr Tomas Nieves of Rums of Puerto Rico. "This could be so." The Puerto Rican rum industry needs about

this to 22.2 million gallons in 1985. In the nine-month period ended June, 1986, exports fell 14.4 per cent below the corresponding period of the previous year, to reach 16.6 million gallons.

The industry attributed the fall to an overall decline in the consumption of liquor in the US last year, said by the industry to be the result of growing concern about alcoholism and campaigns against drunken driving, and a \$2 per gallon increase on the existing \$10.50 per gallon federal excise duty on distilled spirits.

They report that rum consumption has been falling at about three per cent per year—a decline which is reflected in the excise rebates from the Federal Government to the island's administration.

The rebates for the 1986 fiscal year totalled \$210.3m—the lowest since 1980—from \$225.4m in 1985 and \$259.5m in 1984.

There is concern in the island at the prospect of another increase in federal excise taxes on spirits in Washington's 1988 budget, as part of the budget-cutting programme to meet targets of the Gramm-Rudman-Hollings law.

"This would have the effect of further reducing consumption, and consequently reducing the excise rebates to Puerto Rico."

explained the island's economic development administration. "The increase, if it is imposed, will not be passed on to the US, but will be held by the federal government."

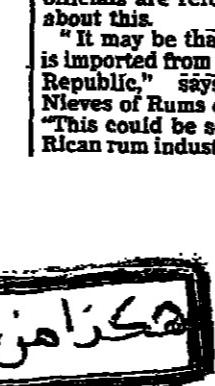
"We have already started to campaign against this, and we are comforted by President Reagan's public stand against any tax increases."

The Puerto Rican rum industry also looks repeatedly over its shoulder at likely increasing in production and share of the US market by its Caribbean neighbours. Under the Caribbean Basin Initiative, a special US trade incentive for the region, Caribbean producers were relieved of a \$1.82 per gallon duty on rum entering the US.

Fears expressed by the Puerto Rican and US Virgin Islands' industries that this would have led to a loss of their stranglehold on the US market have not materialised, as the other producers in the region do not have the capacity to make a meaningful impact.

Mr Rafael Hernandez Colon, Puerto Rico's governor, says he is not unduly worried by the threat to the rum excise rebate. He says the present level of rebates is "not safe" but that the issue is "not a major matter."

Canute James





## Chi Chi Rodriguez: "There are 14 challenging reasons why Puerto Rico is called *Scotland-in-the-Sun*."

Puerto Rico has more golf courses than any other island in the Caribbean—14 in all.

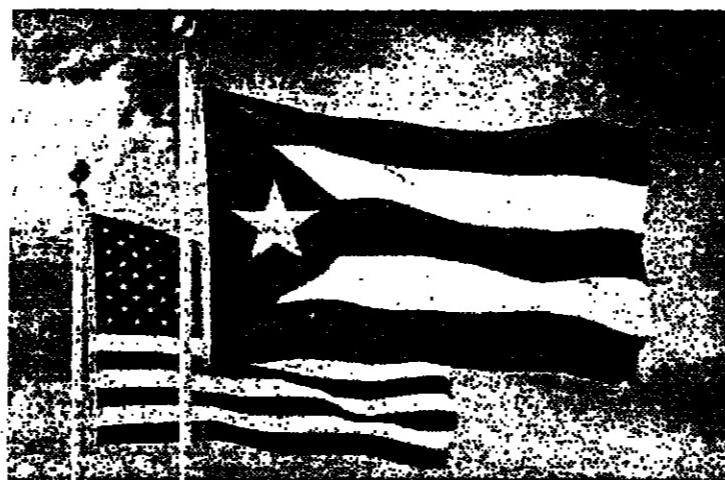
Half of these courses rank as championship courses. And four of them are Robert Trent Jones classics.

But one of the unexpected joys of a golf vacation in Puerto Rico is leaving the links for a few days and exploring this beautiful 100-mile-long island.

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You'll also discover a wonderful spirit about the people you'll meet that sets Puerto Rico apart. A spirit that has made this island a model for peace and progress in the Caribbean.

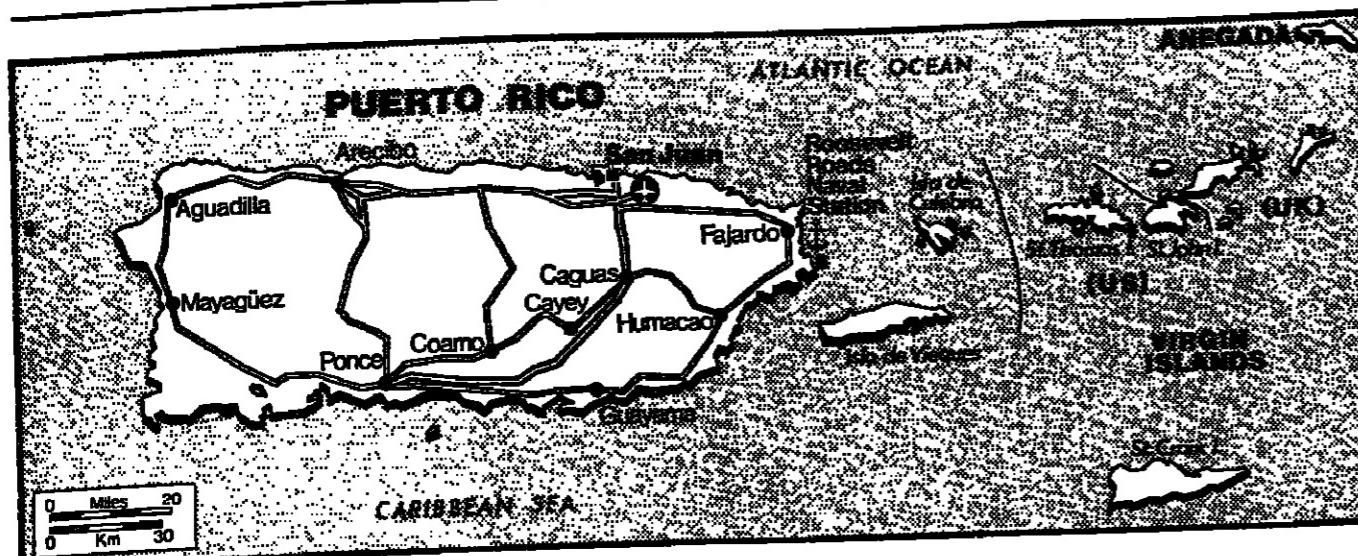
For more information, write: Puerto Rico Tourism, Paseo De La Castellana 144, Madrid 2816 SPAIN.



## PUERTO RICO/The Shining Star of the Caribbean

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### Tourism

## Cruising into better times

WHEN A FIRE swept through one of San Juan's largest hotels last New Year's Eve, leaving 96 people dead, hoteliers and the administrators of Puerto Rico's tourism industry feared the fragile sector would be adversely affected by the incident.

"We went to the market place to show everyone that the fire was an isolated incident and that our hotels were safe," said Mr Carlos Diago, deputy director of the government-owned Tourism Company. "We managed to convince everyone that the island was still a safe place for a holiday."

Hoteliers and government officials now say that they have managed to contain the impact of the fire on the industry, and are consequently expecting continued growth for the sector this

year. According to the Tourism Company, Puerto Rico was host last year to 1.7m stop-over tourists—12 per cent more than in 1985.

Like its neighbours in the Caribbean, Puerto Rico has benefited from the reluctance of Americans to travel to Europe, as a result of fears over the spread of political terrorism. But the growth of the island's tourism, which started in 1984 after a five-year slump, has been assisted by an advantage Puerto Rico has over its neighbours which are competing for a greater share of the US market.

Because of the island's special relation with the US, visitors from the mainland are spared immigration and customs procedures, and do not

have to convert their currency. The island's Government has recently given more attention to tourism after the sector was somewhat overshadowed by concentration on manufacturing industries. After gaining in the 1960s from the US economic embargo on Cuba, the Puerto Rican industry slipped between 1979 and 1984, with its share of the Caribbean market falling from 31 per cent to 21 per cent, and room capacity declining.

In an effort to revive the sector, the Government offered help to the industry by granting tax exemptions, reducing electricity rates, giving financial assistance through bond issues and changing regulations governing casino gambling.

Hotels were granted 90 per cent rebate on income and property taxes, and exemption from municipal taxes.

Financial gains from an 11 per cent cut in electricity rates, and the issue of \$104.5m in bonds for improving hotels, immediately improved the viability of most properties.

"These are better times for everyone in the industry," reported Mr Diago. "The hotels are making more and more money. Their average profits in 1986 were up by 30 per cent on 1985. We are seeing a new era of prosperity for the sector."

According to Mr Jose Morales, executive director of the island's Hotel and Tourism Association, the new co-operation between the industry and the Government has helped to improve Puerto Rico's tourism product.

El Convento Hotel, a restored former convent now caters for tourists in the heart of San Juan.

The industry's optimism about continued growth is supported by an expansion in airline seat capacity between the island and the US. Eastern Airlines and American Airlines have made San Juan the hub of their Caribbean operations.

America is spending \$56m on improving its Puerto Rican facilities, and is to increase the number of round trip flights between the island and the mainland to 25 per day, while Eastern is to do 22 flights.

The airport last year handled 5.1m passengers, and Mr Guillermo Valls, director of the Ports Authority, expects the volume to reach 6.2m this year.

The growth in the number of tourists over the past three years has increased the demand for more rooms. Properties which were closed five years ago when the industry was in decline, are being reopened, and new ones built, now that the Government's incentives have increased the profitability of hotels.

The tourism company reports that 1,430 additional rooms will be available by the end of this year, and another 1,500 next year, bringing total capacity to just under 11,000 rooms.

The cruise shipping arm of the industry has also grown, but not as fast as stop-over business. After recording 381,000 cruise visitors in 1981, the volume of arrivals declined until last year when it grew by 2 per cent to 446,000.

Officials are working on a plan to make Puerto Rico a centre of cruise shipping in the Caribbean. Trippers would be flown to Puerto Rico to start their trips, and then flown out after they have cruised the Caribbean.

The island's economy is already showing the benefits of renewed growth in tourism. Visitor expenditure last year reached \$1.1 billion, 11 per cent more than in 1985, representing about 5 per cent of Puerto Rico's gross national product and equivalent to 7.5 per cent of its merchandise exports.

Some 75 per cent of Puerto Rico's tourists are from the US mainland, but there are efforts to widen the market. Tourist traffic from Europe is, at best, a trickle, but officials say that changes in the value of the dollar against European currencies are making the island something of a bargain for the European visitor.

But efforts to tap the European market are being hobbled by inadequate airline capacity.

"There are no problems which we can see which will adversely affect the industry," said Mr Diago. "For this year, we are projecting growth of about 8 per cent in visitor arrivals and 9 per cent in expenditure."

He said, however, that these projections did not include cruise ship visitor arrivals which are expected to grow by 15 per cent. **Canute James**

### Facts and Figures

Land: 100 miles long, 35 miles wide. Strategic location: mid Caribbean, 1612 miles south of New York, 4019 miles west of Madrid, 4120 miles southeast of San Francisco.

Population: 74°F Winter; 80°F Summer.

3,270,000 U.S. citizens (San Juan—1,086,400).

Languages—Spanish and English.

Constitutional Commonwealth within the U.S.

Currency—same as U.S.

Business—extension of the U.S.

Banking system, insured with FDIC.

Postal system same as the U.S.

Customs duties: no duties or quotas on shipments between Puerto Rico and the U.S. Mainland.

**Lifestyle**

Housing: a wide range of private houses, apartments and condominiums priced for all income levels.

Educational facilities: public and private schools; fifty colleges and universities; fourteen vocational schools, two electronic centres.

Leading ILS., foreign and local banks, brokerage houses, exporter/importers, and accounting firms supply professional business and personal services throughout the island.

Shops and services: modern supermarkets, shopping centres and specialty shops much like those on the U.S. Mainland.

Leisure time: year-round outdoor sports . . . museums and art galleries

. . . concerts, shows, theatre, opera,

ballet, Puerto Rico Symphony and

Casino Festival . . . international restaurants and nightclubs.

## Special kind of status

Continued from Page 1

independentists mention independence, the standard reaction is that Puerto Rico would face poverty like the neighbouring Dominican Republic or be prey to Cuba and Communism.

For its part Congress continues to regard Puerto Rico as an uneasy fit in the American constitutional system which is merely a burden on the US taxpayer. Again this ignores the real contribution Puerto Rico makes in absorbing \$3bn worth of US goods and exporting nearly \$10bn worth to the mainland annually.

In hardheaded geopolitical terms, Puerto Rico remains an important strategic asset for the US in the Caribbean. The naval base at Roosevelt Fields is the US Navy's largest facility worldwide and serves as the centre for its Caribbean operations.

So long as the US faces Soviet-backed Cuba in mutual hostility, Washington is unlikely to countenance greater autonomy or independence for Puerto Rico.

Mr Rafael Hernandez Colón, the present PPD Governor, believes that commonwealth offers Puerto Rico the best of both worlds and is determined to lessen the importance of the island's status as a political issue. However, he is trying to reduce Puerto Rico's historic economic dependence upon the American market—both by attracting Japanese and European investment, and by developing closer links with the Caribbean through the establishment of "twin plant" industrial operations.

Already there are modest signs of success in both fields. GCI Pharmaceuticals has just set up a plant on the island. At the same time American companies continue to show confidence in the island's future with over \$500m worth of investments in the pipeline.

But recent efforts to establish a tax treaty with Japan were slapped down by the US State Department, underlining once again that Puerto Rico's freedom of action is circumscribed. Thus if the Governor's moves towards diversification are unsuccessful and unemployment is not brought down further, the debate on the island's status is likely to revive in more intensified form.



A typical Caribbean beach scene in one of the island's tourist spots

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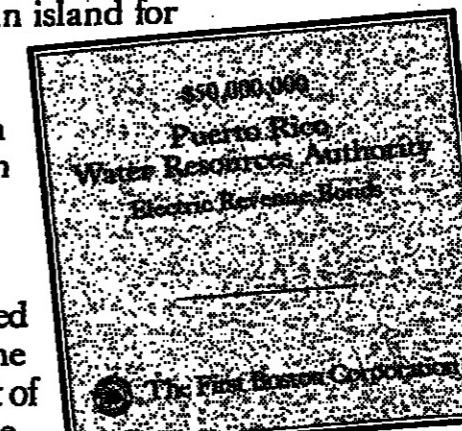
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